FINANCIAL TIMES

Borrowing to survive

Non-profit lenders swamped as cost

Dire straits

The dangerous fatalism about a US-China war — GIDEON RACHMAN, PAGE 17

By the book

Guard duty Kenyan rivals race to the wire

A policeman in Nairobi guards ballot boxes before they are distributed to Kenya's polling stations yesterday. Some 22mn Kenyans head to the polis today to vote for their new president—a close race between the country's vet-eran opposition leader Raila Odinga and vice-president William Ruto. Odinga, who was a political prisoner in the 1980s, has the establishment's backing after feededs in onnosition in

in the 1980s, has the establishment's backing after decades in opposition in what will be the 77-year-old's fifth effort to lead east Africa's largest economy. Meanwhile, 55-year-old Rutu, who has become one of Kenya's richest men, has cast himself as a political outsider despite being the administration's deputy leader for two terms.

nga and Ruto in final push page 2



Son 'ashamed' of focus on profits as SoftBank logs record \$23bn loss

• Regrets over strategy • Tech rout and forex hit take toll • 'Dramatic' cost cuts to come

Huge losses at SoftBank's flagship Figure 1988 at SOHBAINE 1 Ingamp Vision Funds will force the company to begin "dramatic" cost-cutting after plunging technology valuations and a weak yen drove Masayoshi Son's embat-tled conglomerate into a record ¥3.1tm (\$23bn) quarterly net loss.

(\$250n) quarterly net loss.

In a press conference yesterday that
Son called "depressing", he admitted
that his aggressive investment strategs
should have been more selective, adding: "iam ashamed of myself for being
so elated by big profits in the past."
Son said SoftBank would launch a
"dramatic" group-wide cost-cutting
exercise, after a ¥7tn investment gain at
the two Vision Funds almost comoletely

the two Vision Funds almost completely reversed over the past six months.

He added that the Japanese group had started talks to sell Fortress Investment Group, an asset manager it bought in 2017. "We are prepared to listen to potential buyers with an open mind." As well as being hit by the global tech

As well as being hit by the global tech rout during the past quarter, SoftBank suffered a ¥820bn foreign exchange loss caused by the sharp drop in the year against the US dollar, which fell to a 24-year low in July. That loss reflected the fact that about half of softBank's total borrowings are dollar denominated. "If we had been a little more selective and invested properly, it would not have hurta smuch," said Son. In keeping with a tradition of eccentric presentations, Son explained the current state of his company with reference to a portrait of feyasu Tokugawa,

the 17th-century shogun and national unifier who suffered huge losses in bat-tle in order not to lose face with his enemies. "I want to reflect on this and remember it as a warning," said Son. In another critical admission, Son

openly questioned the unicorn-hunting openly questioned the unicorn-hunting investment strategy of the \$100bn Vision Fund, a pool of money with which Son had wanted to lay the foundations of a 500-year plan. "If we pursue our vision unilaterally, we risk annihilation. That must be avoided at all costs." SoftBank attributed its woes to "deepening challenges" in the macro-economic environment, inflation, cen-

economic environment, inflation, cen-tral bank policy responses and geopolit-ical tensions. The huge losses follow Son's pledge in May to play "defence" in the face of worsening conditions.



Masayoshi Son: 'If we had been

The company described the recent rout as a "market correction of historic proportions". But Son acknowledged that the listed portion of the Vision Fund portfolios had underperformed. Vision Fund portfolio companies hit hardest included previous star performers such as delivery service borothab

Son also noted that while Vision Fund losses reflected writedowns in the notional value of unlisted groups in the portfolio, these were vulnerable to economic winds. "The winter for unlisted companies may be longer than the winter for listed companies," he said. Son declined to comment on whether SoftBank could be persuaded by Britain to consider listing UK-based chipmaker Armin London as well as the US. Lex page 18

Briefing

- ► US sends Ukraine arms worth \$1bn

 Washington has unveiled a military aid package
 that includes ammunition for high-mobility rocket
 systems, artillery and mortars. It comes as Kyiv
 readies a counter-offensive in the south.— PAGE 2
- Extended Chinese exercises raise tension Beijing has widened drills around Taiwan, stoking Beijing has widened drills around Taiwan, stoking fears of prolonged tension that pile pressure on the US to respond. The exercises had been expected to wind down.— PAGE 4; GIDEON RACHMAN, PAGE 17
- ► 'Final text' on reviving Iran nuclear deal EU officials mediating talks between Washington and Tehran aimed at reinvigorating the stalled 2015 accord have put forward the text of an agreement they hope will persuade Iran to sign.— PAGE 4

(tornado

- ► US says 'crypto mixer' laundered \$7bn
 The Treasury has imposed
 sanctions on crypto "mixing
 service" Tornado Cash, which it
 alleges laundered cash and helped North Korean hackers
- ► Carlyle chief's exit stokes upheaval
 The private equity giant has said it will replace chief
 executive Kewsong Lee after contract talks reached
 an impasse. He will leave the group just two years
 after he was appointed in July 2020.— PAGE 6
- ➤ Norway's power exports to EU in doubt The centre-left government has said it will curb electricity exports if water levels for its hydropower plants remain low, hitting hopes that Norway might
- Jade gleams amid Chinese market rout Sell-offs in equities and bonds and widespread defaults in the property market have driven wealthy investors to snap up jade, one of Asia's most traditional forms of investment.— PAGE 4

shot at cracking US market

Shof at cracking US market
Big-name London law firms are taking
a second crack at storming the US
market. After the 'Magic Circle' groups
all struggled following their lifst foray
into New York in the 1970s and 1980s,
a new generation is leading a charge
for compelling rewards — including
kudos in achieving what predecessors
could not. But the campaign is risky
and expensive. They are poaching star
American lawyers and trying to break
US firms' strong corporate ties.
Trying again » PAGE 9

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Investors sell stakes in buyout funds at fastest pace as recession fears bite

KAYE WIGGINS - LONDON

Investors are selling stakes in private equity and venture capital funds at the fastest pace on record, as the downturn in equities spreads to the private markets that boomed during the era of low interest rates.

Pension and sovereign wealth funds were among those that sold \$33bn worth of stakes in private funds in the first half of the year, up from \$19bn in the same period in 2021, according to US investment group Jefferies, typically selling them below their face value. The sell-off follows a decade of surging allocations to private markets, which have grown in influence since the financial crisis and cover everything from buyout firms to venture capital and real estate funds.

It casts doubts on the ability of these

STOCK MARK

groups to sustain the fundraising that has transformed them into a major force in global dealmaking.

Pension funds asy the move to ditch stakes has been partly triggered by the steep decline in stock markets, leaving their overall portfolios too exposed to private investments with values that are not marked down in the same way.

"We've never had to do this before, and we hoped we would never have to do it," said the head of private equity at a pension fund that sold some of its holdings in buyout funds at a discount.

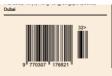
At the same time, pension funds that had committed money to buyout firms have had to stump up the cash more quickly than expected because of the frenzy of dealmaking. That has sparked fears of a funding squeeze, according to a senior executive at one endowment fund, as some pension funds worry they

may not have enough cash on hand to meet future capital calls from the buyout funds they are committed to.
Investors "are desperately worried
that they'l get themselves into a complete cash crunch and have to start selling things, so they're trying to get on top
of that" by selling stakes now, he said.
In contrast to publicly trade securities that can be easily bought and sold,
investments in private funds are typically locked up for about a decade.
On average, stakes in buyout, tenture
capital and real estate funds were disposed of for just 86 per cent of their face
value in the first half, according to Jefferies. Stakes in venture capital funds
were sold at 71 per cent of their most
recent value, underlining how rising
interest rates and fears of a recession
have curbed investors' willingness to
back often unprofitable start-ups.

World Markets

CETS				CURREN	CIES					GOVERNMENT	BONDS		
	Aug 8	Prev	%chg	Pair	Aug 8	Prev	Pair	Aug 8	Prev	Yield (%)	Aug 8	Prev	Chg
	4159.10	4145.19	0.34	\$/€	1.022	1.017	€/\$	0.979	0.984	US 2 yr	3.19	3.21	
osite	12716.37	12657.56	0.46	\$/£	1.212	1.206	£/\$	0.825	0.829	US 10 yr	2.78	2.85	1
1	32939.56	32803.47	0.41	£/€	0.843	0.843	€/£	1.186	1.186	US 30 yr	3.00	3.09	
00	1724.73	1713.01	0.68	¥/\$	134.725	135.345	¥/€	137.656	137.585	UK 2 yr	2.04	2.13	
	3757.90	3725.39	0.87	¥/£	163.273	163.220	£ inde	x 79.461	79.537	UK 10 yr	1.95	2.05	
	7482.37	7439.74	0.57	SFr/€	0.974	0.979	SFr/£	1.155	1.162	UK 30 yr	2.35	2.43	1/4
1	4132.82	4111.51	0.52	CRYPTO						JPN 2 yr	-0.10	-0.11	
	6524.44	6472.35	0.80	CRIPIO		A.,	- 0	Prev	Waha	JPN 10 yr	0.17	0.16	
	13687.69	13573.93	0.84	Bitcoin (\$1		23880		73176.28	%chg 3.04	JPN 30 yr	1.14	1.15	
	*****			DITEQUU 12		Z.388U	UU A	23170.28	3.04		-	-	





ı	Nikkei	28249.24	28175.87	0.26	Ē
	Hang Seng	20045.77	20201.94	-0.77	-
	MSCI World \$	2752.06	2761.65	-0.35	C
	MSCI EM \$	1002.87	994.59	0.83	Ξ
	MSCI ACWI \$	639.53	640.94	-0.22	0
	FT Wilshire 2500	5405.17	5409.51	-0.08	0
	FT Wilshire 5000	42215.33	42241.34	-0.06	G

				GER 2 vr	0.45	0.45	
thereum	1758,77	1699.95	3.46				
				GER 10 yr	0.89	0.95	
OMMODITIES				GER 30 yr	1.11	1.16	
	Aug 8	Prev	%chg				
Oil WTI \$	89.94	89.01	1.04				
Oil Brent \$	95.88	94.92	1.01			Prices are lates	t for e
Gold \$	1773.25	1783.20	-0.56			Data provided by I	Mornin



FINANCIAL TIMES

INTERNATIONAL

Support package

US boosts military aid to Ukraine by \$1bn

prepares to launch fresh counter-attack in south

COURTNEY WEAVER — WASHINGTON ROMAN OLEARCHYK — KYIV

The US is to send \$1bn in additional mil-

drawdown since the start of the war.

The latest package will include additional ammunition for high-mobility artillery rocket systems (Himars), tens ands of rounds of artillery and mortar ammunition, anti-armour systems and armoured medical treat-

Contest set against backdrop

of inflation that has hit efforts to recover from pandemic

Veteran Kenyan opposition leader Raila Odinga clambered on to the stage to address the ebullient crowd of 20,000 supporters backing his latest run for the presidency.

supporters backing his latest run for the presidency,

"Kenyans have four big enemies... diseases, stupidity, powerty and
corruption," he told those gathered in the
central city of Kiambu to cheer on the 77year-old's fifth attempt to lead east
Africa's largest economy. Its problems
will be solved "if we eliminate the last
enemy of corruption", he said to cheers.
"I like Baba because of his persistence: he's a fighter, a go-getter," said
Peninah Mwithiga, a local singer in the
crowd, using a Swahili word for "father"
to describe the vetera politician.

Odinga's chance of victory has been
boosted by an endorsement from the
outgoing president Uhuru Kenyatta,

deepened economic problems caused by the coronavirus pandemic. In addition to fighting corruption

Odinga's campaign pledges include cash transfers for the poor and negotiating a

debt restructuring. Kenya has in recent years pursued big infrastructure projects while racking up large amounts of debt, putting the country at a "high risk of distress", according to the IMF.

ment vehicles. Including the latest package, the US

has now given about \$9.8bn in security aid to Ukraine since Joe Biden took

The new US aid comes as Kyiv pre sive in the south of Ukraine, where it hopes to take back the city of Kherson, ing Russia's use of the Dnipro river

as a natural barrier.
"The US stands with allies and part ners from more than 50 countries in providing vital security assistance to support Ukraine's defence of its sover-eignty and territorial integrity against Russia's aggression," said Antony Blinken, US secretary of state.

"As this war stretches on, the courage and strength of Ukraine's military and its people become even more evident

we will continue to consult closely with Ukraine and surge additional available systems and capabilities carefully cali brated to make a difference on the bat tlefield and strengthen Ukraine's even-tual position at the negotiating table."

Ukrainian forces have regained some territory in the southern regions in recent weeks. However, neither side has gained much ground in a war of attrition

'Now conditions in the east [have] stabilised and the focus is really shifting to the south'

East Africa. Presidential election

Kenya poll rivals Odinga and Ruto in final push

that has largely been conducted via bloody artillery duels, both in the south and in the far eastern Donbas region, ever since Russia's forces failed to ture the capital city, Kyiv, early in the

Colin Kahl, US under-secretary of defence for policy, said Moscow had recently reported some "incremental gains" in the eastern part of Ukraine, in the Donbas, but at a high cost to its forces, which had been reporting a significant number of casualties in those fights — a result of "how well the Ukrainian military performed and all the assistance that the Ukrainian military had gotten".

lised and the focus is really shifting

the Ukrainians are starting to put some pressure down south and the Russians have been forced to redeploy their

nave been forced to redeploy their forcesdown there."
Mykhailo Podolyak, an adviser to Ukraine president Volodymyr Zelen-skyy, said the country still needed the west to provide much more artillery— including longer-range rockets—as well as tanks and aircraft to launch a major country afforcitor to tall where. counter-offensive to retake Kherson.

"We need to significantly increase th tems, Himars or M270," Podolyak said. "If today we have 20 to 30, then there should be 80 to 100 in order to be effec-tive. Otherwise, it will be a protracted war . . . it will be a costly war." Energy security

Norway to limit exports of electricity if water levels remain low

Norway is to curb electricity exports to Europe if water levels for its hydropower plants remain low in a blow to hopes that the Nordic country could help ease its neighbours' energy concerns ahead of a difficult winter

Under pressure from high local electric-ity prices despite abundant hydropower resources, Norway's centre-left govern-ment decided yesterday to prioritise refilling its reservoirs when water levels were below seasonal averages. Norway is one of the biggest electric

ity exporters in Europe, often selling via cables to the UK, Germany, Netherlands

and Denmark.
This latest move foreshadows a tough
winter for the continent as it grapples
with the implications for energy suppiles of Russia's invasion of Ukraine.
"The government will ensure that we
have arrangements that prioritise the
filling of our hydropower reservoirs and
the security of supply for electricity, and

We will 'prioritise the filling of our hydropower reservoirs . . . when water falls to very low levels'

limit exports when the water level in the reservoirs falls to very low levels," Terje Aasland, Norway's oil and energy minister, told political parties.

Norway has exported electricity throughout its summer even though many hydropower reservoirs are at historically low levels following a dry winter and sprine.

torically low levels following a dry win-ter and spring.
Water levels in the south of Norway, where most of its export cables are based, are at their lowest since 1996 at just 49.3 per cent, compared with a sea-sonal average of 744 per cent, according to the Norwegian Water Resources and Energy Directorate.
Assland sald officials would decide

Aasland said officials would decide the exact mechanism in the next week but suggested that when reservoir levels were below the seasonal average, exports would be curbed. He added that electricity rationing – initially for street lights and mountain cabins – was a pos-

lights and mountain cabins — was a pos-sibility in Norway, although unlikely. Some Norwegian politicians have sug-gested shutting off exports until the energy crisis is over amid anger at high prices for domestic consumers while the state earns record amounts from selling energy. Authorities have said that is not possible as Norway, although not an EU member, is part of the single energy market in Europe and has bilateral agreements covering the cables.

While in many European countries electricity demand has largely either electricity demain has largery either plateaued or declined since 1990, Nor-way's domestic power consumption has risen almost 25 per cent over the same period as it has curbed use of fossil fuels and encouraged electric car ownership.

Analysts at Aurora Energy Research, a UK-based consultancy, said Britain might have to fire up coal plants that were due to be retired next month to make up for a shortfall in Norwegian imports – a move likely to lead to even higher prices for consumers

boosted by an endorsement from the outgoing president Uhurn Kenyatta, who is stepping down after two terms. The pair were adversaries before the struck a deal four years ago and Kenyatta backed his longtime rival. It means codinga, a political prisoner in the 1990s, has become the establishment candidate after decades in opposition. Today's presidential election is expected to go down to the wire, with Odinga and the other main candidate, vice-president William Ruto, neck and Crowd puller: opposition leader Raila vice-president William Ruto, neck and neck in the polls. Ruto, 55, casts himself as a political outsider despite the fact he has been the administration's deputy Odinga greets supporters on Saturday at a The 22mn Kenyans heading to the polls do so in the midst of an economic polls do so in the midst of an economic downturn as the country struggles with inflation that was at a five-year high of 8.3 per cent in July, which has affected food prices in particular, and soaring public debt. The price rises, partly fuelled by the war in Ukraine, have

Ruto, a one-time chicken salesman Ruto, a one-time chicken salesman who became one (Kenya's richest men, has sought to align himself with Kenyans struggling with a cost of living criss. He has presented himself through a rags-to-riches story, contrasting his supposedly humble pedigree with those Odlinga and Kenyatta. Both their fathers were heroes of Kenya's independence from Pittisin in 1963 "liva pushed this from Britain in 1963. "I've pushed this campaign to be about trickle down ver-sus bottom up," Ruto said in an inter-view. "We must sort out the cost of living, we must sort out unemployment, we must deal with our debt situation."

His backers say the teetotaller and trained botanist is the leader to take Kenya forward. Ruto has pledged to news targoods (\$4.00) over five years, mainly in smallholding agricul-ture. Farmers make up more than 40 per cent of the country's population. Ruto delivered voters to the president for many years on the understanding

that he would one day succeed him -

before Kenyatta threw his weight behind Odinga. For Ruto supporters, Odinga's association with the president is a drawback.

"Uhuru Kenyatta has the worst legacy Kenya has ever had," said Protus Karani, a student attending a Ruto cam paign event. "We're looking for a nev government and Odinga represents the old one," he added, as crowds of sup-porters hailed Ruto as "the hustler".

But many in Kenya believe Odinga is likely to take victory thanks to havin the backing of Kenyatta, whom he refers to as his "brother" at rallies.

Both candidates have picked mem-bers of the dominant Kikuyu ethnic group as running mates. Odinga, who is a Luo, chose Martha Karua, an anti-cor-ruption judge, and Ruto, who is a Kalenjin, went for Rigathi Gachagua, an MP who has been dogged by corruption alle-

An Ipsos survey last week put Odinga on 47 per cent and Ruto on 41 per cent.

George Wajackoyah, who is campaign ing to turn Kenya into an exporter of, among other things, marijuana, trails at 3 per cent. To win outright, a candidate enemies . . .

stupidity, poverty and corruption' Raila Odinga

'Kenyans

have four

diseases,

big

must secure more than half the overall votes as well as a minimum 25 per cent of the votes in more than half of Kenya's 47 counties. The electoral commission has up to seven days to declare a winner or call for a run-off. or call for a run-off.
Post-election violence marred polls in
2007 and 2017, killing 1,200 and 100
people respectively. Kenyatta and Ruto
were both investigated by the International Criminal Court for the 2007 vio-

lence, although the probes were later dropped. Most analysts think violence will be limited this time. About 66 per cent of those surveyed last week by Ken-yan pollster TIFA said they had no conerns about post-election violence. Odinga believes his time may finally

have come: "I'm certain that if it's done fairly, there's no way that I can lose this election," he added.



FINANCIAL TIMES

Greek premier says he was unaware of phone tap

Greek prime minister Kyriakos Mitsotakis said yesterday he was una-ware that the country's intelligence service had attempted to tap an opposi-tion politician's mobile phone and insisted he would not have allowed it

The resignation on Friday of Dimitri-adis, who is also Mitsotakis's nephew, and the EYP chief Kontoleon, came after the prime minister's office said the intelligence agency had carried out "incorrect actions" in the "procedure of legal

irveillance". It did not clarify which procedure was

EYP was placed under the direct control of Mitsotakis's office shortly after he became prime minister in the summer of 2019, when his centre-right New Democracy party won elections. Sophie in Y. Veld, a Dutch politician leading an inquiry by the European Parliament into the use of spyware across Europe, said her "gut feeling" was that the Greak wisternoping chains were

Madrid government and Catala

Madrid government and Catalain sepa-ratist movement have been victims of spyware hacks. In 't Veld said she had expected reve-lations about Greece based on research she had already carried out and would put forward a proposal to add it to the list of countries being investigated, which she expected to receive broad

The wiretapping scandal led to the resignation of Panagiotis Kontoleon, head of the National Intelligence Service (EYP), and Grigoris Dimitriadis, general secre-

tary of the prime minister's office. Nikos Androulakis, leader of Pasok, Greece's third-largest political party – who is also a member of the European Parliament – revealed last week that his

Pariament – revealed last week that his phone had been tapped by the EYP.

"What took place was not illegal but it was a mistake. I did not know it and obviously I would have never allowed it," Mitsotakis said in a televised address verticated.

yesteray.

The prime minister said he would propose changes to the way the intelligence service worked, adding that the EYP had underestimated the

Androulakis, who became leader of the centre-left Pasok in December last year, said he discovered there had been an attempt to bug his mobile phone

using Predator spyware when he handed it to the cyber security service of the European Parliament. The highly sophisticated surveillance system gains access to encrypted messages in programs such as WhatsApp and can activate a phone's camera and

microphone.

Speaking on Greek television on Friday, Androulakis said: "I never
expected the Greek government to spy
onne using the darkest practices."
He has filed a complaint with prosecutors at the Greek Supreme Court
detailing the attempted wiretapping.

"probably the tip of the iceberg".

MEPs have been investigating the use of spyware in Hungary, Poland and Spain, where both members of the



support.
Alexis Tsipras, the former prime minister and leader of the leftwing opposition syriza party, said the phone tapping awas Greece's "own Watergate' and insuited democracy, and called on Mitsotakis to reveal which other politicians and journalists had been wiretapped.
According to MFs present at the session, Kontoleon admitted during a closed nariamentary session on tuly 29

sion, Kontoleon admitted during a closed parliamentary session on July 29 that his service had spied on Greek financial journalist Thanasis Koukakis after a request from another country. Greek government officials later denied that Kontoleon had made the alleged admission of spying. Koukakis, who has previously contributed to the Financial Times, has taken leaval action.

Tuesday 9 August 2022 FINANCIAL TIMES

INTERNATIONAL

Wins stir Democratic hopes for Biden bounce

White House lifted by string of congressional victories ahead of midterms but fears remain they are too little, too late

For months, Joe Biden's presidency has been suffering from weak approval ratings, doubts about his viability for a second term in office and criticism over his incomplete legislative record. But a streak of victories on Capitol Hill in recent weeks – including the

Hill in recent weeks — including the likely enactment of his flagship \$700bn economic legislation after it was approved by the Senate on Sunday — has bolstered the White House incum-

approved by the Senate on Sundayapproved by the Senate on Sundaybas bolstered the White House incumbent's claims to a successful first 18
months in office and set the stage for a
possible political rebound.

The bill, passed by Democratic lawmakers to cheers in the upper chamber
and which now moves to the House of
Representatives, was a crucial win for
Biden, fulfilling key pledges from his
2020 campaign, even if they were
watered down over months of intraparty negotiations. "Iran for president
promising to make government work
for working families again and that is
what this bill does—period," Biden said.
Included in the legislation are provisions that appeal to core Democratic
constituencies, such as steps to fight climate change with billions of dollars of
incentives for clean energy production.

The measures allowing the government to
cut the cost of certain prescription drugs
for seniors, and higher taxes on large
corporations to help pay for the extra
spending and bring down the deficit.

The bill tops a series of recent successes on Capitol Hill for Biden, whose
five decades of experience in Washingon appear to have helped in navigating

cesses on Capitol Hill for Biden, whose five decades of experience in Washing-ton appear to have helped in navigating a highly polarised political environ-ment. In the past few weeks, Congress has also passed bipartis

boost US semiconductor manufacturing and to begin tightening gunl aws.
Yet the concern for Biden and many within his party is that these achievements may still be insufficient or have come too late to alter the prevailing political dynamic ahead of November's midterm elections. Republicans are at present favoured to recapture control of the House and possibly the Senate, as voters remain disenchanted with the



Casting vote: US vice-president Kamala Harris waves as she leaves the Senate after passage of the Inflation Reduction Act by 51 votes to 50 - De

measures

- Methane penalty: \$900 per metric tonne of methane emissions that exceed federal limits in 2024, rising to \$1,500 per
- Darrierse, geomermal plants and advanced nuclear reactors, including tax credits over 10 years. Replaces short-term wind and solar credits

 \$27bn for "green bank" to support clean energy projects, particularly in disadvantaged communities.

 \$20bn to cut emissions in the agriculture sector

- metric tonne in 2026

 Carbon capture and storage tax credit
- of \$85 per metric tonne, up from \$50 \$30bn for solar panels, wind turbines, batteries, geothermal plants and

- agriculture sector
 \$9bn in rebates for Americans
 buying and retrofitting homes with

energy-efficient and electric appliances.
• \$60bn to support low-income communities and communities of colour, includes grants for zero-emissions technology and vehicles, highway

- pollution mitigation, bus depots and other infrastructure located near disadvantaged communities \$10bn in investment tax credits to build manufacturing facilities that make electric vehicles and renewable energy
- technologies

 Tax credit of up to \$7,500 for the purchase of new clean vehicles, and offers for the first time a credit of \$4,000 for used electric vehicles for households with a maximum income of \$150,000 a year

BANK OF AMERICA

president's handling of the economy

and high inflation.

Moreover, victories in Washington do not necessarily translate into success at the polls: Barack Obama suffered big defeats in his first midterm election after passing sweeping healthcare and financial reform packages. Mitch McCo-nnell, the Republican leader in the Sen-ate, said the tax and climate bill would

ate, said the tax and climate bill would be a political loser for the Democrats.
"The working Americans they have failed will be writing Democrats' report cards in three months' time," he said.
But Democrats feel they are now on more solid ground, both with their own base and the broader electorate, to limit any damage and possibly even score some upsets in their midterm

got a strong record of [successes] to run on'

'I think he's

Christopher Coons, Democratic

campaigns. Meanwhile, they argue that Biden, who is 79, will be on surer footing as he weighs whether to launch a reelection bid in 2024. "I was one of the folks who was first in supporting now President Biden when he was candidate Biden and it think he's done good things for our country. I think he's got a strong record of accomplishments to run on." said Christopher Coons, the Democratic senator from Delaware, on ABC.

Biden's recent successes in Congress have failed to significantly improve his polling, According to the RealClearPolitics average, there is a 17-point gap between the 56-5 per cent of Americans who disapprove of his performance and the 39.5 per cent who support it.

But congressional polling has shown some clearer movement in the Denne catas' direction. While in June Americats' direction.

some clearer movement in the Demo-crats' direction. While in June Ameri-cans favoured Republican candidates for Congress by a margin of 3 percentage points, that advantage has gone. Most political observers attribute the shift to the backlash against the Supreme Court ruling overturning the constitutional

ruling overturning the constitutional right to an abortion, and the draconian restrictions on ending pregnancies in many Republican-run states.

Some of the most politically sensitive economic indicators have been helpful to Democrats and the White House in recent weeks, with petrol prices drop-ping gradually and jobs growth acceler-ating, easing fears of a recession in the near term. But Democratic strategists and pollsters say the White House still has a long way to go before it can be con-fident the tide has turned.

fident the tide has turned.

"Nobody on the Biden team, I believe, is sitting back there thinking we're on the cusp of a surging comeback," said Joel Benenson, a Democratic pollster who worked for Obama. "While these who worked for Obama. "While these successes will be nice accomplishments, there's a marathon, find an ultra-marathon, to run between now and the near [presidential] campaign. That is going to take a sustained effort to pass additional legislation and enact additional policies . . . that have tangible and readily accessible benefits for working and middle-class Americans."

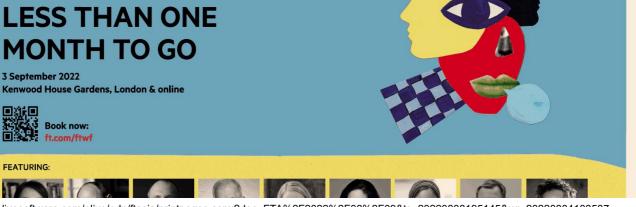
See The FT View



LESS THAN ONE



FEATURING





INTERNATIONAL

China extends its military drills in Strait

Taipei condemns push to prolong provocation and blur unofficial borderline

KATHRIN HILLE — TAIPEI

China has extended its military drills around Taiwan, stoking fears of a drawn-out period of heightened tension that is piling pressure on the US to

that is piling pressure on the US to respond.
Beijing's largest military exercises around Taiwan had been expected to wind down after navigation warnings for seven areas around the country expired early yesterday. But the People's Liberation Army Eastern Theatre Command said it

"continued joint training under real war conditions". Yesterday's drills were focused on anti-submarine warfare and naval strikes, with multiple destroyers and combat aircraft, it added.

The statement indicated that while the live-fire drills had concluded, the Chinese millitary would maintain a pressure campaign that had brought its combat aircraft and warships closes than ever to Taiwanese territory.

Taiwan's armed forces said the PLA's exercises were squeezing its space for training and having an adverse impact on international air traffic. "Their intention is to deal ablow to our morale and threaten regional security," the defence ministry said.

Taipei condemned Beijing's push to

undermine the Taiwan Strait median line, an unofficial buffer between the

understanding between the two sides of the Strait since the 1950s. Although it doesn't carry the force of international law, it does exist," said Lieutenant General Shen Shih-wel, head of the min-istry's legal department. China justified the exercises with its

'Their intention is to deal a blow to our morale and threaten regional security'

Taiwan defence ministry

territorial claim to Taiwan. They were "normal" exercises conducted "in waters around our own territory", foreign ministry spokesman Wang Wenbin said in a further indication Beijing was seeking to normalise frequent military operations closer to Taiwan's shores. PLA experts have said the exercises had obliterated the median line and the Chinese military would now conduct regular exercises on the Taiwanese side. According to Taiwan's ministry of defence, 21 PLA aircraft operated around the island's airspace yesterday, 14 of which flew across the median line. Taiwan's president Tsai Ing. wen last week appealed to the international community for support.

The US government has repeatedly

condemned China's aggression. The G7
group of industrial nations has pleaded
with Beijing to de-escalate the situation.
But Washington, which has long acted
as Taiwan's unofficial protector, has not
revealed whether it would use military
force to deter China.
Duan Dang, a regional security anabyst in Vietnam, wrote on Twitter: "If
the US doesn't do something militarily
to push back china in Taiwan Strait and
re-establish a credible red line, it will be
very bad. Frankly, noo nei the region is
going to believe in US commitments
anymore." Beljing has also stepped up a
propaganda offensive aimed at eroding
the island nation's confidence in its
security while satisfying nationalist
sentiment on the mainland.

matters by saying the Pentagon did not think the trip was a good idea, after it was revealed by the Financial Times. "He exposed the kind of hesitation and division that only encourages Beijing to try to further divide the US govern-ment," Green said. Highlighting the

ment," Green said.

Highlighting the alarm among smaller countries in the region, the Association of Southeast Asian Nations

foreign ministers expressed concern about the "international and regional volatility" this week in a rare statement.

volatility" this week in a rare statement.
"We all have skin in this game and
... want America and China to get
along," Singapore's foreign minister Vivian Balakrishnan said at the Asean
meeting. "This is a dangerous, dangerous moment for the whole world."

Underscoring the risk, Jing Quan, a senior Chinese diplomat in Washington, warned that "Taiwan is one of the very

few issues that might take China and the

few issues that might take China and the USto conflict or even war."
Most experts said Beijing had dramatically altered the "status quo" over Talwan. But others point out that Washington, Beijing and Taipel have taken actions in recent years that have shifted the geopolitical landscape. China has flown increasing numbers of warplanes around Taiwan, while Taipel has pushed the US administration and Convress to

the US administration and Congress to boost its international position.

While the White House stresses that it has not changed its "one China" policy — under which it recognises Beijing as the sole government of China but only

sole government of China but only acknowledges Beijing's position that Taiwan is part of China — but it too has taken steps, such as easing restrictions on officials meeting Taiwanese counter-parts, that have alarmed Beijing.

Accord talks

EU attempts to revive Iran nuclear deal by submitting 'final text'

ANDREW ENGLAND — LONDON HENRY FOY — BRUSSELS NAJMEH BOZORGMEHR — TEHRAN

EU officials mediating talks between the US and Iran aimed at reviving the moribund 2015 nuclear accord have put forward the "final text" of an agree-ment they hope will convince Tehran

to sign.

The latest round of negotiations, which began in Vienna last week, bore the hall-marks of a last-ditch attempt to secure an agreement between the Islamic republic and Joe Biden's administration after 15 months of EU-mediated indirect talks between the adversaries.

"What can be negotiated has been negotiated, and it's now in a final text," Josep Borrell, the EU's foreign policy chief, said yesterday.

"However, behind every technical issue and every paragraph lies a political decision that needs to be taken in the

'Behind every technical issue and every paragraph lies a political decision that needs to be taken'

capitals," Borrell said on Twitter. "If these answers are positive, then we can sign this deal." Diplomats and analysts have been saying for weeks that with many of the details of an agreement reached, it is up to Tehran and Washington to make the political decisions about whether they want to sign. Washington and Tehran, which blame each other for the dead-

which braine each other for the dead-lock, entered the talks playing down any expectations of a breakthrough. The Iranian delegation was to return to Tehran for consultations, Iranian state media said.

Iran's foreign minister, Hossein Ami-rabdollahian, said in a telephone con-versation with Borrell yesterday that "any final agreement should meet the rights and interests of the Iranian nation and guarantee sustainable and effective removal of sanctions".

removal of sanctions".

Another tranian foreign ministry official told local news agencies that "relative progress" was made at the talks, but they added the republic still had "serious concerns" about the US failing to meet its commitments.

Under the agreement, reached in Under the agreement, reached in 2015, Iran agreed to strict limits on its nuclear activity in exchange for the US lifting many sanctions. The crisis was triggered when former US president Donald Trump unlitarally abandoned the accord in 2018 and imposed waves of crippling sanctions on Iran. Tehran responded by ramping up its nuclear activity and is now enriching uranium close to weanons erade.

close to weapons grade.

Analysts say neither side wants to be blamed for collapsing the talks burran's expanded nuclear activity means the uneasy limbo is unsustainable.

East Asia. Pelosi trip

Beijing reaction to Taiwan visit jolts US allies

Show of force designed to cow regional powers viewed instead as a miscalculation

DEMETRI SEVASTOPULO — WASHINGTON

Ahead of Nancy Pelosi's visit to Taiwan last week, there was concern from the last week, there was concern from the White House to Tokyo that the US House Speaker's trip would spark a crisis at a time when relations with China were already in a dangerous state. Beijing's agressive response has crystallised the high stakes for US allies in

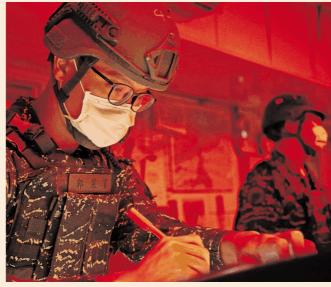
the region. Whatever fears many had about Pelosi's trip, the missile launches and live-fire drills have created a negative outcome for Beijing by galvanising an increasingly united chorus of critics. Before the Chinese military launched

exercises on an unprecedented scale the G7 had warned Beijing "not to unilaterally change the status quo by force' Speaking alongside Pelosi in Tokyo on Friday, Japanese prime minister Fumio Kishida said the drills were a "grave problem" after five missiles, at least one of which flew over Taipei, landed in Japan's economic exclusive zone. "This is yet another example of Xi Jin-

ping helping to create the security envi-ronment around China that he says he doesn't want," said Chris Johnstone, a former US National Security Council official now at the Center for Strategic and International Studies, a think-tank.

Eric Sayers, a security expert at the American Enterprise Institute, said the G7 statement was testament to the "tough diplomatic work" of the Biden administration to create a more unified position with allies. "Beijing would like to sow division and scare countries off from commenting about Taiwan. That clearly didn't happen here." Johnstone said the Japanese position illustrated how China had miscalcu-

lated. Tokyo was concerned about the visit partly because it was trying to restart engagement with Beijing. China's response to Pelosi's visit, he added,



Taiwan navy serviceman military Chinese forces

ould "reinforce the perception in Japan that has been growing, that its security is linked to Taiwan's".

Australia also spoke out against China. "These exercises are dispropor-tionate and destabilising," said foreign minister Penny Wong. Charles Edel, an Australia expert at

Charles Edel, an Australia expert at the CSIS, said the tensions came at a crit-ical time with Australia debating the role it would play in the event of a war with China over Taïwan. "Australia will now be more inclined to align its secu-

rity policies vis-à-vis Taiwan more closely with the US and Japan," he said. The one US ally in Asia that was con-

spicuous in not criticising China was South Korea. President Yoon Suk-yeol was also the only leader not to meet

Pelosi on her five-nation tour of Asia.

Mike Green, head of the US Studies
Centre at the University of Sydney, said Yoon's decision not to meet Pelosi and dangerous, dangerous moment for the whole world'

Biden has also on three occasions said the US would intervene to defend Tai-wan against an attack from China. "China, America and Taiwan have all

en pushing the envelope on the status to but then pretend the situation is quo but then pretend the situation is still the status quo," said one observer. Additional reporting by Nic Fildes in Syd-ney and Christian Davies in Seoul n Rachman see Opinion

Legal Notices

Investment. Asset class

JOHN MENZIES PLC

OTICE IS HEREBY GIVEN THAT on 2 August 2022, in an application by John Menzies ple

JOHN MENZIES PLC mpany Number: SC034

Sell-offs in Chinese equities and bonds and widespread defaults in the property market are driving wealthy investors to re-examine one of Asia's most tradi-tional forms of investment: jadeite.

A coup in Myanmar, US sanctions and the Covid-19 pandemic have all but fro-zen supplies of the uncut stone, sending prices of finished jewellery bearing jade-ite society.

intes on imissic jewener) oceaning saue: ites oaring, Myanmar produces 70-90 per cent of the world's supply of high-quality jadeite, which is the rarer and more valuable of two chemically distinct stones collectively known as jade. The stone is over-helmingly sold to buyers in China and south-east Asia. "The production [of jadeite] is getting less and less," said Tommy Chan, a Hong Kong businessman owner who has started buying less expensive jadeite jewellery pieces costing HK\$20,000 to HK\$20,000 of \$31,020 to \$25,500). "The value of jadeite will definitely go up."

"The value of Jacune was usermenty so-up."
China's equity indices have taken a hammering this year as traders fret over strict adherence to the zero-Covid pol-icy and a spat between regulators in Beijing and the US. The benchmark CSI 300 is down more than 15 per cent in the year to date, while Hong Kong's Hang Sengindex has shed 15 per cent. China's corporate bond market has also been rocked by a wave of defaults in the property sector, while house prices,

a driver of wealth for decades, have declined for 10 months after policymakers last year sought to limit debt levels at

velopers and mortgage lending. Investors have to consider how to

developers and mortgage lending.

"Investors have to consider how to diversify," said will Wang, head of client solutions and Asia strategic partnerships at VP Wealth Management, the Hong Kong unit of the Liechtensteinbased private bank. "Many investors will see jade and jadeite . . . as part of their asset allocation."

Global trends such as soaring inflation and renewed concerns about the potential impact of western sanctions on countries such as china following the war in Ukraine are also pushing investors to the green stone and other luxury jewellery as alternative haven assets.

Daryl Ho, senior investment strategist at Singaporean bank DISs, aid western sanctions against Russia had increased the appeal of "bearer assets" that investors could hold as individuals without having to rely on third parties, such as bank.

"We saw how people lost half their net worth at the stroke of a pen," he said of the sanctions on Russia.

While jadeit's coarse, reptilian exterior and the market's heavy reliance on in-person auctions made picking a high-quality stone almost impossible for the uninitiated, investors were buying finished pieces as a proxy, said Kitty Chan, a director at the Hong Kong Jewellery & Jade Manufacturers Association.

In December, the 2021 China Jadeite

Industry Consumption White Paper estimated that jadelie and jewellery had become the favoured collectibles of wealthy Chinese high-end investors ahead of watches, luxury cars, fine wines and patintings, with 27 per cent interested in acquiring pieces.

Chan also, asked director at sheentiff

Chan, also a sales director at Sheentiff Jewellery, said buyers were even taking mid-end pieces, which were not tradi-

tionally seen as investment quality.

Myanmar's coup in February last year
and the ensuing civil war disrupted the
already limited supply of jadeite. Us
sanctions against a series of military-

'We saw how people lost half their net worth at the stroke of a pen'



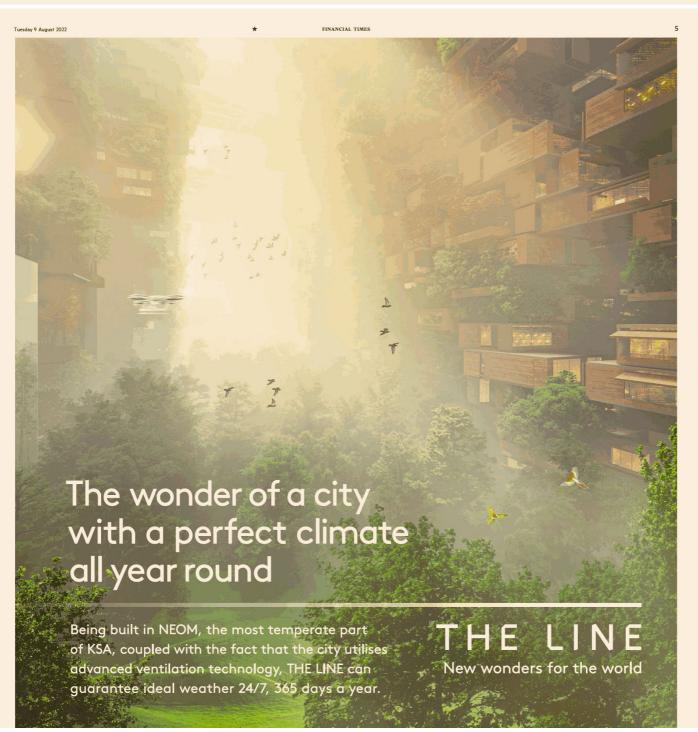
linked jade entities in Myanmar, includ-ing its chief licenser and regulator Myanmar Gems Enterprise, further

myamiar Gens Enterprise, turtuer crimped supplies.

"From 1990 to 2000, pretty much when you go to the jadeite market when you resell your piece usually... the best you can do is times 1.5 or times 2 [in price]," Chan said. "But now if you get like a good piece, the price can go up by times 10".

like a good prece, one preceding the state of times 10."
Jewellery shipments containing pearls, precious and semi-precious stones from Hong Kong, one of the world's most important hubs for high-quality, lab-certified jadeite, increased more than 100 per cent in value last

Legacy pseucity rund, an investment fund.
Vickie Sek, chair of Christie's Jewel-lery Asia, which in May sold a jadeite bead necklace for more than HK\$69mn, said there had been "more and more" interest in high-quality jadeite pieces, buoyed by an increase in demand from younger buyers and investors. Sek added that Chinese buyers investing in high-end jadeite pieces often passed them down between generations, constraining the supply of the top pieces. "The top-quality ones never get cheaper," she added.





FINANCIAL TIMES

Bitter fruit Apple's privacy shake-up has taken a heavy toll, prompting many businesses to slash marketing spend o COMPANIES

Companies & Markets

Carlyle boss resigns after breakdown in contract talks

- Lee quits after two years as sole chief
- Renewed succession turmoil for firm

INE GARA — NEW YORK

Private equity giant Carlyle Group is replacing its chief executive, Kewsong Lee, who will leave the New York and Washington-based group just two years after he was appointed in July 2020. The exit throws the \$\$756 mg roup's leadership into renewed upheaval as it mavigates a more challenging investment environment, with volatile markets and a pulback in commitments from institutional investors. Lee's exit came as his contract neoti-

Lee's exit came as his contract negoti-ations with Carlyle reached an impasse. Lee, who was named co-chief executive in 2017 alongside Glenn Youngkin, was

'Both the company's board and Mr Lee agreed that the timing is right to initiate a search for a new CEO'

given a five-year contract that expired at the end of the year. Instead of continuing to negotiate, Carlyle said that its board of directors had decided not to renew Lee's contract.
After it informed Lee of the decision, he decided to step down immediately.

he decided to step down immediately.

"Both the company's board of directors and Mr Lee mutually agreed as part of their discussions that the timing is right to initiate a search for a new CEO," said Carlyle in a press release.

Lee's sudden move, announced late on Sunday, marks another impromptu change in Carple's succession planning beyond co-founders William Conway, Tanda Bubacaties and Tanda ("Valedle," Tanda Dubacaties and Tanda ("Valedle," Tanda Dubacaties and Tanda ("Valedle," Tanda Tanda ("Valedle," Tan

Rubenstein during the firm's ascent into a publicly listed industry giant. How-ever, Youngkin decided to retire at the end of 2020 after friction with Lee, plunging Carlyle's succession into tur moil. In 2021, Youngkin launched a suc cessful run to be governor of Virginia.

Lee took over sole leadership of Car-lyle as it recovered from the shock of the ryte as trecovered from the shock of the coronavirus pandemic, which had caused the firm to record steep losses as performance flagged in many of its investment funds.

Under Lee, Carlyle's business rebounded as he plotted the firm's expansion in credit and insurancerelated investments under new hand-picked leadership. Lee also set a target of raising \$130bn in new money by 2024, with much of the fundraising focused away from Carlyle's traditional corporate buyout business. In second-quarter earnings released in late July, Carlyle had made it more

in late July, Carlyle had made it more than haliway to Lee's target, which he insisted that the firm would hit. How-ever, fundraising in the firm's buyout unit has slowed. In the second quarter, its new flagship fund raised just \$2.2bn. At the same time, Carlyle grew else-where, striking a partnership with insurer Fortitude Re that brought in \$48bn in new sases last quarter.

\$48bn in new assets last quarter.

In an interview with the Financial Times in late July, Lee emphasised Car-lyle's diversification from private equity buyouts, in which the firm first made its

name under Conway and Rubenstein. "The largest share of our fee-earning assets under management is now associ-ated with global credit," said Lee, brush-

Clear road Baidu wins green light to operate fully driverless robotaxis in two China cities



New era: Baidu's Apollo RT6 fully autonomous vehicle being unveiled in Beijing last month

Baidu has secured a permit to oper-ate China's first fully driverless licensed robotaxis, winning an early lead in the race to launch autono-mous cars in the country.

The internet group said yesterday it would be able to operate its Apollo Go cars without a safety supervisor on board in the Chinese cities of Wuhan

and Chongqing. Winning the permit has given Baidu, the operator of China's largest search engine, an edge over its rivals, including Pony.ai, WeRide and AutoX, which are racing to develop fully autonomous driving software systems. The permit would allow the company to carry out more testing of

terms of scale and on-ground testing, deployment Baidu is ahead." The service will be available in the

The service will be available in the central city of Wuhan from 9am to 5pm, and the south-western Chongqing municipality from 9.30am to 4.30pm, with five robotaxis deployed in each city, said the company. The designated areas of service will cover

'Commercialisation generating significant revenue is still two to three years away'

13 sq km in Wuhan and 30 sq km in

Chongqing.
In April, Baidu and Pony.ai v approval to move the safety driver

with its search and video streaming platforms – traditionally the com-pany's cash cows – experiencing flat growth as the Chinese economy slowed. The company is banking on the driverless car business to shore up revenues in the future.

Baidu reported an Rmb885m

(\$131mn) net loss for the first three months of the year, compared with the previous year's profit of Rmb25.65bn, with research and Rmb25.65bn, with research and development expenses increasing 10 per cent year on year. But Chai said the longer timeline for the commercialisation of autonomous driving was a dilemma for shareholders. Self-diriving vehicles have become a new arena of US-China competition, according the analysts.

according to analysts.

"China and the US are racing from

US imposes sanctions on 'crypto mixer' Tornado Cash

SCOTT CHIPOLINA — LONDON JAMES POLITI — WASHINGTON

The US has imposed sanctions on a crypto "mixing service" that it alleges laundered more than \$7bn and helped North Korean state hackers evade US

The Treasury department said yester-day that Tornado Cash was used regu-larly by malicious cyber actors since it was founded in 2019. The total included was founded in 2019. The total included the \$455mn taken by state-sponsored North Korean hackers Lazarus Group in March, as well as \$95mn from June's hack of Harmony Horizon Bridge. The designation, by the Office of Foreign Assets Control, is the latest attempt by US watchdogs to crack down on sations evasion using cryptocurrencies. Authorities are paying close attention to so-called "mixers" because they obscure the trail of transfers that would voically be accessible on the dietial voically be accessible on the dietial

typically be accessible on the digital ledgers that underlie cryptocurrencies. In May, Ofac imposed sanctions on

In May, Ofac imposed sanctions on another crypto-mixing service, Blender.io, for its role in assisting Lazarus to launder more than \$20mn in "illicit proceeds". Tornado Cash was also used in moving at least another \$7.8mn from last week's hack of the Nomad exchange, it said. Lazarus itself was sanctioned in the US in 2019.

sanctioned in the US in 2019.

"Despite criminals' efforts to obfuscate their activity, the US has managed to blacklist one of the most prolific facilitators of cyber crime out there, dealing a major blow to criminals trying to cash out their (hads," and Dayld Carellel. out their funds," said David Carlisle, vice-president of regulatory affairs at Elliptic.

Tornado Cash did not immediately respond to a request for comment. This year, Tornado Cash tweeted that it used a tool from blockchain analytics firm

a tool from blockchain analytics firm Chainalysis to block Ofac-sanctioned addresses from accessing the platform. A senior Treasury official said that the designation sent a broader signal about the dangers involved in businesses such

as Tornado Cash.

"We do believe that this action will send a really critical message to the private sector about the risks associated with mixers with large." the official said.

All pages from Financial Times (Asia), Tuesday, August 9, 2022

David Rubenstein and Daniel D Aniello, who created the firm in 1987.

Unlike competitors such as KKR, Car-lyle has struggled to identify its next iyie has struggied to identify its next generation of leadership. Lee served as co-chief executive alongside Youngkin, a split role that was supposed to resem-ble the joint leadership of Conway and ing on fundraising challenges in Car-lyle's eighth flagship buyout fund as "old

Co-founder Conway, who for decades oversaw Carlyle's private equity invest-ments, will become its interim leader as the firm seeks a new chief executive.

nts venicies, said Charne Chai, autono-mous driving analyst at Shanghaibased 86 Research. "My best guess is that commerciali-

my best guess is that commercial sation generating significant revenue is still two to three years away," he said. "Tech-wise, the leaders are Pony.ai and [Baidu's] Apollo, but in

from behind the wheel to the front passenger seat for part of their robotaxi businesses in Beijing, Beijing regulators in July allowed the two companies to collect fees for driverless rides within a 60 sq km suburban

zone of the capital city. Baidu struggled in the first quarter,

the same starting line now, said Owen Chen, an analyst with S&P Glo-bal Mobility. "It is not only technologi-cal competition between companies but also competition between coun-tries and regional governments when it comes to policy support for the

with mixers writiarge, the official said adding it was "designed to inhibit Tor nado Cash or any sort of reconstituted versions of it to continue to operate". US officials declined to say where they

believed Tornado Cash was based o whether its operations were associated with any foreign governments.



Famous authors and progolfers test labour market regulations

Sujeet Indap

ven the 1 per cent deserve the

ven the 1 per cent deserve the protection of antitrust laws, says the Biden administration. Under way in a federal courthouse in Washington is a highly anticipated trial in which the US Department of Justice is seeking to block the tie-up of two prestigious book publishers, Bertelsmann's Penguin Random House and Simon & Schuster.

Simon's owner, the former Viacom-CBS now known as Paramount, announced the \$2Ds naste to PRH in late 2020. The deal, if completed, would shrink theso-called Big Five Us publishing houses to four.

The Do's theory of market harm is intriguing, it does not argue that book prices will go up. Rather, with one fewer buyer of books, prospective authors selling manuscript ideas will have that much more difficulty gaining the highest possible book advance.

What is more, the DoJ universe of victims is extremely constrained: it says those very tarefied authors who command more than \$250,000 in book advances—celebrities and prizewinning authors—will end up getting perhaps a few hunder dhousand ollars less than they would have should the Big Five remain intact.

Simon and PRH reject that view. In their court filings and in trial they say the Do's definition of a market is con-

trived and bears no resemblance to the uriveu and pears no resemblance to the practical market for authors. Moreover, they say the deal will be a benefit for the literary ecosystem with a player fortified enough to challenge the likes of Amazon and pay bigger advances to authors.

Antitrust enforcement has typically centred on the idea of preventing centred on the idea of preventing monopolies where consumers face higher prices from concentrated sellers. But US policymakers are increasingly worried about labour market distor-tions and the resulting widening of incomainsquality.

worried about labour market distortions and the resulting widening of income inequality.

As such, so-called "monopsony" scenarios, where purchasers, in this case of labour, consolidate and allegedly increase their power to push down wages, are being forced to defend such arrangements even when the alleged victims are already privileged.

On the surface, the Doj has collected some intriguing evidence against the deal. In early 2020, during the Trump administration, a top executive at Simon wrote to an author just after the sale process had been announced, saying: "I'm pretty sure that the Department of Justice wouldn't allow Pengiun Random House to buy us, but that's assuming we still have a Department of Justice wouldn't allow Pengiun Random House to buy us, but that's assuming we still have a Department of Justice."

The Doj also cites multiple instances where Simon and PRH had engaged in direct bidding wars over Alist authors. In one case, an advance hit \$775,000, \$300,000 above where the back-and-forth started. PRH and Simon argue that, at worst, 5tho in annual advances in this market might shrink by \$50mn.

"We're not dealing with bushels of wheat," said Daniel Petrocelli, an attor-

ney for the publishers in his opening

ney for the publishers in his opening statement last week. "Every book is a new product that has never existed before, and the competition to win that book is zealous because if you don't win that book, you have nothing to sell." The US government's first witness was Stephen King, the horror author, testifying that the believed the merger would be bad for writers such as him. Each side also has economists who will duel over esoteric definitions of the market for book advances. Additionally, the witness roster is packed with so many publishing executives and literary agents that the trial could more conveniently be held in Brooklyn. As the publisher dispute was just getting under way, another elite group was claiming their rights to make a fortune were being curtailed by a dominant employer. Several golfers, including superstar Phil Mickelson, sued the PoA Tour after leaving the elite circuit earlier this year for the LIV Golf series.

The PGA Tour subsequently suspended those who quit, saying the players could not participate in both leagues at the same time. The players worte in their lawsuit that such an exclusionary standard maintained the "PGA Tour's monopsony power over the purchase of services from professional solfers to participate in elite golf events."

The alleged harm the golfers faced ultimately might be tricky to determine given the Saudi-backed LIV golf had dedicated hundreds of millions of dollars to tournament purses and signing bonuses. Still, even as politicians have worried about factory workers and fasticod employees, "antitrust laws still apply to workers who make a lot of money," said games Pishkin, a partner at law firm Dechert.

sujeet.indap@ft.com



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FINANCIAL TIMES

COMPANIES & MARKETS

BioNTech and Pfizer test new Covid jab

German group misses sales targets after EU contract is renegotiated

HANNAH KUCHLER — LONDON

BioNTech and Pfizer will start a clinical trial of a Covid-19 vaccine adapted to the BA.4 and BA.5 Omicron variants this month, as the German biotech forecasts an increase in demand at the end of the year.
BioNTech missed sales and earnings

expectations in the second quarter after the European Commission renegotiated its Covid vaccine contract amid a glut of shots. Second-quarter sales were

€3.2bn, compared with the average analyst estimate for €4bn, and adjusted earnings per share were €6.8°, below the consensus forecast for €7.27. Net profit in the period was €1.7bn. However, SioNTech reiterated its full guidance for annual revenues of between €15bn and €17bn because doses scheduled for delivery in the second and early in the third quarter will now be distributed later in the third and fourth quarters.

now be distributed the fourth quarters.

BioNTech chief executive Uğur Şahin the company was expanding its siming for "pro-BION Tech chief executive Ugur Şanın said the company was expanding its Covid product pipeline, aiming for "pro-longed and broad protection". BioNTech has been manufacturing doses of its first Omicron vaccine — tar-

geted at BA.1 — since the spring and is ready to deliver whenever it is approved by a regulator. The company expects to be able to start delivering shots targeted at BA.4 and BA.5 as early as October, if it receives regulatory approval.
Özlem Türeci, chief medical officer, said data from studies in mice — which have previously been predictive — showed the shot targeted at BA.4 and BA.5 elicited a stronger immune response against those variants, and all other subvariants of Omicron. She said this data, combined with their experience and data from previous Covid-19 vaccines, may be sufficient for emergency approval, and enable a "timely gency approval, and enable a "timely response".

Regulators are trying to balance the need to keep up with new variants by using the most up-to-date vaccine available, with a desire to ensure confidence in the safety and efficacy of the shots. The European Medicines Agency will require clinical data for a shot targeted to BA.4 and BA.5, whereas the US Food and Drug Administration has said it would be prepared to approve the shot while trials are ongoing. Emer Cooke, head of the EMA, told the Financial Times her agency would

the Financial Times her agency would stick to the need for trial data before approval, saying "promises are not enough for me".

BioNTech is investing much of its share of the proceeds from the Covid

vaccine into work it hopes will transform the treatment of cancer. The company forecasts it will spend E1.4bn to E1.5bn on research and development this year. It recently received positive data from an early-stage trial of a personalised cancer vaccine for pancreatic cancer, as well as its novel CAR-T cell therapy candidate in solid tumours. It also plans to use some cash for acquisitions. Ryan Richardson, chief strategy officer, said BioNTech expected to do deals in the second half.

BioNTech's chief financial officer, Jens Holstein, said the company remained

BIOVIECES CINETIMATICAL ORIGES, JOHN Holstein, said the company remained focused on "furthering our oncology pipeline as well as driving our leader-ship in Covid-19 vaccine development".

OZ Minerals shares climb 35% after it rebuffs \$5.8bn bid from BHP

NIC FILDES — SYDNEY NEIL HUME — LONDON

BHP has seized on the slide in commodity prices to launch an A\$8.4bn (U\$\$5.8bn) cash offer for Australian rival OZ Minerals, as the world's biggest miner seeks to boost its exposure to clean energy metals such as copper and nickel.

But the unsolicited A\$25-a-share bid was quickly rebuffed, with OZ's board saying that it "significantly" underval-ued the company even though it was pitched at a 32 per cent premium to its closing price on Friday. The decision by OZ to reject the offer

highlights the difficulties that larger nies such as BHP may face if they companies such as BHP may face if they try to take advantage of the decline commodity prices to buy smaller

Analysts at Morgan Stanley said that while BHP's offer made sense, investors in OZ were "likely to weigh the offer against their expectations" of the long-

term copper price.
OZ shares surged 35 per cent to A\$25.59 yesterday following BHP's unsuccessful bid as investors bet on a higher offer emerging in the coming months. Shares had fallen as low as A\$16 a month ago after metals prices were hammered on recession fears.

'Every man and his dog who wants a copper or nickel - mine should

Technology. Marketing

Sweeping privacy changes upset the Apple cart

Businesses large and small have been hit hard by iPhone maker's ad-tracking revamp

Small businesses are ramping back mar-keting spending owing to Apple's sweeping privacy changes, which have made it harder to target new customers online in a trend that has led to billions of dollars in lost revenues for platforms such

Apple last year began forcing app developers to get permission to track



Obvi, an online shop for women's health, was among the companies hit by an abrupt downturn last November when the cost to acquire new customers skyrocketed. "We were going from one of the best years possible, completely bootstrapped and insanely profitable,

been unimpaired by Apple's policy,

boomed in the second quarter.

Apple's own ads business, Search Ads, has also stolen market share and is now

expanding its presence to additional

expanding its presence to additional areas in the App Store. Apple said of its privacy changes: "A user's data belongs to them and they should get to decide whether to share their data and with whom."

years, you

could throw

money into

Facebook -

you'd put \$1

in, and \$2 comes back.

That just doesn't exist any more'

users and serve them personalised adverts on iPhones and iPads in changes that have transformed the online adve-

Many small companies that are reliant on online ads to attract new custom ers told the Financial Times they did not initially notice the full impact of Apple's restrictions until recent months, when

restrictions until recent months, when price inflation squeezed consumer demand in large markets worldwide. That has left companies suddenly shrinking their marketing spend to con-serve cash while also finding it prohibitively expensive to target likely con-sumers as they once did.

The problems facing small businesses have reverberated back across the online advertising heavyweights. Face-book, Snap, Twitter and YouTube are now estimated to lose \$18bn in revenues this year from Apple's change, accord-ing to Lotame, the advertising technology company

Facebook's parent, Meta, has been particularly badly hit, saying earlier this year that Apple's changes had cost it at

"I personally out not teet use impactor.
the Apple changes in 2021 as much as we
are in 2022. This year is just brutal," said
Nadia Martinez, founder of Kallie, a
handcrafted shoes company in California that she launched out of her laundry
room in 2014.

room in 2014.

Martinez was so successful marketing on Facebook that she founded an agency to teach other women how to be online entrepreneurs. But some of those businesses are now going out of business. "Ads have become more expensive, we have less access to data, and

be," she said.

Varos, a data-sharing platform that helps ecommerce groups, analysed data from 1,300 small businesses and found that revenue declines accelerated each month in the second quarter – leading to a 15 per cent drop in June, the worst decline of this year. At the same time, the cost to acquire new customers



Apple's changes

cantly higher" this year than last, and overall ad-spend on Facebook this year is "materially lower".

Shelly Cove, an apparel company in North Carolina, laid off its four-person marketing team last month when its cash reserves dried up and it realised spending more money on Facebook ads would not increase sales like it used to. "In prior years, you could throw

Smaller brands go from stagnation to loss



and \$2 comes back," saidMatt Schroeder, Shelly Cove founder. "That just doesn't exist any more." Smaller brands said to

necessarily hit by Apple's polic changes later than the leading pla changes later than the leading plat-forms, but supply-chain issues and a global pandemic created a "fog of war" that made it difficult to understand why, for instance, last year's holiday sales period had disappointed. "It was really hard in 2021 to sit back, look at a percentage change, and know what was the cause," said Andrew Goble, co-chief executive at Jamby's, which sells unisex boxer shorts with pockets.

esult is many smaller brands did The result is many smaller brands did not alter their marketing strategies until recently, to the detriment of online advertising platforms. Last month, Snap reported its weakest-ever quarterly sales growth, Slopily laid off 10 per cent of its workforce, Meta experienced its first-ever annual contraction in remeas and Twitter posted a loss. Meanwhile, Google Search and Amazon's advertising business, which do not rely on third-party "tracking" and have

and we're about to hit Black Friday and make a huge splash when everything crashed on us," said Ashvin Melwani, its

Before Apple's rules came into effect, Obvi would spend an average of \$30 to acquire a new customer on Facebook, and the customer would spend about \$60. That cost tripled to \$90 last autumn, turning a profitable business

Melwani said that his marketing per cent going to Facebook.

In the past few months Obvi has cut its budget, shifted spending to TikTok, and reoriented the company towards repeat

"What it comes down to is that Face-book lost 50 per cent of its data," he said, referring to the iPhone's market share in the U.S. "This massive algorithm they had built is now missing half of its info, so the whole thing is ruined. Like, imag-inal cine half town brain."

ine losing half your brain."
Kelly Deen, vice-president of market-ing at Kencko, a Portugal-based maker of powdered smoothie mix, said that the biggest impact from Apple's privacy biggest impact from Apple's privacy policy has come in the past four to so months, but added that pinpointing its impact has been tough as advertising platforms tinker with their algorithms in response.

"There have been lots of platform-wide anomalies and [customer acquisition cost] splikes where we don't really know the reasons why," she said. "Its scarlly reassuring that it's not just us."

Shelly Cove's Schroeder has cut his digital ads budget to one-third of what it was a month ago, hoping that returning customers will keep the business afloat. "It's irresponsible to say 'Apple killed my business," he said. "I'm self reflecting – I realised I was way too reliant on Facebook."

book."

added: "Any small business, at the online ones, are at the whim of the online ones, are at the whim of the big tech giants. There's just no way and it. So if they do something that ws you, you're screwed."

of ficker – filling should take a look'

Peter O'Connor, analyst at Shaw and Partners, noted that BHP had not said its offer was final, suggesting a higher

He said that OZ's board should "fight as hard as they can" to attract other bids. "Every man and his dog who wants a copper — or nickel — mine should take

BHP is pushing into metals and minerals that are in high demand as the world seeks to decarbonise. The company completed the merger of its petroım business with Australia's Wood side earlier this year.

BHP's chief executive, Mike Henry, said that he was "disappointed" by the rejection. He did not asy if BHP would make a revised offer. OZ revealed that BHP had acquired a less than 5 per cent stake in its shares via derivatives. "BHP has the balance sheet capacity to be able to develop all OZ Mineral's growth projects," said KanP ehcer, analyst at RBC Capital Markets, in a note. Peker said that the deal was "complementary" with OZS Carrapateena and Prominent Hill mines, which are in proximity to BHP's Ohympic Dam complex and its Oak Dam deposit. BHP has been reshaping its business to target higher growth resources such as nickel used in electric-vehicle batteries and wind turbines. The mining company had previously planned to sell its Nickel West operation in Western Australia, but it has sinkel. See her refashioned as a growth division under Jessica Farrell, head of the nickel unit. Its customers include Tesla. Farrell told the Diggers & Dealers conference in Kalgoorile last week that exploration spend by BHP on mickel was attis highest level since 2005.

She said BHP had a large prospective amount of nickel on a 150km strip western Australia acquired from Russia's Norilsk Nickel in 2020. BHP's chief executive, Mike Henry, said that he was "disappointed" by the

Cox agrees deal for digital start-up Axios

Axios, the digital news company best known for delivering political and busi-ness scoops in succinct bullet points, has agreed to sell itself to Cox Enterprises for \$525mn, making it the latest start-up acquired by legacy media.

Launched five years ago by former Politico executives Jim VandeHei, Mike Allen and Roy Schwartz, Axios has rap-idly carved out a niche with some of the most influential newsletters in Washington and the world of venture capital

and technology.

The sale comes at a time when new media companies have attracted investments from traditional media organisations, venture capitalists and wealthy individuals in a wave of dealmaking. Axel Springer, the German publishing group backed by private equity firm

KKR, bought Politico, which was also co-founded by VandeHei, for about slbn a year ago. The New York Times took over sport site The Athletic for \$550mn in January. Separately, former Bloomberg Media chief executive Justin Smith and ex New

chief executive Justin Smith and ex. New York Times media columnist Ben Smith have raised about \$25mn for another digital news start-up called Semafor. Cox plans to invest significantly in Axios, which has been trying to expand into local news, as the Atlant-based media group seeks to diversify from its traditional business, which includes cable and automotive news.

"Bringing a forward-thinking organi-sation like Axios into Cox Enterprises is exciting for us on many levels, and we look forward to helping them continue to scale and grow," said Cox chair and chief executive Alex Taylor, who will join the Axios board.

VandeHei Allen and Schwartz will VandeHei, Allen and Schwartz will keep a significant stake in the company and run it on a day-to-day basis. The founders will also have incentives to ensure they stay after the deal is closed. In an interview with Digiday in December, Schwartz said Axios would

generate revenue of about \$86mn in 2021, 40 per cent up on the year before. He said Axios would return an unspecified profit for the third successive v

Axios first tapped Washington's lucra-tive political advertising and events market but has since branched out to local news and this year launched spe-cialist subscription product Axios Pro. It says it has more than 2.4mn sub-scribers to its free emails and, through

its local news networks, plans to expand

to 25 US cities this year.

Cox's assets include car trade publication Kelley Blue Book and the Atlanta Journal-Constitution newspaper.

Watchdog fines PwC £1.7mn over BT audit

The UK accounting regulator has fined Pwc £1.75mn for failing to challenge BT's 2017 results properly after the discovery of an alleged fraud at the telecromy or the state of the previous year.

The Financial Reporting Council yester-day said that PwC and partner Richard Hughes, who led the BT audit, did not 2017 accounts with "the necessary pro-

2017 accounts with "the necessary pro-fessional scepticism".

The alleged fraud at the telecoms group's Italian operations wiped billions of pounds off the company's value when it was revealed by BT and triggered a criminal trial in Italy, which is o

It resulted in a pay cut for then BT chief executive Gavin Patterson and scrutiny over the group's strategy and corporate oversight. BT adjusted its

annual report for the 12 months to March 2017 by about £513mn following the discovery of the accounting scandal. According to the FRC, the irregulari-ties called for a "need for heightened professional scepticism". However, PwC did not obtain appropriate audit evi-

The penalty for the Big Four group is Its third in as many months after two fines in June that cost the firm £5mn



dence in relation to debt adjustments or determine whether changes in account-ing estimates were appropriate after the alleged fraud was discovered.

"The sanctions imposed in this case, where certain elements of the adjustments following a fraud were not sub-ject to the required level of professional scepticism, underscore this message and will serve as a timely reminder to the profession," said Claudia Mortimore, FRC deputy executive counsel. Hughes was fined £42,000, discounted from £60,000 after he admitted to the breaches at an early stage.

PwC's fine was also reduced by 30 per cent to £1,58m for the same reason.

The fine is the third in as many

months for PwC. In June, the firm was fined twice in one day for audit failures at London-listed construction groups at London-listed construction groups Kier and Galliford Try and told to pay £5mn. Overall, the FRC imposed a record £46.5mn on accounting groups

and partners in the 12 months to March.
PwC said that it was sorry aspects of
the audit "were not of the required
standard". It noted that the regulator had not found that the 2017 a were misstated or that the sum of the BT

COMPANIES & MARKETS

London law firms try again to conquer the US

Magic circle insurgents seek to storm lucrative legal arena and join global big league – but jury is out on their prospects

KATE BEIOLEY - LONDON

For decades, cracking the US has proved a step too far for London's top corporate law firms. But Freshfields Bruckhaus Deringer, Clifford chance and Allen & Overy are in the midst of a renewed assault on the most lucturative legal market, as the "magic circle" firms seek to build on their past strength in European and become global heavyweights.

Their push is multipronged and expensive, with the firms poaching star US lawyers on record pay deals and opening offices in Los Angeles and San Francisco for the first time.

For the generation of lawyers leading the latest charge, which began in 2019, the potential rewards are compelling: a larger share of the US market and the ludos of achieving what their predecessors could not.

sors could not.
But chasing the prize is laden with risks. Deep-pocketed and more profitable US rivals have already forced London firms to rip up the conventions that for decades governed how they paid their lawyers. They also have deep relationships with US companies that are hard to muscle in on.
Tim House, the senior US partner at Allen & Overy, does not underestimate the hurdles facing the UK-based insur-



lateral hiring programme and change our compensation model to facilitate that," House said.

lacking a big US presence — and unable to crown themselves global power

houses.
Magic circle firms first entered New
York in the 1970s, with Linklaters opening an office in 1972, followed by Freshinglied in 1973 and Allen & Overy in 1985.
All struggled.
Decades on, and elite firms such as
Sullivan & Cromwell, an adviser to Wall
Street banks and Fortune 500 groups,
and Chicago-based operators such as
Kirkland & Watkins, which have a roster
of valuable private equity clients,
remain formidable obstacles.
"You can't claim to be a global law

remain formidable obstacles.
"You can't claim to be a global law
firm without at least 20 per cent of your
revenue coming from the States," said
Tony Williams, former managing partner at Clifford Chance and founder of
consultancy Jonati. "The magic circle is
not thereyet."
Linklaters has not proved as aggressive as its London rivals in pushing into
the US. According to its latest results,
Allen & Overy generated 13 per cent of

gents. He noted that the US was "a very sophisticated, very deep market, well served by high-quality firms who've had very strong relationships with US-head-quartered clients. So that's a market

The likes of Sullivan & Cromwell and Simpson Thacher & Bartlett are 'not exactly quaking in terror'

that is challenging to [break into], cou-pled with the fact [that Us law firms are] extremely profitable and have [opera-tated] a different remuneration model". Since abandoning a merger with US law firm O'Meveny & Myers in 2019, Allen & Overy has backed its US ambi-tions with investment. Offices in Bos-ton, San Francisco, Los Angeles and Silicon Valley have been added since the start of 2021, while it has recruited 40 US partners over the past two-and-a-half years.

40 Us partures and half years. Freshfields has proved equally aggressive in its approach. Under new senior partner Georgia Dawson, the almost-300-year-old institution has amost-300-year-old institution has poached 20 US partners since 2020. It swiped five from leading law firms, including Latham & Watkins, to launch a Silicon Valley office as it targets a share

a Silicon Valley office as it targets a share of the work generated in the tech hub. Ethan Kilingsberg, whom Freshfields lured from US firm Cleary Gottlieb Steen & Hamilton with a reported \$10mn pay deal, smashing its previous pay ceiling in the process, said the

pay ceiling in the process, said the expansion was paying off. Freshfields was "competing and unseating folks . . . And the folks we're boxing out are not UK firms, it's [top US firms] Wachtell [Lipton, Rosen & Katz]; Sullivan & Cromwell; Paul, Weiss [Rifkind, Wharton & Garrison]," said Klingsberg. "The point [of the US strat-egy] wasn't just to hire a couple of peo-ple who've done a lot of deals but to ple who've done a lot or uears build a platform with broad depth."







Lawful entry: Freshfields, Clifford Chance and Allen & Overy aim to penetrate the US scene, offering record pay deals to secure talent and building on their strength

The London firm had a role in 2020 The London Irrn had a role in 2020 on AstraZeneca's \$390n acquisition of US group Alexion, one of the biggest deals of the year. According to Bloomberg data, Freshfields was one of the top 10 legal advisers on US M&A last year, working on \$164bn of transactions.

The head of a Wall Street law firm said the recruitment of Klingsberg by Fresh-fields, along with other hires such as Damien Zoubek, an M&A lawyer from Cravath, Swaine & Moore, "certainly got people's attention. I know folks here who recently suggested Freshfields for [work] for a private equity portfolio company that we couldn't handle. That's not something that we ever would have done a few years ago". But the established US firms, which include the established US Irms, which include Sullivan & Cromwell and Simpson Thacher & Bartlett, were not "exactly quaking in terror", the person said. While Klingsberg brought with him a valuable stream from Google, which he had previously advised, his recruitment

also exposed the changes to remunera-tion structures that London firms are making in pursuit of their US ambitions.

Clifford Chance, Allen & Overy, Fresh-fields and Linklaters have changed the "lockstep" model that for decades meant partners were paid by time served rather than performance. By contrast, an "eat what you kill" model driven by amount of work brought in has long prevailed at most big US firms.

"To join one of the magic circle firms to build a US domestic practice is a much riskier exercise than simply stay-ing at a firm like Cravath because you're building something from the ground up," said Jon Lindsey, co-founder of recruiter Major Lindsay & Africa. "To make up for that, they have to make it financially attractive."

The changes made by the firms have allowed them to increase remuneration for top partners regardless of time served. In 2020, Allen & Overy extended the range of equity points, each then worth around £45,000, that it could hand star lawyers from beyond its previous range of 20 to 50 and extended its bonus pool. "We realised we had to

its revenue in the US, up from 9 per cent in the previous financial year.

The US accounted for 13 per cent of Clifford Chance's revenue in the 2021-216 and 1942 learn the sale of the prior period. It was the only magic circle firm to disclose any information about its US profits, which have grown 80 per cent over the past seven years, to the Financial Times.

Williams left Clifford Chance at the time of its merger in 2000 with New York firm Rogers & Wells, a tie-up that created a firm with 2,700 lawyers glo-bally. While the deal prompted partners to leave and led to clashes over culture, it forged a larger US presence which the firm has bull ton. US clients include private equity groups Apollo and Carlyle and banks such as JPMorgan.

House said that merging with a US firm was a means of expansion but brought risks. "IA merger] gives you a transformational step forward in scale and capability. If you can do it and you can hold true to your values and culture in doing it, it's the optimal way, but in setting those preconditions . . . you realise the complexity."

Smashing their pay ceilings has only raised pressure on the firms to ensure the top and bottom lines keep growing in the US.

the top and bottom lines keep growing in the US. The head of the US law firm said: "I

don't know what [London-based part-ners'] tolerance is to watching other people get huge pay cheques. It's a bunch of sensitive, fragile egos in this

US firms may not be shaken by the big pay cheques London firms are prepared to write to capture star lawyers, or their ambitions in Silicon Valley, but the magic circle firms show little sign of taking a step back.
Williams said: "It's a tough ask

given the size and the depth of the US market and the differences in profitability. They're making good progress, but they're not yet transforming the market."

Nasdaq's First North bourse on a high

Sweden's junior market became Europe's hottest to raise funds for growth companies in the first half of the year, as retail investors took advan-tage of favourable tax policies to snap up the index's tech and healthcare stocks.

up the index's tech and healthcare stocks.

Companies on Nasdaq's First North Growth Market, based in Stockholm, have raised a Libbn to date this year, compared to £1.5bn on London's Alternative Investment Market, the traditional market leader, according to Refinitiv data.

Retail investors' participation on gloal equity markets has slowed this year as the war in Ukraine, a global economic slowdown and rising energy and food costs dampen investors' appetite for taking punts on the small and often loss-making companies.

But they have kept faith in First North companies, including Embracer, Europe's largest gaming group and the most actively traded name on the index, and a series of tech and healthcare businesses.

The total raised is a considerable swing from last year, when companies raised over £5.5bn on Alm, almost double the £5.4bn raised on First North. While retail investors have stepped

back from Aim, they accounted for half of all flow into small-cap listed compa-nies in Sweden in July, Nasdaq figures

nies in Sweden in July, Nasdaq figures show.

"The Nordic market seems to have weathered the tribulations of the past few years better than the rest of Europe," said Thomas Thygesen, head of strategy at Swedish Investment Bank SEB. "The investor base is more confident and has more capital available for risk."

Tax nolicies encourage Swedes to

Tax policies encourage Swedes to

Businesses have raised £1.6bn to date this year on the Swedish exchange, against £1.5bn on Aim

invest in stocks, including investment products that do not require investors to pay capital gains taxes on transactions. That has meant the proportion of the market that is made up by retail investors tends to be higher than on rival markets, although Aim also offers tax breaks on capital gains. Retail traders represented between 51 and 52 per cent of trading in the 10 days after Volvo Cars' listing on the main exchange in 2021, according to data from Nasdaq.

Nasdaq said the ready supply of retail

Nasdaq said the ready supply of retail investment was encouraging companies to raise money on the First North index. "London has such a huge capital market and it's competing with Stockholm. Something's got to be settling us apart: that something is retail participation." In contrast, Christopher Raggett, cohead of corporate finance at Finncap, a stockbroker for Aim companies, said: "One thing driving the bubble of the pandemic was the amount of retail capital waiting to be deployed . . . people aren't trading in as lively a fashion as previously."

arent traums, previously. But First North, like others, has not been totally immune to the declines on global equities market. The index has seen capital raising fall by more than half in 2022 and its main index is down by over 30 per cent this

index is down by over 30 per cent this year.

The Alm index has fallen by over 24 per cent so far this year.

"It's a tricky year for markets generally," said Raggett. "The amount of capital raised on Alm fell off a cliff from September last year to January this year." And despite capital raising on First North surpassing that of Alm, "people who are in the market in the Nordics, who don't compare with anyone else, are finding this is a horrible year," said Thygesen.

XTX sues Mazars over Russian owner

'It's a tough

the size and

depth of the

market'

ask given

Financial trading firm XTX Markets is suing accounting firm Mazars for racial discrimination over its refusal to work for the company because its owner is a Russian citizen.

tor the company because its owner is a Russian citizen.

The London trading group is majority-owned by Alexander Gerko, a dual Russian and British citizen, who has lived and worked in the UK since 2006 and is not subject to any international sanctions, according to a copy of the legal claim seen by the Financial Times.

XTX is seeking a declaration that the accounting firm breached the UK equalities Act by discriminating on grounds of race when it declined to work for the group because its owner has Russian citizenship.

It has not asked the court to award damages against Mazars or to force the firm to carry outwork for it.

A legal victory for XTX could force accountants, lawyers and PR groups to review their approach after they rushed to jettison clients with connections to usual force its continuous control of the co

and the public to refuse to work for Russian clients or companies with any percived links to the country.

XTX, which competes with the likes of Citadel Securities and Virtu Financial, uses algorithms to trade nearly 500 han aday in assets such as equities, fixed income and futures.

It was founded by Gerko, a Russiaborn mathematician who has a stake of at least 75 per cent and serves as joint chief executive. Gerko, who has been publicly critical of the Ukraine invasion, was listed as the UK's 89th richest person by the Sunday Times this year, with near this to the UK's 89th richest person by the Sunday Times this year, with the charities providing humanitarian relief to Ukraine. In a March post to charities providing humanitarian relief to Ukraine. In a March post or Witter, Gerko and of Russia's foreign minister Sergel Lavrov: "Nuremberg is waiting for you." He has called for the UK to expand its sanctions list.

Gerko has been a British citizen since 2016, is a permanent resident of the UK, and has' no links with, or wealth tied to, Russia's according to the claim filed in the Central London County Court last month. Neither Gerko nor XTX are included in any sanctions regime, nor are they connected to anybody targeted by economic sanctions, the claim adds.

The case receives around Mazars' refusal to provide payroll services to

XTX Markets Technologies, part of the XTX Markets group, which reported net profits of more than £660mn in 2021 and employs about 180 people, mostly

London. XTX, which also has offices in New

XTX, which also has offices in New York, Singapore, Paris and Mumbai, alleges that Mazars stood by its decision even after being told that Gerko was not the subject of sanctions and that he had "lived in the UK for over 15 years, his source of wealth comes from the UK, and he has no assets in Russia". According to the datin, Mazars partner Erick Gillier wrote in an email to XTX general counsel Sunll Samani in May: "I'm perfectly aware of the UK, EU and US sanctions programs, but Mazars as a group took the decision not to accept any new clients with Russian ownership. This is a global decision and as partners we all need to follow these guidelines."

XTX claims this position was contrary

as partners we an average as partners we are young guidelines?

XTX claims this position was contrary to Mazars' public policy that it would not serve any companies or individuals who were the subject of sanctions. It claims Samani told Gillier that Mazars' stance was discriminatory and asked to speak with the person responsible for its policy but never received a response. Mazars declined to comment. It has until later this month to respond to the claim.

FINANCIAL TIMES

COMPANIES & MARKETS

Equities. Earnings outlook

Investors divided over how long Big Tech rally will last



Commodities

ExxonMobil completes Niger Delta exit with \$1.3bn deal

AANU ADEOYE AND TOM WILSON

Nigeria has approved the \$1.28bn sale of Nigeria has approved the \$1.28bn sale of four oilfields run by ExxonMobil to local producer Seplat Energy in the first in a series of major divestments by international companies withdrawing from the country's troubled Niger Delta. President Muhammadu Buhari,

who is also the country's oil minister, authorised the sale yesterday after "considering the extensive benefits of the transaction to the Nigerian energy sector and the larger economy", his office said.



Apple, Microsoft and other big sector names have rebounded

but recession worries loom

Shares of leading US technology

Shares of leading US technology companies have rebounded vigorously in recent weeks from their bruising falls in the first half as investors draw on hopes that the sector can weather a global recession. Tech industry titans Apple, Microsoft, Alphabet, Amazon and Tesla have together added \$1.5 nto their combined market value since the start of July with those gains helping the Nasdaq Composite to rally 14.8 per cent since the start of July the start of July 14.8 per cent since the sta

Composite to rally 14.8 per cent since the start of July.
But as the US Federal Reserve indicates that it will maintain its stance of aggressive monetary policy tightening to tackle scorching inflation, some tech analysts caution that the summer tech rally may be shortlived.
Temporary monthly rebounds of 0 per cent or more were "a common sight" during the Nasdaq's 2000-05 bear market, said Andrew Lapthorne, a quantitative strategist at Société Générale.
Instead, investors should be

Generale.

Instead, investors should be preparing for big downgrades to earnings both this year and next, he

earnings both this year and next, he said.
"Earnings reports so far for the second quarter have led to significant downward adjustments to profits forecasts for the Nasdaq 100 including a 5.5 per cent cut to the 2022 estimate and a 6.5 per cent cut to the 2022 forecast, Lapthorne added. "This will translate into billions being wiped off the earnings of US tech companies."
But Jon Guinness, co-manager of the £776mn Fidelity International American fund, said the sell-off in tech stocks in the first half shows that many

stocks in the first half shows that n

Nasdag earnings forecasts take a beating



tors were reducing their positions

investors were reducing their positions early in anticipation of a significant slowdown in earnings across the sector. Now, "the narrative has shifted", he said. "Investors now expect that inflation will fall and now they are worried about the threat of a recession so more economically sensitive sectors, such as consumer discretionary stocks, such as consumer discretionary stocks, are underperforming."

Fidelity expects global spending on technology to remain healthy even if companies delay or cancel some projects this year.

"There were good reasons for the exuberance which had spread across the sector prior to the sell-off," said Guinness.

"A fifth of the new cars produced in Europe are now electric vehicles, which are computers on wheels," he added. "Cloud computing is a development of real substance, which is being adopted by many companies. The tectonic shifts driving technology adoption are still there."

there."
Retail investors have also grown more bullish on the sector since the middle of July, according to Morgan Stanley, which analyses publicly available trading data on constituents of the Russell 3000 index.

stocks after big price declines in first half of 2022



Retail investor participation tends to "Retail investor participation tends to be higher in sectors such as tech and communication services where there are companies that they know and like," said Boris Lerner, a quantitative strategist at Morgan Stanley in New York.

strategist at Morgan Stanley in New York.

But allocations to exchange traded funds, a closely watched barometer of sentiment, indicate that broader investor appetite for more exposure remains subdued.

The \$173.7bn Invesco ETF known as QQQ, which tracks the Nasdaq 100 index, has gathered net inflows of \$99mm since the start of July.

But ETFs that track the wider SeP information technology sector registered net outflows of \$112mm last month, according to State Street, while Cathie Wood's Ark Innovation ETF also saw net outflows of around \$385mn.

Still, some analysts see the long-term case for buying technology stocks as solid, even if there are near-term bumps in the road.

in the road.

Polar Capital, the London-based asset
manager, cautioned that profit margins
could come under strain due to
inflationary pressures, rising wage
costs, supply chain challenges and the
strength of the US dollar.

In the bag: the Nasdaq Composite index has rallied almost 15 per cent since the start of July

However, it expected IT spending globally to increase between 2 and 4 per cent in dollar terms this year.

Ben Rogoff, head of Polar Capital's

Ben Rogott, head of Polar Capital's technology team, said some of the recent gains were likely driven by "bottom fishing and short covering", which are characteristic of a temporary bear market rally. "But the risk reward

bear market rally. "But the risk reward balance for investors is now much improved. Tech spending remains an absolute imperative for corporates globally," he added. There was a further boost to sentiment last week when Thoma Bravo, the US private equity manager, agreed to pay \$2.8 bin in cash to buy cyber security specialist Ping Identity at a 65 per cent premium to the previous

agreed to pay \$2.80 m casn to over cyber security specialist Ping Identity at a 63 per cent premium to the previous day's closing price.

"More acquisitions by private equity managers are likely and it is somewhat surprising that we have not already seen more strategic buyers [mature technology companies] stepping in for deals," said Rogoff.
Moreover, the first half declines have only strengthened the technology sec-tor's attractiveness, say optimists.

The \$8P technology sector traded on a 12-month forward price to earnings multiple of 28 times at the start of January but had fallen to 19.2 at the end of June, according to Refinitiv estimates. Even with the recent gains, it is trading only on 21.2 times forward earnings.

is trading only on 21.2 times forward earnings.
Jonathan Curtis, co-manager of Franklin Templeton's \$7.4bn Technology Fund, said the tech sector was still trading at a premium to the US equity market but this was justified by its superior fundamentals.
"The tech sector's current valuation premium is not excessive," he said. "It reflects the increase in the sector's profit margins over the past 12 years, rising levels of recurring revenues and strong secular growth dynamics."

EXXON DEGAN OU OPERALONS IN PAYER in the 1950s and, alongside European rival Shell, was responsible for the crea-tion of the oil industry that has become the bedrock of the Nigerian economy. Oil production in the swamps of the Niger Delta in the south of the country has generated billions of dollars in revenues for the companies and the

revenues for the companies and the government but has also resulted in cor-ruption, violence and criminality that international oil groups have found increasingly difficult to manage.

increasingly difficult to manage.

In response, both ExxoMobil and shell in the past two years have amounced plans to end their onshore operations but to continue their offshore projects.

The planned divestments provide an opportunity for local producers such as

The planned divestments provide an opportunity for local producers such as Seplat to expand

Seplat to expand. But Exxon and Shell have also been criticised for leaving behind environmental, social and operational problems. Shell's planned divestment of its

shell's planned divestment of its Nigeria assets has been put on hold pending the resolution of its appeal against a court order to pay \$1.95ho of damages after an oil spillin 2009. Seplat first reached an agreement purchase Exon's shallow water assets in February but the deal appeared in doubt after the state oil company, the Nigerian National Petroleum Corporation, secured a court order last month barring Exxon from selling the licences.

EXXON operates the four permits in a partnership with NNPC, which had sought to block the deal, arguing that it had a contractual right to pre-empt anysale

any sale.

Seplat, which is listed in both London and Lagos, welcomed Buhari's decision, describing the deal as "a transformational transaction" that would create "one of the largest independent energy companies" on both stock exchanges.

The acquisition will increase Seplat's oil production by roughly 95,000 barrelsa day, tripling its output.

Exxon declined to comment.

Buhari's office said the deal would also boost Nigeria's ambitions to receive more foreign direct investment in the energy sector.

World's largest shipbroker Clarksons lifted by surge in oil production activity

HARRY DEMPSEY

Oil-rig and support-vessel suppliers have been big beneficiaries as fossil fuel and renewables producers seek to boost output to tackle the global energy crisis, according to Clarksons, the world's largest shipbroker.

Andi Case, chief executive of UK-listed Clarksons, said that the offshore shipping sector had experienced a turn-round on the steep rise in global oil and gas prices, which has been exacerbated by Russia's invasion of Ukraine.

by Russias invasion of Ukraine.
"We've see a very significant change
in the outlook," he said yesterday.
"There were 10 years of underinvestment and oil was in a bad place.
Now the world needs energy, We are seeing a reinvigoration of that trade."

Clarksons Offshore index, which tracks the rates paid to lease rigs, subsea vessels and offshore supply vessels, has

hit its highest level in seven years. The improved conditions for its cli-ents have also benefited Clarksons with underlying pre-tax profit increasing by half to £42mn on revenues of £267mn in the first six months of the year. The group had flagged last month that

its profits would be "materially ahead" of expectations, which sent its share price soaring. Its shares dropped 3.5 per

Oil and gas producers have been attempting to increase output to make the most of high prices while chartering activity indicated that governments and developers were trying to accelerate offshore-wind projects. International oil benchmark Brent

crude exceeded \$120 per barrel in June, before easing off to reach \$95 per barrel



Freight rates are up after a de

yesterday. European gas prices are about 10 times the level of the previous

Case said that Saudi Arabia had taker 38 jack-up rigs in the first half of the year, a sign of its intention to boost oil

production.

"They are increasing production as

"They are increasing production as quickly as they can," he said.

The boom for offshore vessels comes amid a wider uplift for the shipping industry, which has been supported by the longer voyage distances after Russia invaded Ukraine in February.

The average shipping stock has gained 20 per cent in the first half of this year while the S&P 500 index dropped

19 per cent.

A decade of lower investment in the global shipping fleet means that most sectors have fewer vessels in supply,

causing a steady rise in freight rates.

"Although a global slowdown has the potential to impact demand in the shipping sector, we still think supply-side dynamics are set to remain extremely favourable for Clarkson over the medium term," said James Beard, an

technology adoption are still

there'

'The tectonic shifts driving

Europe-focused vehicles spotlighted in swarm back to corporate bond ETFs

Money rushed back into investment grade corporate bond exchange traded funds in July with flows buoyed by "significant" buying of Europeanfocused vehicles.

Purchases of fixed income ETFs surged to \$32.5bn in July from \$3.2bn in June. largely due to a pick-up in credit or corporate bond ETF buying, which amounted to \$13.8bn — more than recouping the \$9.9bn lost in outflows in June, according to monthly global flows data from BlackRock.

Investment grade credit vehicles took the lion's share, taking in \$9.9bn in July. European-focused investment grade ETFs stood out with the \$2.2bn in net new cash they attracted in July the highest monthly inflow since April 2020 when markets started to recover from

the initial pandemic shock. "The first half of the year saw European corporate credit become increas-ingly attractive versus rates [government bonds] and equities," said MJ Lytle, chief executive of Tabula Investment Management, a bond ETF specialist. He said yields had increased over the

first half from less than 1 per cent to more than 3.5 per cent for Europea investment grade bonds and from abo investment grade bonds and from about 3 per cent for European high-yield paper. When prices of bonds go down, yields go up. "European high yield has been trading at levels rarely seen since the global

financial crisis with the peak in July being higher than 93 per cent of all

'The first half of the year saw European corporate credit become increasingly attractive'

readings since the end of 2009," said Lytle. "July's inflows into European corporate credit ETFs suggest a tipping point in terms of investor sentiments investors seek to capitalise on . .

Karim Chedid, head of investment strategy for BlackRock's iShares ETF arm in the Emea region, also noted the pricing appeal.

"Investors could be taking a view on cross-sector allocation because credit

looks cheaper than equities" but he added: "Credit is not cheap outright, it's just cheaper than it used to be, so it's a sign that investors are seeing value." However, BlackRock noted that the

reversal was a continuation of the "inconsistent flows" that have been a trend this year.

Kenneth Lamont, senior fund analyst for passive strategies at Morningstar, agreed, saying the fundamentals had not changed much.

"Looking at flows for euro-denomi-nated investment grade ETFs domiciled in Europe, I can see there have been net inflows one month and outflows the next throughout this year," he said.

But Todd Rosenbluth, head of research at VettaFi, said investors had een cheered by indications that the US Federal Reserve was determined to

tackle inflation.
"As investors gained more confidence, the US Federal Reserve had a better handle on mitigating the impact of inflation [and] investors globally were willing to take on credit risks," Rosenbluth said. "Investors rotated from ultra-short [duration] bond ETFs to those with higher yield."

11

COMPANIES & MARKETS

The day in the markets

What you need to know

Wall Street stocks kicked off the week an upbeat note, following losses in the previous session when a hot US jobs report added to expectations of aggressive interest rate rises by the





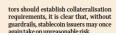
Bad collateral is the problem. not stablecoins

Miles Jennings

Markets Insight



blockchain assets such as bitcoin and ether performed superbly, handling extreme price fluctuations and unprec-edented redemptions without fail.



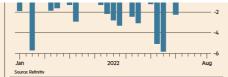
cent and 0.5 per cent, respectively, by midday in New York, rimming larger gains in early dealings.

Across the Atlantic, the Stoxx Europe 600 index, gained 0.7 per cent. Earlier in the trading day, Hong Kong's Hang Seng index dropped 0.0 per cent.

US government debt also made gains. The yield on the 10-year Treasury note fell 6 basis points to 2.78 per cent as the price of the benchmark instrument increased.

increased. Meanwhile, the 10-year German Bund yield, a proxy for eurozone borrowing costs, also fell to just under Q0 per cent. Those moves came after a labor trapeor for the largest economy on Fortal yshowed the unemployment rate returning to a half-century low with employers adding 528,000 jobs in July — more than double the 250,000 anticipated by economists.

Those numbers preceded a closely atched US consumer price Index report the tomorrow. Economists polled by auters expect US headline Inflation to



have risen 0.2 per cent month over moi from June to July, down from 1.3 per ce "Seeing stocks hold firm after a hot lobs report is genuinely surprising," wro. Nicholas Colas, co-founder of DataTrek Research, while cautioning against attributing too much importance to stocks' resilience.

stocks' resilience.
Brent crude oil recovered from earlier losses to gain 1.6 per cent and trade at \$96.42 a barrel. That rise came after the international benchmark last week had i biggest weekly drop since April 2020.
"We are in an environment where

inflation or the risk of recession," said E Papadakis, a macro strategist at Lombi Odier. "Faced with that choice, central bankers are likely to choose recession." Deutsche Bank analysts wrote in a note: "The monster payrolls report on Friday... finally got the message through that the narrative of a dovish Fed pivot ... was exceptionally premature."

remature."
After the dollar made gains on Friday
blowing the jobs report, the US curren
esterday slipped 0.3 per cent against a
basket of six of its leading forex rivals.

stablecoins and the crypto industry as awhole.

Lost in the conversation is, however, the root cause of the turmoil. A better understanding of what went wrong and why - could help protect consumers while safeguarding innovation. It is important first to clarify terms. A stablecoin is a cryptocurrency whose price is nonimally "pegged" to a stable asset such as the dollar. People commonly blame the recent blow-up on so-called "algorithmic stablecoins", which are typically programmed to automatically incentivise the creation and destruction of coins to maintain the price peg.

The attack on them is off the mark. Putting aside that TerraUSD should never have been considered a "stablecoin," the real issue has little to do with computer code and everything to do with a concept as old as finance itself: collateralisation, or the use of assets to underpin value.

It is a crucial point that policymakers across the world ended to consider stately draft eligislation to prevent future Terra-like collapses.

Poorly designed laws could disrupt markets, encourage regulatory arbitage and diminish western democracies' influence in the rising, decentralised internet economy known as web.

The promise of decentralised finance — DeFI — rests largely on the breakthrough ability of blockchains to execute transparent, algorithmic contracts with instant finality. Amid the recent

cute transparent, algorithmic contracts with instant finality. Amid the recent market volatility, the vast majority of 'decentralised" stablecoins backed by

Algorithms are not the issue with modern stablecoins. Essentially, all risk now arises from their collateral design. The risklest stablecoins are readily apparent: they are significantly undercollateralised (less than \$10 collateral is required to mint \$1 of stablecoin) and they rely on "endogenous" collateral scored by the issuers such as governance tokens that give holders votting powers on a blockchain's rules and procedures).

Regulation is necessary to prevent breakdowns like TerraUSD but overly restrictive rules are not

Endogenous collateral enables dan-gerous, explosive growth: when an issuer's governance token appreciates, users can mint many more stablecoins. That sounds fine until one considers the flipside when the price falls — as is practically guaranteed during a bank to meet redemptions trigger a death spiral. See TerraUSD as an example. Regulation is necessary to prevent similar breakdowns but overly restric-tive rules are not. The truth is that

tive rules are not. The truth is that enforcement actions under existir securities laws and anti-fraud statut

could have curtailed the proliferation of nearly every failed stablecoin to date. Even so, additional, targeted regula-tion could be beneficial. While it is difficult to pinpoint exactly where regulaWell-tailored rulemaking could support the crypto ecosystem and protect consumers. Wholesale changes — such as prohibiting the use of algorithms and digital assets as collateral altogether—would place an enormous burden on the burgeoning. DePi industry, disrupt digital asset markets and hinder webs innovation.

Stablecoins can, indeed, be stable if they manage their collateral properly. For "centralised" stablecoins backed by real-world assets, the liquidity and transparency of reserves may be low, so collateral should include less volatile assets like cash, treasuries and bonds. Regulators can establish parameters regarding these types of collateral and require regular audits.

For "decentralised" stablecoins, the almost exclusive use of blockchain assets such as bitcoin or ether as collateral has trade-offs.

Digital assets, while often volatile, are also highly liquid and can be transparently and algorithmically managed. Redemptions can happen nearly instantaneously, enabling much more efficient systems. As a result, decentralised stablecoins could, ultimately, be more

taneously, enabling much more efficient systems. As a result, decentralised stablecoins could, ultimately, be more resilient than centralised ones. Algorithmic stablecoins present a unique opportunity to make all sorts of assets productive and drive digital commerce around the globe. Placing guardrails around their collateral could belanusleck that presential. help unlock that potential.

Miles Jennings is general counsel and head of decentralisation at venture capital fund a16z crypto, part of Andreessen Horowitz





Wall Street

Downbeat preliminary results pushed chipmaker **Nvidia** lower. Second-quarter revenue was expected to be about \$6.7bn, down 19 per cent on the previous quarter, "primarily reflecting weaker than forecasted gaming revenue",

added Nvidia.
Rival AMD also slid after the update.
Beef and poultry producer Tyson
Foods sank following an earnings miss.
For its fiscal third quarter, earnings
reached \$194 per share, shy of the \$198
expected, although revenue of \$13.5bn
did beat estimates.
More disappointing results left Palantir
Technologies lower.

Technologies lower.
The data analytics company posted a loss of 1 cent per share in the second quarter — off the 3 cents per share profit that Wall Street had expected.
Takeover speculation sent Signify

Health up sharply.

The Wall Street Journal said that

pharmacy chain CVS Health was hoping to buy the healthcare platform in a bid to 'expand in home-health services". The Journal reported last week that Signify vas "exploring strategic alt including a sale". Ray Douglas

Europe

Scandinavian Airlines owner SAS railled following reports that Nordic pilot unions had voted in favour of a collective agreement set out last month. The new deal should raise productivity for SAS's pilots and increased flexibility in seasonal production, said the group, SAS, which is undergoing a turnround plan, filled for Chapter Th bankruptry protection in the US a day after news broke of strike action, which lasted 15 days and cost It SKrl.5bn (S\(^1\)45m. A downgrade weighed on Germany's Takkt as Berenberg lowered its rating for the business equipment group to 'hold' from 'buy' on signs of slowing orders. "We think that peak order intake has been neached," said the broker, "and that "all-lyeaz (2023 will be hit by a negative recession impact".

Analysts noted that Takkt's business was closely linked to countries' growth, so

Analysts noted that Takkt's business was closely linked to countries' growth, so the heightened risk of downturns in Europe and the US made Berenberg more cautious' on the group's prospects to generate extra revenue next year. French water and waste group Weolia climbed on news that it was selling its Suze's LIK waste business to Australia's Macquarle for €Z4bn.

The divestment aimed to address antitrust issues flagged by the UK's Competition and Markets Authority.

London

3.16

Countryside-clothes brand Joules surged after confirming speculation about a potential tie-up with retailer Next. Ahead of yesterday's report, Joules was down about 70 per cent this year following a profit warning in May and news in July that it had appointed KPMG to help strengthen its cash position. Joules revealed that Next was in talks about becoming a "strategic minority shareholder" through an equity investment of about £55mn.
All Bell sald that it was unlikely Next

Investment of about £15mn.

AJ Bell said that It was untikely Next would purchase Joules but It expected to see Next "become an influential shareholder and for more of Joules's products to appear on Next's website". There were also discussions around Joules's access to Next's Total Platform, which, added analysts, enabled "third-party retailers to grow their sales without large capital costs, operational risks or time developing sophisticated infrastructure".

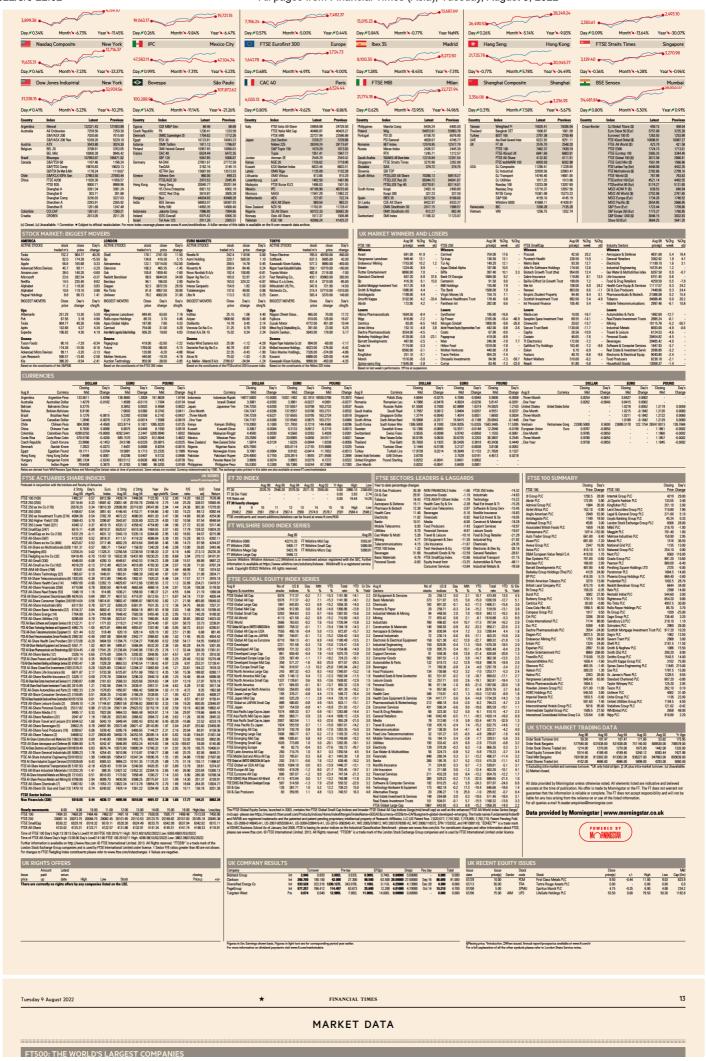
Cautious guidance weighed on heworks.co.uk, the retailer of arts, crafts and stationery.
It said that it had "materially lo

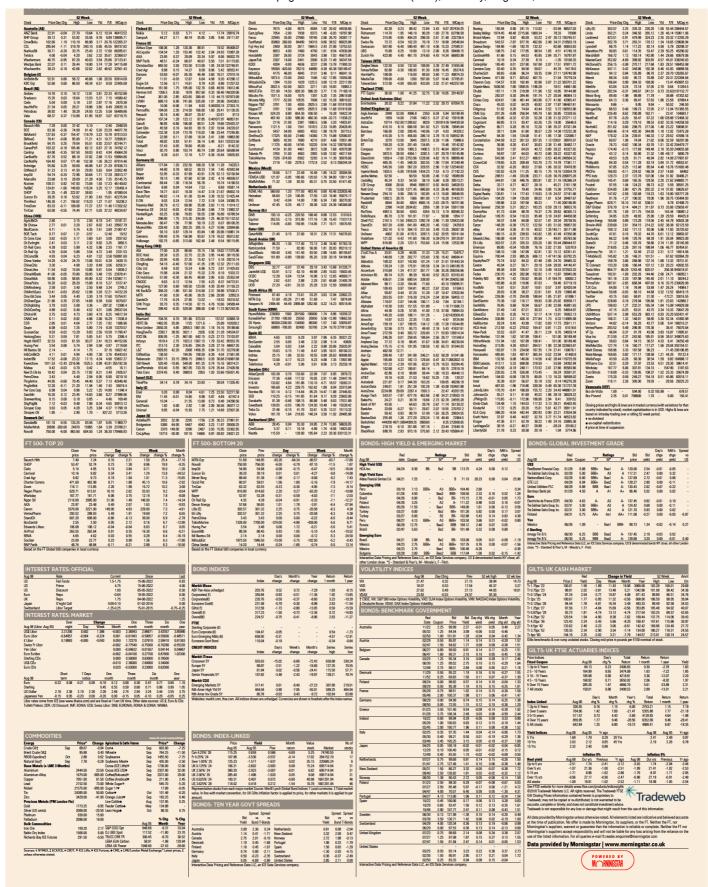
It said that it had "materially lowered its expectations" for its fiscal 2023 results with headwinds flagged up including "historically high freight costs, which are showing little sign of abating in the short term, as well as increases to the national living wage". Ray Douglas



FINANCIAL TIMES Tuesday 9 August 2022 MARKET DATA







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ARTS



Aguilera goes back to her roots

Christina Aguilera

From the first notes of her London show, multi-platinum US singer-songwriter and actress Christina Agullera came out all guns blazing — and confetti and steam cannons billowing. It was hard to believe that her opening number, "Dirrty", was released 20 years ago; this

racy R&B/pop smash (and its David LaChapelle-directed video) marked Aguilera's transition from bubblegum pop debutante to the provocative diva "Xitina". Tonight, the track's insistent thrust and Aguilera's acrobatic vocals drove the crowd to their feet, while her six dancers twerked around a neon stage that resembled both discotheque and art installation.

This OTT entrance was peak Aguilera—so much so that you might have feared the rest of her concert would pale in contrast. But the 41-year-old is a powerhouse entertainer; she sounded terrific and looked spectacular in a PVC bomb-

shell outfit, and the show exuded a for-midable energy. She coursed through a mega-mix of her pop catalogue, with lasers and glant glow sticks leightening the clubby atmosphere. The electro-dub blast of "Boinci" flowed into the body-positive "Vanity" ("Every time I look at mee! I turn myself on") and supercharged versions of her late-90s breakthroughs "Genie in a Bottle" and "What A Girl Wants". Aguillera delivered sweetly catchy melodies with supreme attitude. She has long embraced surreal humour, but tonight she also revealed an unapologet-ically sentimental streak; she thanked

her devotees for their support over two decades, and also explained that her return to Spanish-language music (on her recent inth studio album, Aguilera) connected her children with her Ecuadorian heritage. Her latest material proved a highlight, particularly the persuasive reggaeton groove of "Santo" and the Cuban guaracha-fuelled "Pa Mis Muchachas" ("For My Girls"). In her youth, Aguilera resisted industry pressure to change her "difficult" surname. It felt good to hear her Latin rots resonate, in an era where A-listers from Beyoncé to Justin Bieber now chamour to collaborate on Spanish-language hits. There was a fizzy torrent of ancellor tunes, from "Feel This Moment" (her Euro-rave hit with Pitbull) to the brassy funk of "Ain't No Other Man," all slickly

Euro-rave hit with ritbull) to the brassy funk of 'Ain't No Other Man", all slickly backed by he rexcellent band. "Lady Marmalade" (a Missy Elliottproduced cover for Baz Luhrmann's movie Moulin Rouge!) proved an electricel revival. There were emotionally raw standouts, too; "Say Something" (her 2015 hit with US duo A Great Big World) featured a duet with Years & Years singer Olly Alexander, who emerged as a fanboy ("You're an Icon," he told Aguilera) and sang like a pop angel. Her 2002 empowerment/inclusivity ballad "Beautiful" also retained its force.

After a surge of rainbow graphics and

After a surge of rainbow graphics and the EDM riffs of "Let There Be Love", Aguilera's party ended rather abruptly. But the crowd's sense of joy still hung in the air, along with the confetti drifting through laser beams.

Songs to take you from isolation to group hug

CABARET

Camille O'Sullivan

It seems that Camille O'Sullivan had a rough pandemic, but the Irish-French singer has not let the experience hold her back. She

any appear a little more fragile than in previous shows — Dreaming is her first outing at the Edinburgh Fringe since 2019 — but her remarkable ability to tell stories through song, and occasionally with the spoken word, remains unchanged. An understated start sets a melancholy tone, with O'Sullivan almost sneaking on to the stage for her first number, "Nobody's Home" by Avril Lavigne. She performs it not to the audience but to herself, gazing glassy-eyed at the lickering screen of a small TV, her hunched pose at odds with the glamour of her flouncy red dress (one of a number of misguided online shopping decisions that O'Sullivan made to alleviate the tedium of lockdown, she says). The scene is a polgnant reminder of the isolation experienced by 'Sullivan and by so many of the rest of us during the pandemic. This opening number complete, Dreaming takes on a more hopeful mood. Although O'Sullivan nefers often to her unravelling during the pandemic, alone at home in Cork with only her cat and a bottle of wine for company, she is clearly rejuvenated by her return to performance, thrilled to connect with a udiences again as she presents her unique takes on songs by artists as various as from Waits, Jacques Brel and Coldplay. O'Sullivan has a knack for bringing the characters in these

songs to life, whether it's the nos-talgic former lover on the end of the phone in 'waits's "Martha (Closing Time)" or the desperate anonymous protagonist of Cold-play's "A Rush of Blood to the Head". Her voice is perhaps a touch huskier than previously but no less effective for all that – she maintains surperbonntrol and clarno less effective for all that — sine maintains superb control and clar-ity throughout, whether roaring out the chorus of Brel's "Amster-dam" or dropping to a pained whisper for Dillie Keane's "Look Mummy, No Hands",

dam of dropping to a pained whisper for Dillie Keane's "Look Mummy, No Hands". She is normally accompanied by a band, but here it's just O'sullivan and longtime collaborator Feargal Murray on keyboard. Dreaming is a more intimate brown as a result, giving these songs, many of which the singer has performed before, added emotional resonance. There is a downside to this stripped-back approach, both is stripped-back approach, bright is supposed to the stripped band. Eighty minutes is too long for this line-up. Including pre-recorded guitar and bass on Nick Cave's "Jubilee Street" reels like an attempt to mitigate this issue but it brings its own problems. While it's fun to watch O'sullivan jumping enterants to overwhelm the carefully crafted atmosphere. The show ends with Cave's "The Ship Song", the number for which she is probably best known, her Illting vocals emphasising the darkness and messiness of love contained in the lyrics. O'Sullivan calls the song a "big hug" and the audience clearly feel the same, joining in with soft voices when she comes out into the crowd for the final chorus.

To August 28, edfringe.com

To August 28, edfringe.com



Alan Cumming's ode to Robert Burns

THEATRE

King's Theatre, Edinburgh ★★☆☆

Alice Saville

Alan Cumming's solo show is a gamble, a lark. Are this much-loved actor's unconventional dance skills strong enough to merit an hour-long Edinburgh International Festival production? They're not, really, but the offleat, eyelinered goth charisma he brings to the role of Robert Burns in Burn at the King's Theatre is just about enough soustain this romp through the life of Scotland's national poet.

Fans of Cumming's career-defining performance as the Emcee in Cabnet will find some of the same skulking, sly energy here. This is Burns stripped of every trace of tartan kitsch and wrappedinstead in a glittery blackcloak of saturnine temperament. In interviews, Cumming has spoken of poring over Burns's letters to uncover the grinding money worries and mental health troubles behind the poet's wry Scots odes to haggis or pretty women. Choreographers Steven Hoggett and Vicki Manderson try to convey these struggles by giving Cumming strange,

tempestuous video design, which flashes up key dates and locations in this chronological journey through Burns's life. Sometimes these elements work in concert to create formidable crescendos; sometimes they recall the kitsch

dos; sometimes uney recall the Risch historical introductory videos shown to visitors at national heritage sites. There's an edge of gimmickry to the use of props. At one point, Burns aban-dons his writing to caper across the stage – as the white feather quill he was using continues to scratch its way across the page, in a moment of Harry Potter-esque theatrical magic. At another, the women he obsesses over appear as a row of delicate 18th-century women's shoes, suspended in the air on fine wires.

declaims solemnly to one pair of pumps, while the other shoes in the row silently

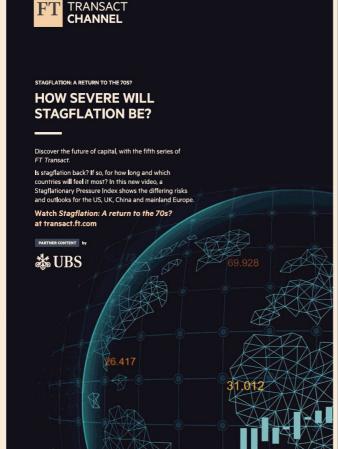
suggest his relentless womanising.

But disappointingly, Cumming's words are largely overwhelmed by this production's hectic digital sound-track, while the narrative's straightforward biographical approach offers few genuine insights into Burns as

with a moment of stillness, perching on the edge of the stage to read "Auld Lang Syne" to a rapt audience. His voice makes Burns comes alive in a way that his movements can't, giving heart to this eccentric but flawed resurrection of a storied poet.



in 'Burn'





him dance jigs suggestive of demonic possession. But Cumming's stiff torso and light, skipping movements lack

emotional range. His black rages are amplified by Anna Meredith's nightclub-ready elec-tronic score and Andrzej Goulding's



FINANCIAL TIMES

FT BIG READ. COST OF LIVING CRISIS

Not-for-profit lenders are struggling to meet growing demand from the poorest, who are seeking loans to cover basic expenses. Many fear what will happen this winter as energy prices rise sharply. By Siddharth Venkataramakrishnan

ussell Anderson is a man who has learnt to live within his humble means. After a chronic illness forced him retire as a coach driver three o, he managed to stretch his ver his bills, including rent

Increasingly, he has found that bal-ancing act harder to juggle. Anderson, who lives in rural Scotland, says the surging cost of fuel has made it too expensive to drive to his nearest Aldi, the low-cost supermarket he can afford, meaning he has to take a circuitous bus

When his cat fell sick unexpectedly there were more bills to pay. "I went to the vets, spent £170, and he came back even more sick," says Anderson. He had nothing left to cover the bill that would have ensured the proper handling of his pet's remains after it was put down. Anderson's credit rating meant he

was turned down by two commercial lenders. By chance, he saw an advert for Glasgow-based community lend Scotcash on television and, to his relief, was approved for a £100 loan. He is deeply appreciative. "They bent over backwards to help me," he says. "I've not got a lot of debt, and I don't need to borrow a lot of money, but no one else

His story is one example of the precar ity now being faced by people on low incomes across the UK. With the rising ncomes across the UK. With the rising cost of living stretching budgets to their absolute capacity, a single change in circumstance—from the end of a relationship, a broken appliance or the death of a pet—can be enough to push a house-hold to breaking point.

Those with poor credit have few options when they need a small loan. The lifeline is community lenders a

One lifeline is community lenders, a small number of non-profits who support those facing financial exclusion m mainstream lending. But the sector is struggling to accommodate

£37bn

£1.74bn

the growing demand. Compared with commercial lenders, their funding pot is significantly smaller, they also adhere to criteria on affordability for loans, which a growing number of customers are unable to meet. "I would say we decline 90 per cent of applicants and that really troubles me," says Simon Dukes, chief executive at not-for-profit loans provider Fair for You. "It's harder now for us to find people to say 'yes' to as a responsible lender."

Those working in the sector say that

people to say 'yes' to as a responsible lender."

Those working in the sector say that they urgently need more support to continue operating, let alone to scale up and match the needs of a growing vulnerable population. Many fear what will happen this winter, with the Bank of England warning of a recession and the biggest fall in household incomes for more than 60 years as the price of energy and everyday food items soars. "Regulation, funding and collaboration are super important because it's such a precarious sector," says Sharon MacPherson, chief executive at Scotcash. "Think about how many businesses went bust during the pandemic the future is never guaranteed." For those turned away by non-profits, the alternatives can carry more risk. Buy now, pay later products have faced scrutiny over the stringency of their affordability checks and the very later stresort — illegal lending by loan sharks—opens the door to exploitation.
With the MOT on his car due for renewal and a higher energy bill loom. On the sell med and the will need

renewal and a higher energy bill loom-ing, Anderson anticipates he will need to turn to Scotcash again before the end of the year to keep his car on the road.

The worst is yet to come

The history of not-for-profit lenders, including credit unions and community development finance institutions, or CDFIs, dates back to the late 20th century, driven by social movements in the UK and globally.



Credit crunch bites

Sharon MacPherson, chief executive at Scotcash, says non-profit lenders play an important role in providing financial advice. Bottom, Russell Anderson, from rural Scotland, approached lenders after a change i circumstance brought unexpected



'Out of every 10 people we see, five or six are using buy now, pay later. We've seen an explosion for retail users but also daily needs, which is really unsustainable'

2010, it was primarily those receiving benefits. By 2015, the dominant group included those with variable incomes, such as gig economy workers and those on zero-hours contracts. Many often have less than £50 at the end of each month.

have less than £50 at the end of each month.

While a large proportion of customers live in deprived areas and have a median income of £15,000, Rahman emphasises this is not universal. A customer earning £65,000 turned to £81 Finance to help pay off payday loans after a missed payment.

The full impact of the cost of living crisis is yet to emerge, says Rahman. In the UK, inflation hit a 40-year high of 9.4 ber cent in June, with the Bank of £ng-land predicting it will peak at 15 per cent by the end of the year, pushing up prices further. Fair Finance's analysis suggests that later this year some customers will have a negative budget even with advice on how to mange their money.

Maggie, another Scotcash customer, saw her food bill surge when her fridge-freezer broke in April, forcing her to shop daily and spend more overall. She found out about Scotcash through her local authority in 2018, and they lent £500 to support her. Maggie, who suffers from zeries health coeffitions the

£500 to support her. Maggie, who suf-fers from serious health conditions that restrict her mobility, has taken occa-

sional loans from the lender since then.
The problem is exacerbated by what campaigners and community lenders call the "poverty premium". MacPher-son says the most vulnerable often pay more for fuel because of pre-paid meters, or cannot afford insurance. A number do not have their own bank accounts or savings. "They have no lee-

per cent of people are not claiming the benefits which they are entitled to," she says. "It's a douby are entitled to," she says. "It's a douby exhammy alongside the increased cost of living."
Credit unions, which rely on deposits from members' saving accounts to make loans and have a cap of about 43 per cent APR set by the government, are also facing an uptick in demand.
In May, digital lending marketplace Preedom Finance said that a record 1.9mm people in the UK were now members of credit unions with total loans to members by the end of 2021 reaching £1.74bn, another all-time high, But their lending its capped by the sum of deposits they hold. "The credit union movement in the UK is very small compared with the US," says Robin Fieth, chief executive of the Building Societies Association, which represents a number of credit unions. "They have limited capacity to be the solution." BSA members had warned him that it would only prove tougher in winter, when heating demand is far higher.

emand is far higher. The importance of non-profit lenders as grown as commercial avenues have The importance of the state of

Hinancial crisis but drew Criticish for their steep charges. Maggie says she has used Provident Financial, formerly the UK's largest doorstep lender (which sell loans and collect repayments from a customer's home), but ended up repaying nearly double the amount she borrowed. Prov-

The number of active high-cost,

food on the table or pay the electricity meter." In many cases, victims believe they

In many cases, victims believe they are borrowing from a friend, says Williams, until they're unable to meet their repayments. And loan sharks are getting more tech savvy with their methods of intimidation. "One illegal money lender who was prosecuted last year was using altered Snapchat pictures, with the implication that they could come around and knock on victims' doors,"

she says.

For those affected, escaping the clutches of an illegal money lender takes time. "The whole journey of realising that this isn't a friend, then realising that this is something they need help to get out of — realising that it's a loan shark and then making a phone call to us is a three-year process," she says. Williams, whose team works closely

with credit unions, says they cannot cope with demand and the numbers they turn away are rising. "As that goes up, there is a concern in terms of where people go — sometimes it's family and friends... but at some point down the up, there is a concern in terms of where people go — sometimes it's family and friends... but at some point down the line they might turn to illegal money lenders, maybe as fuel prices go up."

Case for investment

There is no single solution to protecting the non-profit lending sector, but lend-ers agree that ensuring a greater amount of money is available is a first step. One pathway is the dormant assets fund, a pot worth £880mn from finan-cial assets including bank accounts, pension schemes and securities that have been untouched for a long period. These assets, administered by the

Department for Digital, Culture, Media and Sport, are currently being spent on financial inclusion, alongside social investment and youth projects, with a number of companyity leaders between the companying leaders be a number of community lenders ben-efiting from the project. In July, the

'Everything true about financial exclusion in Bangladesh is the same in London'

government launched a consultation into what causes should be funded.

Dukes says Fair for You has been able to "grow its social impact significantly" thanks to Dormant Assets funding in 2020. "The current cost of living crisis makes the case for investment in financial inclusion even more pressing," he says. Theodora Hadjimichael, chief executive of Responsible Finance, echoed Dukes' sentiment, while highlighting the disparity in funding between fintechs and the non-profit sector. "If you look at how much has been invested into buy now, pay later, and how much has been invested into high-cost commercial lenders, it's eye-watering compared with CDFIs; she says. "The more the government prioritiese financial inclusion for dormant assets, the better."

the better."

MacPherson also called for more local authorities to get involved. Scotcash is funded by Glasgow City Council and Glasgow Housing Association, now Wheatley Homes Glasgow. "It can be really hard to keep ahead of the curve of fintechs and ensuring that you're relevant to customers," she says. "We absolutely need government to build capacity of the sector."

Tullis Siddia, shadow economic secre-

Tulip Siddiq, shadow economic secre-tary to the Treasury, says the Labour party would seek to reform legislation around the sector if elected.

around the sector if elected.

"Labour has pledged to double the size of the co-operative and mutual sector," she says. "This will require regulators, such as the FCA and Prudential Regulation Authority, to have an explicit remit to report on how they have considered specific business models, such as mutuals, whose needs are too often ignored."

The Treasury says it is connected.

too often ignored."

The Treasury says it is supporting households with a £37bn package, including a direct payment of £1,200, to 8mn of the most vulnerable families. "We're also backing Fair4All Finance with almost £100mn of government."

in the sector. While people on higher incomes can access overdrafts or credit in the sector. While people on higher incomes can access overdrafts or credit cards with competitive rates to better manage their money when times are tough, those living hand to mouth have no such safety net.

2017 2018 2019 2020 21

Total loans (£mn)

Source: Responsible Finance

"Customers are financially savvy— there's a common problem of people equating income with intelligence," says Rahman. "They don't need to be told Rahman. "They don't need to be told how to do things, they need a fair option" Charities have warned that buy nov

Charities have warned that buy now, pay later is emerging as one area of concern. Providers of the short-term credit have faced questions around how thoroughly they check a user's ability to afford loans, with concerns that users can load up debt across multiple providers. Yout of every 10 people we see, five or six are using buy now, pay later, says MacPherson. We seen an explosion in that type of product, both for retail users but also daily needs, which is

These community-locused lenders are funded by a variety of sources, ranging from grants to banks. Figures from Responsible Finance, the sector's trade body, showed it had pald out £228mn in all types of loans in 2021 – a 32 per cent increase on the year before. Faisel Rahman founded east London-based Fair Finance in 2005, inspired by his experience working in microfinance in Bangladesh, where it helped reduce poverty. "Everything true about financial exclusion in Bangladesh is the same

cial exclusion in Bangladesh is the same in London," he says. "You need data to assess it effectively and you have to be flexible, responsive and personable." Rahman has noticed that the kind

of customer applying for loans has changed over time. Between 2005 and



way whatsoever for putting money away," she says. "Adding £2 or £3 extra on to a prepayment card for fuel means not being able to save it." Those who turn to community lend-

Those who turn to community lenders are also least likely to access the growing number of apps designed to help customers make their money go orther such as budgeting tools.

"In our experience, customers are slow adopters of these products," says MacPherson. "When you have very little money and anything could tip you over the edge, you want to protect that as much as you can." For those who can to access loans, non-profit lenders play an important role in providing financial advice, she added, including by offering a digital benefits checker: "Seventy-five

short-term lenders in the UK Ieil by almost one-third between 2016 and the third quarter of 2020, according to the FCA's figures. "We know supply in the market has lessened because we've seen increased scrutiny and a number of lenders with

poorly designed products being chal-lenged which is, frankly, a good thing," says Brian Brodie, chair of Freedom Finance. "The unintended consequence is that fewer people are able to access

Loan sharks

One challenge across the sector remains a patronising and often moralistic atti-tude towards those without perfect credit scores, say professionals working

really unsustainable."
While the government has committed to regulating the sector, it is only expecting to introduce new laws by the middle of 2023. After that, the FCA would have

to consult on rules.

More disturbing is that a growing number of households are vulnerable to loan sharks or illegal lenders. The figure has increased from 310,000 in 2010 to 1,08mn in 2022, says Cath Williams, a manager in the government's England illegal Money Lending Team.

"The main reason people turn to them has always been everyday expenses — historically that's been washing machines and school uniforms," says Williams. "But more and more people are saying it's to put

more people are saying it's to put

taxes could not

come before the

tunding this year — a record amount — to support their work on financial inclusion, including helping people to access affordable credit," it says.

Rahman says legislation to encourage mainstream lenders to support local communities would make a difference.

In 1977, the US enacted the Community Reinvestment Act to ensure that banks made loans in neighbourhoods where they took deposits. "We don't need the same [legislation

as the US] but it's crazy that there is no obligation for banks to be involved in

obligation for paints to be involved in tackling exclusion or accountable to the communities they are in," he says. "If you believe that financial exclu-sion is a problem, you have to believe that there's a better way of doing this."

The FT View



FINANCIAL TIMES

A US climate bill that could change the weather

In a polarised Washington, breakthroughs can happen

breakthroughs can happen
It turns out the planet might have a
future after all. Following a period of
acute and rising pessimism, the US Congress—and President Joe Biden—have
pulled off the most significant climate
change bill in American history.
The fact that almost every observer,
including many Democrats, had written
off any chance of a breakthrough makes
it all the sweeter. The bill, misleadingly
amed the Inflation Reduction Act, will
also empower the US government to
negotiate lower prescription drug prices
and provides more generous healthcare
subsidies for millions of Americans.
These are milestones in their own
right. But the game changer is the bill's
clean energy provisions. After more
than a generation of trying, and many
years later than would have been desira-

ble, Washington is finally taking a lead on global warming. On this basis, Biden has earned a place in the history books.

on global warming. On this basis, Biden has earned a place in the history books. The fact that Congress was still unable to embrace a carbon tax — a step that most economists insist will nonetheless be essential—should not cloud the bill's impact. Political reality dictated that estick of higher taxes could not come before the carrot of renewable tax subsidies. In spite of that, it passed the US Senate without a single Republican vote. It is conceivable that the effects of these subsidies, which are forecast to enable the US to reduce carbon emissions to 40 per cent below 2005 levels by 2030 — within striking distance of the US goal of halving emissions by then—will make it easier to sell a carbon tax further down the road. As the US energy portfolio shifts towards greener sources, public opinion could reach a tipping point. But that moment is far off. Bidden's Democrats are still liable to be punished for high petrol price inflation in the midterm elections this November.

The bill's long-term significance is likely to be two-fold. First, its \$569bn issal outlay over the next decade will crowd in private investments. It will provide a taxpayer-funded rocket booster to a range of cleaner energies, including electric vehicles, wind and ease author and research on carbon including electric vehicles, wind and solar output, and research on carbon sequestration, hydrogen conversion and small-scale nuclear reactors. Fed-eral investments will give the far larger universe of private capital every incen-tivate tearus.

universe of private capital every incentive to stepup.

Given the imperfect nature of public subsidies, some of the dollars will, go lito the wrong pockets. Some will bankroll activity that would have happened anyway. There are also questions about whether America's big electric vehicle producers, such as Tesla and GM, can meet the local content thresholds required to unlock the tax breaks of up to \$7,500 per vehicle. Moreover, on pure tax fairness grounds it is disappointing that Congress once again failed to close the carried interest loophole — this time

at the insistence of Arizona senator dictated that the Kyrsten Sinema. But these are minor

oncerns compared to the big prize.

The second effect will be to be America's ability to kindle a sense of glo-bal urgency. It is unfortunate that the bill's passage coincided with China's announcement that it would suspend talks with the US on climate change. Beitalks with the US on climate change. Beijing, which was angered by House Speaker Nancy Pelosi's visit to Taiwan last week, risks cutting off its nose to spite its face. Whatever the bilateral ten-sions, both China and the US have a duty to humanity's larger interests. By the same token, Germany's announcement last month that it plans to invest €177bn in energy efficiency and green energy over the next four years is very welcome. As America endures what is forecast to be its hottest summer on record for the second consecutive year, the era of theoretical global warming has long since passed. The time for action was yesterday. But today is still far prefera-ble to tomorrow.

Opinion Law

Why courts have a place in policy debates



Stephen Bush



lobalisation means that an accountant in New York can get a minute-by minute update of the worst few weeks in the life of a British family. The case of Archie Battersbee, a 12-year-old boy who has now died, has gripped media outlets the world over: his death was stabled by a way has reflected from the control of th

marked by a push notification from The New York Times. The case has been covered exten-sively by English language media across the world. And that's despite the medical details being not particu-

the medical details being not particularly complex or controversial.

The facts are these: on April 7, Archie suffered a catastrophic hypoxic ischemic brain injury. At no point after, according to all the medical evidence, did he regain awareness and had been in a coma for almost four months.

Further treatment for Archie Battersbee would have served 'only to protract his death'

He showed no sign at all of being able to breathe without a ventilator and was kept alive thanks to medical technology and care filling in for his besin function.

misfortune than a particularly press ing public interest.

But actually the Battersbee case

does have important lessons for poli-cymakers the world over. The case is ultimately one about belief: Archie's mother believed that her son's life could be saved. The Christian Legal Centre believed that supporting the case furthered their Christian mission, both in the case specifically and in reo-pening long-established English legal precedents about end-of-life care and patients' rights.

patients' rights.

Then you have the overwhelming medical evidence and the diagnosis of Archie's doctors about how best to proceed. Now of course, patients can and should make decisions that are not in their best medical interests. Someone in their ninth decade may decide, for instance, that they prefer to be able to put their affairs in order

to be able to put their affairs in order and die at home rather than take the risk of chemotherapy. Or they might judge that actually their prospects of reaching the big 100 are worth rolling the dice on.

And it is right too that family members should be able to contest decisions made by the authorities when the patient's direct voice is unavidably absent. Our beliefs about the world around us should be able to influence how we lobby politically, who we support in the courts and, indeed, the decisions we make about how wede.

Similarly, there is no clear line between "legal cases supported by

Similarly, there is no clear line between "legal cases supported by outside groups which have the potential to trigger important changes in the law or expose wrongdoing" and "legal cases supported by outside groups with bad motives and an axe to gridd"— unless of course would be a supported by outside groups with the gridd"— unless of course would be grouped to the gridd"— unless of course would be the gridd to the gr

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Diverging from EU law is not the panacea the Tories claim it is

If anything, Philips Stephens's excellent article on the issue of regulatory divergence between Britain and the EU — and the bidding war between Liz Truss and Rishi Sunak to distance themselves from what they say are "outdated EU law and frameworks" allegedly "holding back our growth" — underestimates the scale of the problem ahead (Opinion, August 2). Stephens rightly argues that having to make products for two markets (Britain and the EU) means that "UK businesses in effect will have to pay

twice", much as, for example, some Canadian companies carry extra costs when selling into the much bigger US market next door. But the challenge is even bigger than the "double whammy" he sketches, as EU standards have increasingly become global standards, especially in high-growth sectors. rowth sectors. We have already seen EU standards

we have an early seen to standards widely adopted in third countries — either through the logic of market forces or by conscious political choice — for example, in chemicals regulation,

data privacy (GDPR) and consumer and environmental protection. In recent months, the eagerly-awaited outcome of EU lawmaking on the digital services and digital markets acts digital services and digital markets acts underlines this point. Civil servants in Whitehall know this very well, even if their political masters will not admit it.

The EU lawmaking process — involving multiple countries, institutions and stakeholders — is in fact rather well designed to produce modern, not outdated, legislation likely to find wider favour, especially

at a time when a gridlocked US political system has largely abandoned trying to offer regulatory leadership. While there may be a few niche areas where divergence can help the UK establish some comparative advantage, the idea of generally and deliberately diverging, for divergence's sake, from EU law is likely to prove a policy chimera that costs the country dear. Anthony Teasdale Visiting Professor in Practice, European Institute, London School of Economics London WCZ, UK

London WC2, UK

A job too big for business and capital markets alone

Thank you to Pilita Clark for bringing environmental reality back into

environmental really back into politics (Opinion, August 3). With the Tory leadership campaign skimming over climate in its debates and the UK announcing it will publish only seven of its 24 environmental indicators in 2022 — many busines will be wondering how they can be will be wolldering now they can be expected to meet targets, hold stakeholders to account and publish data in line with pledges if the government isn't leading by example.

We know the pitfalls of taking transparency and data out of environmental reporting — one in five climate-related environmental, social and governance risk incidents are and governance risk incidents are linked to greenwashing, as it becomes all too easy to do. Government and business alike must bridge the gap between intent and behaviour via an honest appraisal of whether they are upholding their claims and pledges. In the face of the growing backlash

against the constraints imposed by ESG, it's clear that capital markets and business can't drive this change alone.



I LEARNT TO STOP WORRYING ABOUT LOSING THE WAR

Governments need to do their part. Climate risks need to be tackled head-on — in the boardroom and on the campaign trail. Alexandra Mihallescu Cichon Executive Vice President, RepRisk Former Sustainability Officer, Credit Suisse, Zurich, Switzerland

Germany's fear of Russian gas squeeze is misplaced

In "The west's phantom energy sanctions fuel Putin's war machine" (Opinion, August 8), Oleg Ustenko is right to highlight the fact that energy sanctions against Russia are not working. What is worse, they may even have helped fill Vladimir Putin's coffers.
Placing a rigorous price cap or a

tariff on imports of Russian oil and gas is what is needed to reduce Putin's revenues while avoiding unnecessary burden on consumers in the west. Germany is particularly worried about a retaliatory Russian embargo. But this fear is misplaced. First, Putin would hate losing hard currency revenues on which his regime has become so dependent. Second, even if he was going down that road, researchers have now documented that the German economy can substitute gas with other energy sources. It is time to enact strong energy sanctions. **Guntram Wolff**

Director and Chief Executive German Council on Foreign Relations Berlin, Germany

Domestic politics was real trigger for the Pelosi trip

Your article on "Squeezing Taiwan" (Big Read, August 6) notes Nancy Pelosi's visit to the island "was designed to demonstrate support for the country in the face of what many in the US believe to be a growing threat of a Chinese invasion".

Interestingly, you miss the real reason Pelosi went to Taipei, and that's called domestic politics. Pelosi as well as her fellow Democrats fear they might lose the House (and she her role as the Speaker of the House) in the

upcoming midterm elections.
The only topic Republicans and
Democrats in the House both agree Deniocrasis in the rouse both agree on is doubling down on China (and Russia). By flying to Taiwan. Pelosi wanted to demonstrate to her domestic audience that she is being "tougher" on China than her Republican colleagues which she thinks resonates

coneagues winch see thinks resonates well with US voters.

By doing so, she just might have set in motion an escalation that could yet prove fatal for the island.

Johan Boelts

Vienna, Austria

outlook

AMERICA

Trump fans dig in at a 71/2:1::--

ammy, 49, her mother Mary and daughter Nikki, 11, sat polishing off a corn dog on a bench at the Ottawa County fair. They were sheltering from the late-July sun, mercfully upwind of the malodorous goat show, and around the corner from the Redneck Fries stall, in this traditionally conservative community near the shores of Lake Michigan. But they were also hiding out from the reddited fleasoness around Michigan.

Trump in 2020 — a view still held by about 70 per cent of Republican voters, according to the Poynter Institute. The two women were just as quick to say they would vote Trump again in 2024: "I hope he runs," said Tammy.

Asked whether they were watching televised hearings of the US congressional inquiry into the January 6, 2021 Capitol attack, which has heard evidence that Trump incited his supportant to violance both woman.

Ottawa County Republican Party tent to explain why so many Republicans still believe the 2020 election was stolen. A 39-year-old county employee who gave his name as City, took a break from handing out GOP lollipops to cit news reports of an illicit "vote dump" at the counting centre in Detroit. But he also mentioned problems with absentee ballots he claimed to have received five ballots erroneously mailed to his home while a GOP present he said have

care, as Anthony Hayden, the presiding judge in his case, put it, "is a second-rate understudy for the main actor, let, the brain itself". His family disagreed: and as a result for the past four months fought in court to prevent the withdrawal of medical treatment for Archie supported by crowdfunding and the Christian Legal Centre, a private company.

Christian Legal Centre, a private company.

In most cases, when a patient is found to have suffered brain death, treatment is withdrawn without recourse to a court, and without an accompanying international media circus. Neither English law nor medical ethics were going to be changed by the Battersbee case: the only issue at stake was when and how a young child would die.

As Hayden said, further treatment would have served "only to protract his death, whilst being unable to prolong his life." it's difficult to escape the suspicion that the blow-by-blow reporting of a dying 12-year-old's final weeks had more to do with the human desire to gaze at someone else's

use "causes I personally support" as a heuristic.

A country in which a religiously motivated legal organisation could not support cases would be neither liberal nor democratic (though I'm not sure one in which such an organisation wor many cases would be able to remain liberal or democratic either). And nor would a country in which the belief of a family has no place for redress be a particularly liberal one.

That absence of a clear line is one reason this case is a reminder of a neglected truth: that some disputes are better settled by courts, with politicians setting the rules of the road rather than seeking to intervene in each and every case.

When judicial power means that the most important thing elected governments do is appoint judges, things have gone wrong, But a polity in which the legal process cannot be used to carefully balance issues of rights, obligations and beliefs would be neither happy nor stable.

stephen.bush@ft.com

*I*viicnigan county fair



by Patti Waldmeir

August 2 primary election.
Former President Donald Trump and his loyal band of 2020 election deniers had a good primary in this battleground state, which voted narrowly for Trump in 2016 and less narrowly against him in 2020. Tudor Dixon, a Trump-endorsed candidate from another west Michigan town, won the Republican primary for governor, after half of her primary rivals were disqualified for falsifying petition signatures.

In a nearby US congressional race, election conspiracy theorist and Trump favourite John Gibbs booted out incumbent Peter Meijer, who voted to impeach Trump after last year's Capitol attack. These victories underscore the influence that the former president continues to wield among voters like Tammy and her family in rural Midwestern communities.

Tammy, a retirement home cafeteria worker, and her mother, a retired house cleaner, were quick to insist that victory was stolen from

scowled. "I don't think he did anything wrong", said Tammy, as her mother nodded silently in agreement. Some 75 per cent of Republican primary voters said Trump was "just exercising his right to contest the election", and less than one in five said he "went so far that he threatened American democracy", according to a recent New York Times/Siena College poll. It also found that 49 per cent of primary voters would back Trump if he ran again, far more than potential rivals.

he ran again, far more tnan potential rivals.

Democrats are hoping bad publicity from the January 6 commission will dent public support for Trump, but Midwest voters like Tammy tell a different story, she says inflation — the price of corn dogs — not the Capitol insurrection, is her top political issue. This echoes a recent lowa poll which found that 71 per cent of Republicans, and 62 per cent of independents in lowa put inflation top.

Just past the funnel cakes and elephant ears, opposite the "Dutch Fatballs", I asked volunteers at the

got eight.

Meanwhile there are signs that the local GOP is turning to the right, with several moderate county commissioners unseated in the primary by more radical Republicans fighting on an anti-mask and culture wars platform. City, the GOP volunteer, supports the interlopers—though he worries they may hurt the party's chances in upcoming midden elections unless Republicans learn to "stick together".

But the last time a Democratic presidential candidate won Ottawa County was in 1864 so it seems a fair bet the GOP will remain strong here either way. Trump can count on the unshakeable devotion of voters like Tammy. But it's less clear whether that will be enough to win the day for Republicans in Michigan—this most fickel of Midwest battlegrounds—or even to guarantee the former president the nomination, if he wants it.

e writer is a contributing columnist, sed in Chicago

Opinion

Where have all the UK's self-employed gone?



conomists love a good mys conomists love a good mystery. Before the pandemic, one thing they puzzled over was the steady rise in the number of self-employed people in Britain's labour market — a people in Britain's labour market — a stronger trend than in most other devel-oped countries. Now there is a new mys-tery: where on earth they've all gone. When the pandemic hit, the ranks of the self-employed fell sharply and they shown osign yet of bouncing back.

show no sign yet of bouncing back.

This abrupt change of direction matters because the rise in self-employment has been for decades one of the UK labour market's defining features. The share of workers who were self-em-ployed rose from about 8 per cent in 1975 to about 14 per cent in 2019. What exactly it means to be self-employed in Britain has also changed over that time. By 2019, it was much more common to be "solo self-employed" — a one-man band rather than someone who employs

band rather than someone who employs others. Nearly half of the UK's self-employed had employees in 1975 but by 2019 the figure was just 15 per cent. The growing army of one-man bands was an important contributor to the UK's so-called "jobs miracle" that unfolded in the decade after the 2009 crash and pushed employment rates to record levels. According to the Institute for Fiscal Studies, solo self-employment accounted for a third of all employment growth over that decade. On the eve of

accounted for a third of all employment growth over that decade. On the eve of the pandemic, the level and growth of solo self-employment in the UK were among the highest in OECD countries. Although gig economy platforms like Uber and Deliveroo have been a high-profile driver of this trend, Britain's solo self-employed were a diverse bunch, from IT and finance professionals to drivers and construction workers. Some had high earnings, but as a group they struggled on average compared with employees. They were more likely to say they were underemployed and more

likely to have been recently unem-ployed or inactive — hints that, for some at least, solo self-employment was a "better-than-nothing" option in a labour market that wasn't quite as healthy as it looked. Their median earnings were 13 per cent lower in real terms in 2018/19 than they were before the financial crisis. Over the course of 2020, their numbers dropped from about 5mn

Whether or not the sector will start to grow again depends on how the cost of living crisis plays out

to 4.2mn. Where did the 800,000 go? to 4.Zmn. Where did the 800,000 go? Some — mostly business directors, part-ners and others in high-skilled occupa-tions — probably reclassified them-selves as employees in order to access the government's furlough scheme. The Office for National Statistics has

theorised that some people with compa-nies would have considered themselves self-employed but "because they paid

themselves through PAYE . . . they realised they were able to claim, and so started describing themselves as employees". The government did set up income support schemes for the self-employed, but some were excluded and

employed, but some were excluded and others failed to navigate the system. The pandemic also coincided with tax rule changes which were aimed at tackling "bogus self-employment". As a result, some previously self-employed people were put on corporate payrolls and some forced to become employees of 'umbrella companies' instead.

There were also higher flows from a flagmylement to insettify support.

self-employment to inactivity, suggest-ing the self-employed have been part of the rise in the UK in the numbers who

the rise in the OK in the numbers who have retired early or become too sick to work since the pandemic. Other factors probably play a part. A fall in self-employed construction work-ers hints at a Brexit effect. A tight post-pandemic labour market might have meant better job opportunities for peo-ple who were "making do" with gig work. The Centre for Economics and Business Research consultancy has even mooted that employers' shift towards

hybrid work since the pandemic means more people can gain the benefits of self-employment (flexibility, the chance to work from home) without giving up the security of employment. Whether or not self-employment will

start to grow again depends on how the cost of living crisis plays out. While much of the focus has been on battles much of the focus has been on battles over pay between workers and employers at a time of high inflation, little attention has been paid to the self-employed. Will they have the market power to raise prices enough to protect their incomes? A survey last month by academics at the London School of Economics found a third of self-employed people were having difficulties dealing with basic expenses. They said the cost of energy was their biggest challenge.

challenge.

For better or worse, the self-employed are thinner in number but they remain an important part of the UK workforce. How they fare in the cost of living crisis will have a big influence on what the economy looks like on the other side.

sarah.oconnor@ft.com

Dangerous fatalism about a US-China war



hen an international dispute has been rumbiling on for decades, with care seem like a chronic condition that will never become terminal. The US and China were squaring off about Taiwan in the 1950s. I wrote a cover story for The Economist on the Taiwan Strait criss of 1995.

crisis of 1995.
So it is tempting to see the threatening
military exercises that China is conducting off the coast of Taiwan as simply the
latest chapter in a long-running saga.
But this time feels different. In the

But this time feels different. In the past a US-China war over Taiwan seemed like a real possibility — but no more than that. Now an increasing number of experts believe that a US-China conflict is not just possible but probable. James Crabtree, the Asia director for the International Institute of Strategic Studies, says: "On our cur-rent course some kind of military confrontation between the US and China over the coming decade now looks more

Senior western officials are too cau-tious to say anything like that in public

was opened in 2021, when Admiral Phil Davidson, the retiring head of America's Indo-Pacific command, told Congress that he saw a "manifest" threat of a Chinese invasion of Taiwan within "the next six years".

The Chinese government's rhetoric is certainly nationalistic and bellicose. Qin Gang, the Chinese ambassador to the US, responded to Nancy Pelosi's controversial visit to Taiwan last week by tweeting a Top Gun-style video of the People's Libertian Army on exercises — complete with soaring missiles, explosions, sirens and chanting troops. The message was clear and unsubtle.

The fear that war is looming is driven by changes in china, the US and Taiwan itself.

Slince XI Jinping took power in 2012,

Since Xi Jinping took power in 2012, Beijing's foreign policy has become noticeably more aggressive. China has built military bases across the South China Sea, and Chinese forces have killed Indian troops in clashes in the Himalayas. China's relentless military

Himalayas. China's relentless military build-up means that the country now has more naval vessels than America. Unlike his predecessors, who seemed prepared to wait for eventual "reunifi-cation" with Taiwan, Xi has called the issue a historic mission that "cannot be passed down from generation to genera tion". Popular expectations have beer raised so high that some Chinese nation alists seemed disappointed that the Peo-ple's Liberation Army did not shoot down Pelosi's plane. seems to be cross-party agreement in Washington is that china is an increas-ingly dangerous rival, which must be confronted. Trump-era tariffs on chi-nese goods have been kept by the Biden administration. Both the Trump and Biden administrations have expanded ties with Thisway. ties with Taiwan

Biden has said three times that the US would fight to defend Taiwan if China invades – a departure from the official US policy of "strategic ambiguity". His officials' insistence that their boss had misspoken becomes less convincing each time. Biden's repeated suggestions that the US would go to war over Taiwan are in striking contrast to his clear statement, before Russia invaded Ukraine, that America would not get directly involved in military action. It reflects a

The fact that an invasion of Taiwan would be reckless

widespread belief in Washington that

widespread belief in Washington that, for strategic and ideological reasons, Taiwan's fate will define the balance of power in the 21st century.

However, the tensions might not be coming to the boll were it not for changes in Taiwan itself. In 2016, and again in 2020, the island elected President Tsai ing-wen, leader of the Democratic Progressive party, traditionally regarded as "pro-independence". Even though Tsai has steered clear of formal moves towards independence, it is evitowards independence, it is evi dent that the younger generation of Tai-wanese increasingly see their future as separate from the mainland. The formula of "one country, two

systems", which Beijing proclaimed for Hong Kong, was also floated by China as a model for Taiwan. But Beijing's repression in Hong Kong makes the territory looks more like an awful warning for

Taiwan than a potential role model.

The Taiwanese know that Xi's honeyed talk of "peaceful reunification" is, in fact, code for annexation and incormeans that, if Xi is in earnest in his

means that, if Xi is in earnest in his insistence that the Taiwan issue must be resolved to Beijing's satisfaction in this generation, force is his only option.

A chinese resort to force would be a tragedy not just for Taiwan, but for mainland china itself. It would lead to mass casualties on all sides, permanent allenation between Taiwanese and mainlanders, and a rupture in the global economy that would endanger decades of chinese growth. Above all it would of Chinese growth. Above all, it would risk a direct conflict with the US and a

But the fact that an invasion of Taiwan would be reckless and immoral does not mean it will never happen. As Russia's attack on Ukraine demon-strates, nationalism, authoritarianism and resentment of US power can be a

powerful and dangerous combination.
As they contemplate a conflict over
Taiwan, Beijing and Washington fee obliged to talk and act tough. Each side hopes that the other is bluffing. Let us hope they are both right.

We must regulate the exploitation of space's limited resources

Mark Dankberg

he possibilities space offers are almost endless. The navigation systems in our cars and phones; the are almost endless. The navigation systems in our cars and phones; the suther observation satellites analysing this summer's heatwave method the pictures of troop movements from the war in Ukraine; the safety communications on planes and ships; broadband services in hard-to-reach locations — the space economy informs and benefits everyone. Space is a shared resource which must remain available to all nations. No private company, no matter how well-funded or fleet of foot, should be allowed to dominate it for its own benefit, or take risks that contribute to the existing climate crisis. Yet that is the threat I believe we now face. Mega-constellations incorporating thousands, and soon tens of thousands, of satellites are crowding into low-Earth orbit, or LEO, and claiming the right to cotupy it in a manner that poses a great threat to safety, competition, innovarion and consumer choice.

As the founder, chair and CEO of Viast, one of the world's largest satellite companies, I am confident that we have the scale and the technology to compete. Many others, including numerous countries, do not.

Concern about the over-exploitation of limited space resources is growing rapidly among global space agencies, policy and research institutions and national governments.

The proliferation of mega-constellants in LEO risks a cascade of collisions, potentially denying access to space for

Mega-constellations of satellites pose a threat to competition, innovation, safety and consumer choice

decades or even centuries. In June, the UK's former science minister George Freeman warmed how "a "Wild West" space race without effective regulation risks a growing crists of debris in space". Greatly increasing the number of rocket launches will also cause environ-

rocket launches will also cause environ-mental harm, as will the small particles and chemical compounds released into the ozone layer when, every day, dozens of spacecraft disintegrate at the end of their short lives. Plus, the light pollution caused by countless satellites may soon outnumber visible stars, interfering

outnumber visiole stars, interfering with optical and radio astronomy.

Though these harms have not yet been thoroughly examined, the size and total mass of the LEO mega-constellations has been increasing at an alarming rate. Just as we measure carbon footprints, we urgently need to determine the environmental footprint of each

Fortunately, there is a growing inter national recognition that LEO is a shared natural resource and that the – but many share Crabtree's pessimism in private. A window into US thinking

Attitudes in the US have also shift About the only thing on which the

mean it will never happen

poration into a dictatorship. They will not accept that — nor should they. This gideon.rachman@ft.com

Demography is not destiny

Ian Goldin

or the first time in history there are more people over 65 than under 5. Pensioners outnumber children in a growing number of countries, includ ing the UK, much of Europe and Japan By 2030 there will be over 1bn people over 65 and more than 200mn ov 80, with the number of elderly people doubling over 20 years

Improvements in public health and medicine account for increased longev ity, a long-term trend of about two years per postwar decade (notwithstanding the recent reversals, which are primarily due to the pandemic and inequali-ties in healthcare). More surprising is how quickly fertility is falling. More than half the countries in the world are now below the level of fertility required to keep the population the same from generation to generation.

In a single generation, societies as difent as Iran and Ireland have seer their birth rates plummet in a way that cannot be explained by cultural and religious beliefs. Nor do income levels explain the difference. The United States and countries as diverse as Italy South Korea, Japan, Hungary, Poland Russia, China and Brazil are all record ing record lows in fertility, and ever India is now below replacement level. Ir fact, over half of projected population growth in the coming 30 years will be in

just eight countries.

The collapse in fertility coupled with increased longevity leads to a rapid age-ing of societies. The working age popula-tion of the 38 member countries of the OECD is projected to decline by around a quarter over the coming 30 years with-out higher levels of migration.

As a rapidly growing elderly popula-tion rely on the taxes, pension contribu-tions and services provided by fewer and fewer workers, economies come under increasing strain. With average life expectancy after retirement approaching 20 years in the developed orld and real adjusted returns barely

positive, much higher levels of savings are required to fund pensions. More sav-ing means less consumption, dampen-ing demand for everything other than services for the elderly.

A key challenge is to direct a gro share of the savings into long-term investment, as the collapse in corporate investment, as the collapse in corporate and public investment means that as societies have aged, so too have their

In a single generation. societies as different as Iran and Ireland have seen their birth rates plummet

stock of infrastructure, health, educa tion and other systems, with this contributing to the slowdown in productivity.

The declining size of the workforce will mean that the revenue of govern-ments through payroll taxes will shrink. The growing share of a declining work-force that need to be devoted to elderly care acts as a further drag on productiv

ity and growth, since care work is in efficiency

The widening gap between the improvements in life expectancy and the much slower progress in addressing dementia and other degenerative brain diseases is compounding the pressures on families, care systems and private and public finances

Ageing also exacerbates income and ealth inequalities. With these disparities being widened by the pandemic, the gap in life expectancy exceeds 10 years between the poorest between the poorest and richest com-munities in the US and UK. And there is a staggering 32-year gap in average life expectancy between rich countries like Japan and some of the poorest coun-

ies, such as Sierra Leone. Across Africa, the median age is below 20, half that of Europe and much of East Asia. Asia's growth benefited from labour-intensive manufacturing, backoffice processing and call centres. The automation of these processes is remov-ing the middle rungs of the develop-ment ladder, with potentially dire equences for the 100mn young

Africans who will be entering the labour

market over the next 10 years.

Demography is not destiny, but it does need to inform public policy and individual decisions. It means greater attention must be paid to improving people's health, extending working lives, accepting more migrants increasing productivity and growing

The shift from consumption to savings can increase the potential for a circular economy and reducing carbon emissions. It also reduces interest rates and inflation, allowing for higher levels of investment in clean infrastruc-ture, health, housing and education, which are the bedrock of sustained

If we stop kicking the demographic time bomb down the road, it will be pos-sible to achieve stable and sustainable societies that provide a better life for future generations as well as our own.

The writer is professor of globalisation and development at Oxford university and the author of 'Rescue: From Global Crisis to a Better World'

number of satellites that can operate there is limited. This concept of "carry-ing capacity" can help us assess how to best use the resource to benefit all. Countries with space aspirations will not be able to realise them if they are

not be able to realise them if they are denied orbital resources to support their spacecraft. This is even true of advanced nations unable or unwilling to outspend the mega-constellations in the race to capture orbital real estate. We must find a way to share these lim-

ited natural resources equitably and with regard for the consequences of their use. International treaties have long recognised that nations must have equitable access to the orbits and fre encies around Earth. We need to protect that right before it's too late

Ultimately, the power to rein in anti-competitive behaviour is distributed among all countries — it does not reside in a single licensing authority. The worst consequences could be avoided if an influential group of nations were able to place reasonable multilateral contraints on the orbital and environ tal footprints of the constellations they

low to serve their countries. Some mega-constellations insist that only they can close the digital divide, and only if they decide the rules. But the "move fast and break things" approach to new markets has not worked well on Earth over the past couple of decades — it's hard to see why it should be allowed

The writer is founder, chair and chief

FINANCIAL TIMES esday 9 August 2022



SoftBank/Son: **Grand Old Duke of Tech**

Investment groups that register unrealised gains as profits should do so gingerly. If they make big mark-ups when markets are roaring, it may amplify write-offs when the asset cycle turns. SoftSank epitomises the issue. The Japanese tech investment group has booked an investment loss of ¥2.5m (\$472bn) at its Vision Funds for the first unrect. The funds were the first unrect.

¥2.5m (\$17bn) at its Vision Funds for backers include Saudi Arabia, are belying their ambitious name. This latest wipeout of value follows a record annual loss. The tech rout is to blame. The same applies to softBank's own ¥3.16m (\$25bn) attributable net loss in the latest quarter. Value ebbed from Chinese Al company Sense Time and Norwegian robotics firm AutoStore. That compounded losses from groups such as Korean ecommerce platform Coupane, down 60 per cent kine et al. Coupang, down 60 per cent since it listed last year.

SoftBank boss Masavoshi Son has made progress in diversifying away from China. The group has investments in listed Indonesian tech group GoTo, and Delhivery in India. It has sold positions in China real estate platform Beike.

But these moves are overshade by ups and downs reminiscent of the nursery rhyme about the Grand Old Duke of York. The two Vision Funds reported ¥3tn of unrealised gains at the end of March. At end June, nearly 60 per cent of their groups recorded valuation losses, wiping out nearly all of March's gains.

en the guarter's net loss figures are unlikely to capture the extent of the impact of the market sell-off. Valuations of unlisted companies have catching up to do. For example Swedish payments group Klarna raised funds last month at a valuation 85 per cent lower than last year. That was when SoftBank invested. New listings

such as GoTo are struggling.

Distributions to limited partners
have been increasing, quadrupling in the past two years. SoftBank shares have, meanwhile, suffered a 46 per cent fall from last year's peak. Its \$67bn market value is about half of its \$135bn

an important gauge of performance.

Nearly \$10bn in buybacks have not been enough to rally the stock. The

latest \$3bn repurchase will be more of

latest \$500 reputs.

He same.

Son's immediate task is to float chip designer Arm on a weak market. His broader mission is to bolster credibility that slips with every tech reversal.

Coinbase/BlackRock: out of the money

The fortunes of Coinbase, the larg

The fortunes of coinbase, the largest listed US cryptocurrency exchange, are inextricably tied to the price of bitcoin, the world's largest cryptocurrency. It makes sense that a crash in crypto prices would leave Coinbase shares down by almost two-thirds since the down by almost two-thirds since the start of the year. This drop is inclusive of a rally in recent days. News that Coinbase has partnered with BlackRock — an asset manager with more than \$8tn in assets — has helped add more than a tenth to Coinbase's equity value. BlackRock will integrate

Coinbase services for its big customer If large sums of institutional money are about to flow into cryptos then prices should recover further. But what other big fund clamours to invest in bitcoin now? The BlackRock deal was probably dreamt up when crypto prices were riding high. Now bitcoin is trading where it was at the end of 2020 Demand has evaporated. In the first quarter Coinbase revenues fell 27 per

cent from the previous year.

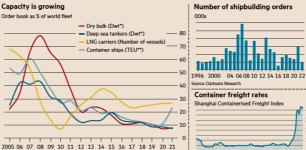
Block is another company created in
San Francisco that hitched its wagon to crypto. It reported a 6 per cent drop in revenues in the past quarter as a result of falling demand for bitcoin trading.

The crypto crash is not Coinbase's only problem. The US Securities and Exchange Commission has charged a former employee with insider trading and stated that some tokens involved were securities. This classification could impose a heavy regulatory burden on all digital asset exchan

Coinbase won customers by making it simple to trade in the wild west of digital tokens. A direct listing in 2021 added to perceived respectability. But the business has over-reached itself. Competition from rival platforms such as Binance, which offers lower fees on trades, encouraged it to add many more tokens. That squeezed margins. The US crypto exchange has hopes

for subscriptions and services, where revenues are rising. But this accounts

Shipping rates: containerise your enthusiasm An imbalance between supply and demand has driven up freight rates. The number of new ships on ord has increased, particularly for liquid natural gas carriers. Overall, order books average a tenth of the glot fleet. That is still far below the pre-inancial crists peak.



A following wind of exceptional strength is propelling the shipping industry: There will be little let-up until next year, according to industry barometer Clarksons, which reported strong interin results yesterday.

Congestion is a big factor. The proportion of the world cargo fleet in port was up 7 percentage points to only 38 per cent in July compared with the pre-pandemic average. That is unlikely to ease much until China relaxes its Covid-19 restrictions. relaxes its Covid-19 restrictions

Clarksons, a FTSE 250 group and the world's largest ship broker by headcount, said container rates had dropped just 5 per cent from Apri all-time record. Sky-high rates me m April's strong profits for companies such as AP Møller-Maersk, which has lifted

its forecasts three times this year. Hard-pressed customers are questioning the let- outs from antitrust law that lets nine big shipping groups consolidated into three alliances control most ocean shipping. Supply-chain businesses have urged Brussels to mount a review. Joe Biden has accused "foreign-owned" shipping companies of raking in profits. He recently signed the Ocean Shipping Reform Act, which aims to address some grievances. The root problem is some grievances. The root problem is an imbalance between supply and demand, says the Federal Maritime

Commission, the US regulator.
After a two-year probe it recently concluded that ocean-carrier competition was "vigorous". Custo can expect supply and demand to

1996 2000 04 06 08 10 12 14 16 18 20 22 Source Clarksons Research £ 400 300

100 2008 10 12 14 16 18 20 22

move towards greater balance. The expectation of weakening shipping rates means Clarksons trades on a price/earnings ratio of 18, a discount of nearly a quarter to the five-year average. New container ships coming into service will expand fleet capacity by 8.2 per cent next year and a further 6-7 per cent in 2024. Order books are not high by historic standards. That reflects shipward closures and uncertainty shipyard closures and uncertainty over which low-carbon fuel will become the standard for an industry

under pressure to decarboni That is good news for the shipping sector, which may escape a value-destroying glut. For customers, the limited supply on new ships will ensure any fall in rates is not huge.

for just 13 per cent of the total. While crypto trading volumes remain depressed, so will Coinbase shares.

RHP/OZ Minerals: wire buyer

The world depends on vast skeins of copper wire in its faltering transition away from hydrocarbons. Curiously, there are precious few dedicated miners of the red metal. Even fewer operate in politically stable countries. OZ Minerals of Australia is one. Cue

OZ Minerals of Australia is one. Cue a A\$\$.4bn (\$5.8bn) cash bid from BHP. The OZ board batted away the price as opportunistic, refusing to even discuss the idea with its much larger suitor. OZ's shareholders should ask

why not, BHP has offered A\$25 per wny not. BHP has offered AS25 per share, a decent 24 per cent premium to the undisturbed three-month average. That would give OZ an enterprise value 8.5 times forecast ebitda for 2023, a fifth above the five-year average. Chile's Antofagasta trades at half that.

BHP's timing is canny. Copper provides more than a fifth of group operating profit, second to iron ore. In less than four months the metal's value has plummeted 26 per cent in price to \$3.35 per pound. OZ's copper mines, including its Carrapeteena project, are in South Australia. That is not too far Olympic Dam and Oak Dam mines.

Wealthy neighbours can easily appear high-handed. For BHP, this would be a mere bolt-on purchase. But the deal would reduce risk for OZ

investors. Both companies are digging deep for higher-grade copper. This is expensive. Even after completing an expensive. Even after completing an expansion, OZ should dig out about 200,000 tonnes of copper. BHP produces more than seven times that.

OZ will need a strong copper price given its investment needs. Analysts forecast the miner's negative free cash flow will average A\$142mn annually in 2024. That is not so small when operating profits are half a billion. As a primarily Australian group, BHF

should pass muster with Australia's Foreign Investment Review Board. OZ has assets near the Woomera military facility, as JPMorgan points out. This takes its name from a spear thrower, a sometime weapon of war.
The board of OZ would be wise to
make its peace with BHP.

Carlyle/Kewsong Lee: early checkout

The Carlyle Group notably got its name from a New York hotel that the firm's founders liked. Hotels, like private equity groups, have checkout times. Late Sunday night, Carlyle announced that Kewsong Lee, chief executive, would leave his post immediately. His employment contract ran through to the end of 2022. He and the board could not agree to an extension. Lee has worked to remake the firm. Carlyle was among the buyout pioneers that listed their shares around a decade ago. It has sometimes been seen as too ided to its leveraged buyout roots but its \$5750h assets under management are nearly double the figure at the end of 2017. More importantly, Carlyle has pushed into credit investing, including the kind that supports insurers. It has less dependence on volatile if flucrative carried interest and better support from recurring management fees. from recurring management fees. Public market investors prefer this

and the abolition of supervoting shares The suddenness of Lee's departure is emphasised by co-founder Bill Conway in his early 70s, taking the helm on an interim basis. Carlyle's board still has four members who can trace their ciation to the business back several decades. Lee joined only nine years ago. His exit smacks of the old guard retaking control.

In the past five years, Carlyle shares have risen a healthy 68 per cent. But that sharply trails the likes of KKR, Blackstone, Apollo and Ares. Private capital businesses have increasingly surped banks as intermediaries. They dso replaced public markets as a place where institutional investors get

disproportionate returns.

The leveraged buyout stars of before face a future away from pure private equity. Corporate lending and real estate matter too. In the past quarter, Carlyle's credit division had slightly more assets than the buyout area

This makes the decision confronting the board even harder. Choosing between an insider or outsider as the



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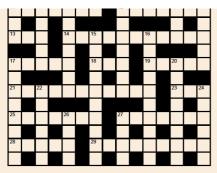
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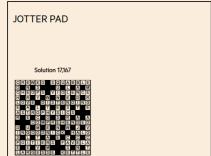


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ngle out with guitar that may cause cky bust-up? (4-3)

War without





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- All pages from Fin.

 microphone (7)

 13 Where fin initially removed touch fish (3)

 14 Mix during time at school next to fire
 (11)

 17 Amazing soldier in Pembroke for
 example (5)

 19 Grass over lovely Cambridge Backs (3)

 19 Grass over lovely Cambridge Backs (3)

 19 Grass over lovely Cambridge Backs (3)

 19 Grass and source of light in Catholic
 church (5,6)

 25 Saviallow one gin cocktail (7)

 27 Recreated Walter Raleigh's first vessel

 28 Antelope encountered in many a land
 (5)

 29 Festival to enjoy with artist in sweet
 bar? (5,4)

 DOWN

 1 Old woman with good pastry for hoarder
 (6)

 3 Spirit level in a mine brought to one
 working (10)

 4 Man say to mislead making frantic exit?
 (4)

 5 Police chief is poisonous reptile (10)

 6 Thanks accorbed by the Spanish and
 7 Aromatic kernel in stone cask
 overturned (6)

 8 Genuine clubs on Greek island (8)

 15 Dread more established for
 commentators in ground? (5,5)

 16 As shownan one eccentric is Mr Opera

 17 Show one mercy somehow (8)

 20 Less well einertrained by some light
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 21 Marines coming in stand for legendary
 sight at sea (6)

 22 Right to depart, for example, on
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 24 Revolutionary band in Lebanese port (6)

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