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September 5, 2022 06:16 PM GMT

Investor Presentation | Japan

Food/Household & Personal Care Products

- Top Pick: Kao Corp (4452.T)
- Other Overweight stocks (in the order of preference): Suntory Beverage & Food (2587.T), Asahi Group HD (2502.T), Unicharm (8113.T), and Japan Tobacco (2914.T)
- Underweight stocks: Coca-Cola Bottlers Japan HD (2579.T), Calbee (2229.T), and Kikkoman (2801.T)
- Industry View: Food: In-Line; HPC: In-Line

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Foo

Japan

IndustryView

In-Line

Household & Personal Care Products

Japan

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In-Line



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Morgan Stanley Coverage Universe

			Stock Price			
Company Name	Ticker	Rating	9/2/2022	Target Price	Bull Case	Bear Case
Industry View: Food; In-Lin	е					
Calbee	2229	Underweight	¥2,725.00	¥2,750.00	¥3,450.00	¥2,000.00
Yakult Honsha	2267	Equal-Weight	¥8,100.00	¥8,000.00	¥10,800.00	¥5,600.00
Asahi Group Holdings	2502	Overweight	¥4,658.00	¥5,500.00	¥7,350.00	¥3,800.00
Kirin Holdings	2503	Equal-Weight	¥2,236.00	¥2,400.00	¥3,300.00	¥1,800.00
Coca Cola Bottlers Japan	2579	Underweight	¥1,404.00	¥1,400.00	¥2,200.00	¥900.00
Suntory Beverage & Food	2587	Overweight	¥5,060.00	¥5,900.00	¥7,800.00	¥3,700.00
Kikkoman	2801	Underweight	¥8,580.00	¥6,800.00	¥10,000.00	¥4,500.00
Ajinomoto	2802	Equal-Weight	¥3,821.00	¥3,600.00	¥4,500.00	¥2,600.00
Japan Tobacco	2914	Overweight	¥2,374.00	¥2,800.00	¥4,000.00	¥1,800.00
Industry View: Household &	& Personal (Care Products; In	-Line			
Kao	4452	Overweight	¥6,001.00	¥6,600.00	¥8,500.00	¥5,000.00
Shiseido	4911	Equal-Weight	¥5,107.00	¥5,600.00	¥8,600.00	¥3,000.00
KOSE	4922	Equal-Weight	¥13,120.00	¥12,000.00	¥17,000.00	¥7,000.00
Unicharm	8113	Overweight	¥4,727.00	¥5,500.00	¥8,100.00	¥3,100.00

Source: Refinitiv, Morgan Stanley Research

Investment Ratings - Overweight & Underweight Stocks

Overweight Stocks	
Kao Corp	 Earnings recovery should accelerate with Japan's full-reopening, driving Kao's earnings to bottom out. We think consensus estimates still have room for upside for the next 2-3 FYs. Raw materials costs should peak out in 1H F12/23. We still highly regard the management capability, given flexible cost adjustments in difficult environment. Undemanding valuations and market's low expectations also keep the stock relatively attractive.
Suntory Beverage & Food	 Brand reinforcement and cost cuts as promising sources of domestic profit growth; reopening benefits have not emerged yet. Asia growth is the mid-to longer-term growth driver, in addition to profitability recovery/improvement in Europe Stock still remains undervalued vs. food peers, despite its solid earnings growth outlook (weaker JPY also a tailwind).
Asahi Group HD	 Solid earnings driven by premiumization and further volume growth in both Europe and Australia In Japan, beer brand initiatives (2 brands simultaneously) have proven to be successful. Price hikes in October also enables the company to offset cost headwinds. Reopening is yet to drive further earnings recovery. Relatively cheap valuation
Unicharm	 Top-quality growth company within our coverage group, with top market share in various EMs and Japan. Even Japan business earnings should continue to grow, driven by adult incontinence and pet care. Raw materials costs are likely peaking in F12/22.
Japan Tobacco	 Valuation discount overly done; Even by assuming zero-valuation for the Russian biz, SOTP analysis shows exceptionally low implied value for domestic tobacco biz; International tobacco business is still strong (and weaker JPY is a tailwind) Re-rating potential over Japan business (potential RRP share gain and greater visibility for Japan OP to bottom out)

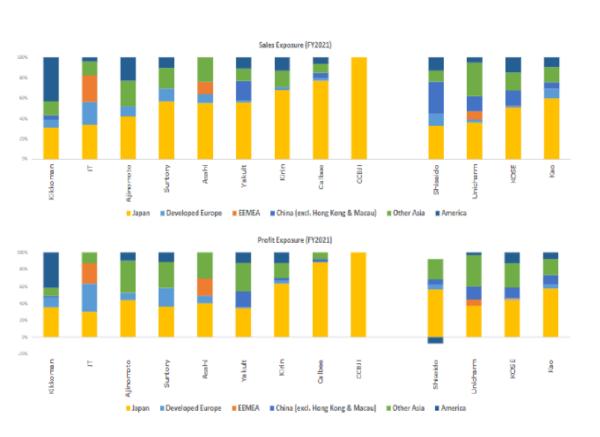
Underweight Stocks	
Coca-Cola Bottlers Japan HD	 While reopening will be a key tailwind for the company's earnings to recover, CCBJH's profitability will likely remain low due to structural reasons. Fully-domestic earnings portfolio for the company also keeps the stock less attractive. Coca-Cola Group's topline performance in Japan also does not look particularly stronger vs. the overall market.
Calbee	 While earnings have likely bottomed out, Calbee still lacks key earnings growth drivers in Japan and overseas. Volume trends post-price hikes remain at risk, should consumer sentiment deteriorate. Calbee's dependency on Japan earnings keeps the stock less attractive than peers.
Kikkoman	 Expensive valuation; valuation premium looks too large on the OP CAGR at only mid-single digit %. As Covid provided tailwind for the company's B2C business, backlash effect may be seen in the next 1-2 FYs. Weaker consumer sentiment is a potential risk both in Japan/overseas.

Investment Framework: Prefer Relatively Defensive Stocks

		Rating	High international earnings mix%	Tailwind from full reopening	Appealing valuations	Demand less susceptible to recession risk
Calbee	2229.T	UW		✓		
Yakult Honsha	2267.T	EW	✓			✓
Asahi GHD	2502.T	ow	✓	✓	✓	
Kirin HD	2503.T	EW		✓	✓	
Coca-Cola Bottlers Japan	2579.T	UW		✓		
Suntory Beverage & Food	2587.T	OW	✓	✓	✓	
Kikkoman	2801.T	UW	✓			
Ajinomoto	2802.T	EW	✓			
Japan Tobacco	2914.T	OW	✓		✓	√
Kao Corp	4452.T	ow		✓	✓	✓
Shiseido	4911.T	EW	✓	✓		
KOSE	4922.T	EW		✓		
Uni-Charm	8113.T	ow	✓			✓

Source: Morgan Stanley Research

Sales and profit exposure by region



	Translational FX impact on OP: -1JPY depreciation vs. USD, EUR, GBP, AUD: -1% depreciation vs. other currencies
Calbee	Marginal impact
Yakult	CNY/JPY: +sub-0.2bn JPY; IDR/JPY: +sub-0.2bn JPY; MXP/JPY: +0.1bn JPY; BRL/JPY and USD/JPY: marginal impact
Asahi Goup Holdings	EUR/JPY: +0.6bn JPY; AUD/JPY: +1.2bn JPY
Kirin Holdings	USD/JPY: +0.2bn JPY: AUD/JPY: +0.4bn JPY
CCBJH	N/A
Suntory Beverage & Food	USD/JPY: +0.15bn JPY; EUR/JPY: +0.2bn JPY; GBP/JPY +0.1bn JPY; AUD/JPY +0.1bn JPY; THB/JPY:+0.2bn JPY; VND/JPY +0.1bn JPY
Kikkoman	USD/JPY: +0.3bn JPY; EUR/JPY: +0.05bn JPY
Ajinomoto	USD/JPY: +0.8bn JPY (incl. THB and BRL fluctuation impact); EUR/JPY: +sub-0.1bn JPY
π	USD/JPY: +1bn JPY; EUR/JPY: +1.5bn JPY; JPY/RUB: +1bn JPY, GBP/JPY +0.3bn JPY
Kao	USD/JPY: +0.25bn JPY; CNY/JPY: +0.85bn JPY
Shiseido	USD/JPY: +0.3bn JPY; CNY/JPY: +0.2bn JPY
KOSE	USD/JPY: +0.03bn JPY; CNY/JPY: +0.8bn JPY; KRW/JPY:+sub-0.1bn JPY
Unicharm	USD/JPY: +0.4bn JPY (incl. all non-CNY currency fluctuations): CNY/JPY: +0.25bn JPY

Note: Business profit or core OP is shown for Kikkoman, Ajinomoto, Asahi GHD, and Kirin HD. Profit for others is OP. Source: Company data, Morgan Stanley Research

Food Industry Valuations

	Ticker	Curre ncy	Current Price (Last		rket	EV		P/E		,	Adjusted I	P/E	OP CAGR	EPS CAGR	PEG	ı	EV/EBITD.	A		V/ les	P/B		ROE		Dividen	ıd yield		FCF yield	
As of: 9/2/2022			close, local FX	Local) (Bn)	USD (Bn)	Local (Bn)	2022e	2023e	2024e	2022e	2023e	2024e	F21- F24e	F21- F24e	F21- F24e	2022e	2023e	2024e	2022e	2023e	(Last FY)	2022e	2023e	2024e	F22e	F23e	F22e	F23e	F24e
Japanese Beverages: Soft d	rinks & Brev	wers																											
Yakult Honsha	2267.T	JPY	8,100	1,385.5	9.9	1,301.5	26.7x	24.7x	23.3x	26.7x	24.7x	23.3x	10%	7%	3.3x	15.0x	14.0x	13.4x	2.9x	2.7x	2.9x	10.4%	10.4%	10.2%	1.0%	1.0%	2.7%	3.1%	3.5%
Asahi Group Holdings	2502.T	JPY	4,658	2,361.6	16.8	3,904.2	14.3x	12.0x	10.9x	14.3x	12.0x	10.9x	13%	5%	2.2x	10.4 e	9.0 e	8.1 e	1.6x	1.4x	1.3x	9.1%	10.2%	10.4%	2.5%	2.8%	7.9%	9.3%	10.4%
Kirin Holdings	2503.T	JPY	2,236	2,043.7	14.6	2,804.3	16.2x	12.9x	10.7x	16.2x	12.9x	10.7x	17%	NA	NA	10.5 e	9.4 e	8.1 e	1.4x	1.4x	2.1x	12.7%	15.3%	17.3%	3.6%	4.0%	2.9%	2.4%	5.4%
Coca-Cola Bottlers Japan	2579.T	JPY	1,404	289.6	2.1	406.7	NA	NA	43.0x	NA	NA	28.7x	NA	NA	NA	8.9 e	7.0 e	5.8 e	0.5x	0.5x	0.5x	-2.2%	-0.1%	1.9%	1.8%	2.5%	-10.9%	-7.1%	-1.9%
Suntory Beverage & Foods Int	1 2587.T	JPY	5,060	1,563.5	11.2	1,587.5	20.6x	18.0x	17.1x	19.5x	17.2x	16.4x	10%	10%	1.8x	7.5x	6.8x	6.6x	1.1x	1.1x	1.8x	9.0%	9.7%	9.5%	1.5%	1.8%	5.9%	6.2%	6.4%
Japanese beverages average)						19.4x	16.9x	21.0x	19.2x	16.7x	18.0x	13%	7%	2.5x	10.5x	9.2x	8.4x	1.5x	1.4x	1.7x	7.8%	9.1%	9.9%	2.1%	2.4%	1.7%	2.8%	4.7%
Japan: Food & Tobacco																													
Tobacco																													
Japan Tobacco	2914.T	JPY	2,374	4,748.0	33.9	5,041.6	9.6x	8.2x	7.5x	8.1x	7.1x	6.5x	17%	17%	0.4x	6.1x	5.4x	5.0x	2.0x	1.8x	1.5x	17.9%	19.1%	19.0%	5.7%	6.1%	11.4%	13.9%	15.7%
Condiment & Processed Foo	d																												
Kikkoman	2801.T	JPY	8,580	1,663.5	11.9	1,634.1	37.3x	33.8x	31.6x	37.3x	33.8x	31.6x	13%	16%	2.2x	21.5x	19.9x	18.9x	2.7x	2.5x	4.6x	11.8%	11.9%	11.6%	0.6%	0.6%	0.3%	1.3%	1.6%
Ajinomoto	2802.T	JPY	3,821	2,051.9	14.6	2,267.9	25.4x	22.9x	21.3x	24.8x	22.4x	20.9x	6%	9%	2.6x	12.5x	11.8x	11.2x	1.7x	1.6x	3.0x	11.6%	12.0%	11.8%	0.9%	0.9%	0.1%	1.2%	1.6%
Kewpie	* 2809.T	JPY	2,271	321.3	2.3	313.2	20.1x	18.4x	17.3x	20.1x	18.4x	17.3x	-2%	1%	NA	7.1x	6.7x	6.5x	0.7x	0.7x	1.3x	6.3%	6.6%	6.7%	2.1%	2.2%	2.9%	3.8%	4.4%
House Foods	* 2810.T	JPY	2,940	296.2	2.1	252.6	23.7x	21.7x	20.8x	23.7x	21.7x	20.8x	5%	0%	NA	7.6x	7.2x	7.9x	0.9x	0.9x	1.2x	4.8%	4.8%	4.8%	1.6%	1.6%	2.4%	3.1%	N/A
Kagome	* 2811.T	JPY	3,050	287.8	2.1	304.8	33.3x	32.4x	31.5x	33.3x	32.4x	31.5x	-3%	-4%	NA	15.2x	14.8x	15.6x	1.6x	1.5x	2.3x	6.8%	6.7%	6.6%	1.3%	1.3%	N/A	N/A	N/A
Ariake Japan	* 2815.T	JPY	4,595	150.8	1.1	88.1	19.4x	17.7x	NA	19.4x	17.7x	NA	6%	NA	NA	6.3x	5.9x	NA	1.6x	1.5x	1.4x	7.0%	7.4%	NA	2.1%	2.1%	13.1%	5.1%	N/A
Nichirei	* 2871.T	JPY	2,485	333.1	2.4	430.7	15.4x	14.3x	13.6x	15.4x	14.3x	13.6x	4%	1%	13.1x	7.4x	7.1x	7.1x	0.7x	0.7x	1.6x	9.9%	9.7%	9.5%	2.1%	2.2%	2.4%	1.9%	5.4%
Confectionary & Daily																													
Calbee	2229.T	JPY	2,725	365.0	2.6	319.5	22.1x	19.9x	18.5x	20.0x	18.2x	17.5x	5%	1%	14.1x	9.5x	8.8x	8.4x	1.2x	1.1x	2.0x	9.8%	10.2%	10.0%	2.0%	2.1%	4.1%	5.1%	5.6%
Morinaga Seika	* 2201.T	JPY	3,915	212.2	1.5	182.9	17.9x	16.4x	15.3x	17.9x	16.4x	15.3x	1%	-23%	NA	6.6x	6.3x	5.9x	1.0x	0.9x	1.5x	8.2%	8.6%	8.7%	0.7%	0.9%	N/A	N/A	N/A
Ezaki Glico	* 2206.T	JPY	3,585	245.5	1.8	184.6	17.4x	16.5x	15.2x	17.4x	16.5x	15.2x	5%	7%	2.2x	5.5x	5.2x	NA	0.6x	0.6x	0.9x	5.3%	5.4%	5.7%	0.8%	0.9%	N/A	N/A	N/A
Morinaga Milk Industry	* 2264.T	JPY	4,180	200.0	1.4	275.6	12.4x	NA	11.0x	12.4x	4.0x	11.0x	-3%	-18%	NA	6.1x	5.8x	5.5x	0.5x	0.5x	0.9x	7.4%	19.5%	6.4%	2.2%	2.4%	N/A	N/A	N/A
Meiji Holdings	* 2269.T	JPY	6,620	982.2	7.0	1,051.2	16.3x	16.1x	15.7x	16.3x	16.1x	15.7x	-1%	-11%	NA	7.2x	7.1x	7.6x	1.0x	1.0x	1.4x	8.3%	8.0%	7.9%	2.6%	2.6%	3.0%	3.7%	4.0%
Megmilk Snow Brand	* 2270.T	JPY	1,690	119.6	0.9	176.6	12.7x	12.4x	11.5x	12.7x	12.4x	11.5x	-7%	-6%	NA	5.6x	5.4x	5.1x	0.3x	0.3x	0.6x	4.3%	4.3%	4.5%	3.3%	3.3%	-0.4%	3.1%	2.6%
Bakery																													
Yamazaki Baking	* 2212.T	JPY	1,656	364.8	2.6	351.5	28.6x	26.0x	23.9x	28.6x	26.0x	23.9x	12%	13%	2.1x	5.5x	5.3x	5.2x	0.3x	0.3x	1.1x	3.7%	3.8%	4.0%	1.3%	1.4%	4.2%	6.4%	7.3%
Instant Noodles																													
Toyo Suisan	* 2875.T	JPY	5,730	635.3	4.5	463.6	21.7x	19.0x	16.5x	21.7x	19.0x	16.5x	18%	16%	1.2x	8.4x	7.5x	7.2x	1.1x	1.1x	1.6x	7.4%	8.0%	8.6%	1.7%	1.9%	3.1%	3.6%	4.5%
Nissin Foods HD	* 2897.T	JPY	9,890	1,030.8	7.4	1,017.3	28.2x	25.0x	23.4x	28.2x	25.0x	23.4x	10%	7%	3.5x	11.7x	11.1x	10.7x	1.6x	1.6x	2.5x	8.7%	9.3%	9.5%	1.4%	1.5%	2.0%	2.3%	1.9%
Food average							21.3x	20.0x	18.4x	21.0x	18.9x	18.3x	5%	2%	4.6x	8.8x	8.3x	8.5x	1.1x	1.1x	1.7x	8.2%	9.1%	8.5%	1.9%	2.0%	3.7%	4.2%	5.0%
Japanese food/beverage/tob	acco avg.						20.9x	19.4x	19.0x	20.7x	18.5x	18.2x	6%	3%	4.1x	9.2x	8.5x	8.5x	1.2x	1.2x	1.7x	8.1%	9.1%	8.8%	1.9%	2.1%	3.2%	3.8%	4.9%

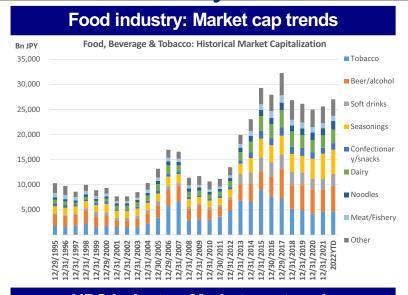
Note: For those companies that we do not cover (noted with *), all valuation figures are calculated using IFIS consensus estimates. For covered companies, Morgan Stanley earnings forecasts are used for calculations. Adjusted P/E figures are calculated using EPS figures that exclude the impact of goodwill amortization. Source: Morgan Stanley Research, Refinitiv, IFIS

HPC Industry Valuations

	Ticker	Curre ncy	Current Price (Last		rket ap	EV		P/E			Adjusted I	P/E	OP CAGR	EPS CAGR	PEG		EV/EBITD	A	E Sa	V/ les	P/B		ROE		Divide	nd yield		FCF yield	d
As of: 9/2/2022			close, local FX)	Local (Bn)	USD (Bn)	Local (Bn)	2022e	2023e	2024e	2022e	2023e	2024e	F21- F24e	F21- F24e	F21- F24e	2022e	2023e	2024e	2022e	2023e	(Last FY)	2022e	2023e	2024e	F22e	F23e	F22e	F23e	F24e
Japan: Cosmetics & Toilet	ries																												
Kao Corporation	4452.T	JPY	6,001	2,850.5	20.3	2,854.1	25.6x	20.8x	18.3x	25.6x	20.8x	18.3x	12%	1%	NA	12.9x	11.4x	10.7x	1.9x	1.7x	2.9x	11.5%	14.1%	15.6%	2.5%	2.7%	2.0%	2.7%	3.2%
Shiseido	4911.T	JPY	5,107	2,042.8	14.6	2,271.7	54.7x	27.4x	22.8x	54.7x	27.4x	22.8x	47%	22%	1.2x	21.2x	14.2x	12.5x	2.0x	1.8x	3.7x	6.7%	12.7%	14.0%	1.1%	1.3%	0.8%	1.8%	3.7%
KOSE	4922.T	JPY	13,120	795.0	5.7	708.6	61.4x	34.3x	28.6x	56.1x	32.6x	27.4x	30%	24%	1.4x	22.4x	15.6x	13.7x	2.5x	2.2x	3.1x	5.6%	9.3%	10.7%	1.5%	1.8%	-1.2%	0.6%	1.2%
Unicharm	8113.T	JPY	4,727	2,934.7	20.9	2,708.6	33.3x	29.4x	22.9x	33.3x	29.4x	22.9x	9%	19%	1.5x	16.5x	14.9x	13.6x	3.0x	2.8x	5.1x	14.6%	15.3%	18.0%	0.8%	0.9%	1.7%	1.9%	2.7%
Rohto Pharmaceuticals	* 4527.T	JPY	4,155	490.7	3.5	439.9	21.2x	19.4x	17.7x	21.2x	19.4x	17.7x	10%	8%	2.3x	12.3x	10.0x	9.4x	1.9x	1.9x	2.7x	12.1%	11.9%	11.9%	0.9%	1.0%	N/A	N/A	N/A
Lion	* 4912.T	JPY	1,611	471.3	3.4	406.9	23.2x	24.4x	21.9x	23.2x	24.4x	21.9x	-3%	-3%	NA	9.5x	9.0x	8.3x	1.1x	1.0x	1.9x	7.8%	6.9%	7.3%	1.6%	1.6%	2.4%	4.2%	5.2%
Mandom	* 4917.T	JPY	1,522	73.5	0.5	60.1	57.7x	32.2x	24.5x	57.7x	32.2x	24.5x	NA	NA	NA	8.8x	7.3x	6.4x	0.9x	0.9x	1.1x	1.9%	3.4%	4.4%	2.5%	2.6%	N/A	N/A	N/A
Milbon	* 4919.T	JPY	6,130	203.0	1.4	190.3	35.6x	33.2x	30.3x	35.6x	33.2x	30.3x	7%	9%	3.8x	18.7x	17.1x	15.6x	4.3x	4.0x	5.0x	13.5%	13.8%	14.1%	1.4%	1.5%	1.1%	1.1%	1.8%
Fancl Corp	* 4921.T	JPY	2,795	364.3	2.6	344.1	45.1x	35.4x	29.7x	45.1x	35.4x	29.7x	18%	15%	2.3x	22.2x	19.4x	17.6x	3.1x	2.9x	4.6x	9.8%	11.6%	13.1%	1.2%	1.3%	1.2%	2.9%	3.4%
Pola Orbis Holdings	* 4927.T	JPY	1,518	347.8	2.5	270.2	24.7x	29.8x	25.1x	24.7x	29.8x	25.1x	6%	4%	6.7x	12.2x	9.9x	8.9x	1.6x	1.5x	2.0x	7.8%	6.4%	7.5%	3.4%	3.5%	4.5%	4.5%	4.7%
Pigeon	* 7956.T	JPY	2,062	250.8	1.8	218.6	26.8x	25.1x	23.3x	26.8x	25.1x	23.3x	5%	5%	5.0x	12.6x	11.2x	10.5x	2.2x	2.1x	3.3x	12.4%	13.0%	13.7%	3.7%	3.7%	3.2%	3.4%	N/A
HPC average							37.2x	28.3x	24.1x	36.7x	28.2x	24.0x	14%	10%	3.0x	15.4x	12.7x	11.6x	2.2x	2.1x	3.2x	9.4%	10.8%	11.8%	1.9%	2.0%	1.7%	2.6%	3.3%
Cosmetics average							46.5x	31.7x	26.5x	45.2x	31.3x	26.2x	25%	16%	2.9x	19.5x	14.8x	13.2x	2.3x	2.1x	3.3x	7.5%	10.0%	11.3%	1.8%	2.0%	1.3%	2.5%	3.3%
Household & Personal ca	are (non-cosm	etics) a	/erage				31.9x	26.4x	22.7x	31.9x	26.4x	22.7x	7%	6%	3.1x	13.1x	11.6x	10.6x	2.2x	2.1x	3.1x	10.5%	11.2%	12.1%	1.9%	2.0%	2.1%	2.7%	3.2%

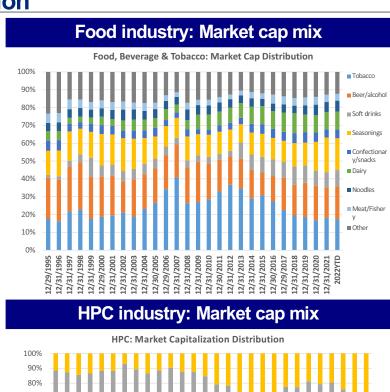
Note: For those companies that we do not cover (noted with *), all valuation figures are calculated using IFIS consensus estimates. For covered companies, Morgan Stanley earnings forecasts are used for calculations. Adjusted P/E figures are calculated using EPS figures that exclude the impact of goodwill amortization. Source: Morgan Stanley Research, Refinitiv, IFIS

Food & HPC Industry: Historical Market Capitalization









12/31/2007 12/31/2008 12/31/2009 12/31/2010

12/30/2011 12/31/2012 12/31/2014 12/31/2015

12/30/2016 12/29/2017 12/31/2018

12/31/2013

70%

60% 50%

40%

30%

20%

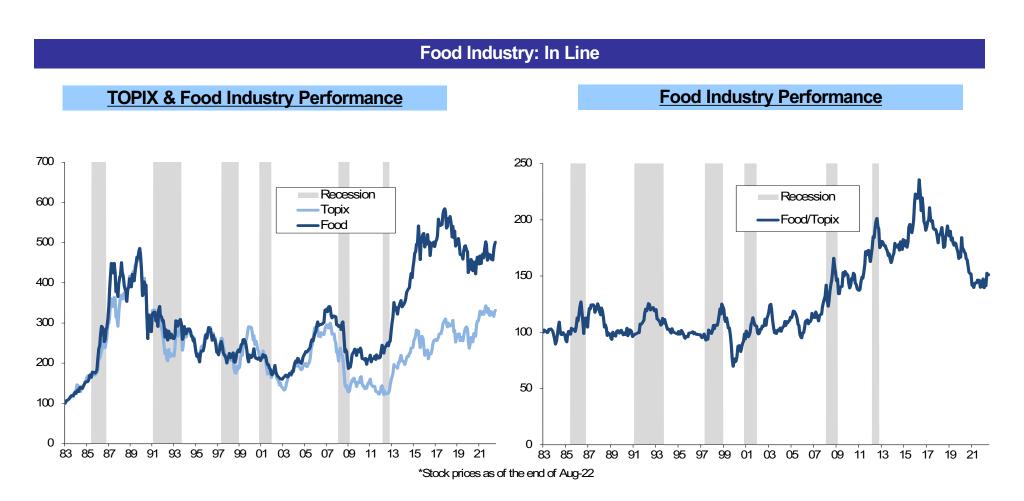
10%

12/31/1998 12/31/1999 12/29/2000 12/31/2001 12/31/2002

12/31/2003 12/31/2004 12/30/2005

■ Cosmetics / Skincare ■ Haircare for Business ■ Toileteries

Historical Stock Price Performance



'Food' is average share price for TSE-1 food companies. TOPIX indexed to Feb 1982. Food divided by TOPIX Source: Morgan Stanley Research, Economic Planning Agency, Refinitiv

Historical Stock Price Performance

	то	PIX					Foods						Toiletries/C	osmetics	
	TOPIX - PRICE INDEX	TOPIX FOODS	CALBEE J2229	YAKULT HONSHA J2267	ASAHI GROUP HOLDINGS J2502	KIRIN HOLDINGS J2503	COCA-COLA BOTTLERS JAPAN HOLDINGS J2579	SUNTORY BEVERAGE & FOOD J2587	KIKKOMAN J2801	AJINOMOTO J2802	JAPAN TOBACCO J2914	KAO J4452	SHISEIDO J4911	KOSE J4922	UNI CHARM J8113
7/31/2020	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
8/31/2020	108.2	105.2	98.5	100.7	107.8	102.5	112.3	102.9	117.2	103.8	109.4	105.7	105.5	117.3	97.0
9/30/2020	108.7	105.1	103.3	97.3	106.2	97.0	111.7	99.4	118.4	113.4	106.0	103.3	103.2	121.2	99.0
10/30/2020	105.6	98.2	95.4	84.2	93.6	92.4	93.5	90.6	105.4	110.2	108.7	97.2	110.3	125.3	101.7
11/30/2020	117.3	105.8	92.0	82.8	117.2	111.8	102.0	96.0	132.0	114.5	117.0	102.3	125.8	150.4	106.4
12/31/2020	120.6	108.0	92.7	86.5	123.2	119.7	102.2	91.8	145.9	122.8	116.0	104.4	122.0	166.0	102.8
1/29/2021	120.9	108.2	92.3	88.9	122.3	110.4	100.6	91.9	150.2	129.9	114.7	99.5	116.1	158.8	98.8
2/26/2021	124.6	103.9	83.5	87.7	133.9	102.7	116.2	91.7	143.0	111.3	106.2	93.6	135.3	161.0	88.6
3/31/2021	130.6	108.8	84.1	93.2	135.5	104.3	122.5	103.5	134.1	119.0	117.3	95.8	126.9	147.7	97.6
4/30/2021	126.9	104.2	78.1	88.5	132.5	100.8	110.8	92.8	136.5	114.8	112.8	91.8	135.5	155.3	89.2
5/31/2021	128.5	108.7	75.3	98.3	151.5	108.7	114.5	101.5	144.7	132.1	119.3	87.7	135.5	162.0	90.9
6/30/2021	129.9	109.9	76.4	104.7	150.7	106.5	110.2	105.2	149.1	151.5	115.8	89.5	139.7	164.9	93.9
7/30/2021	127.1	107.5	75.0	107.5	142.6	98.3	113.3	96.5	135.9	146.3	118.1	86.1	124.5	162.7	92.1
8/31/2021	131.1	112.9	81.3	105.5	148.5	98.0	97.4	110.8	168.1	170.4	117.7	87.0	124.7	125.5	103.1
9/30/2021	135.7	116.9	81.1	94.2	157.4	102.0	102.8	116.7	184.9	173.6	120.9	87.2	128.8	126.2	104.0
10/29/2021	133.8	115.2	87.5	95.5	149.7	97.4	99.3	111.1	189.6	178.9	123.4	84.2	129.5	124.4	96.5
11/30/2021	128.9	106.0	75.9	94.3	121.8	89.3	80.3	100.8	176.2	178.9	125.5	75.8	111.2	129.0	102.7
12/31/2021	133.2	109.9	79.6	99.8	129.9	90.8	83.8	104.7	196.7	183.7	128.2	78.8	109.6	123.1	105.1
1/31/2022	126.7	108.4	78.6	96.8	135.5	90.3	85.1	110.9	175.4	167.7	126.6	75.1	98.5	98.3	93.0
2/28/2022	126.1	109.4	77.0	103.7	134.8	93.8	93.2	115.7	173.8	175.4	117.0	70.5	112.2	123.9	90.8
3/31/2022	130.1	106.7	70.2	108.5	129.5	89.9	91.6	117.2	165.4	182.5	115.2	65.8	106.3	121.6	91.6
4/29/2022	127.0	108.7	69.3	111.8	141.2	93.4	92.7	129.1	148.9	177.8	122.7	68.5	104.9	126.8	95.1
5/31/2022	127.8	106.3	71.0	118.0	126.0	98.0	87.0	121.1	139.6	164.6	129.2	68.0	92.8	110.2	92.9
6/30/2022	125.0	112.2	81.5	130.3	129.1	105.1	102.9	129.1	146.5	173.3	129.5	71.7	93.1	116.4	95.4
7/29/2022	129.7	115.2	85.1	134.8	134.1	107.4	95.9	132.1	160.1	183.7	131.8	75.8	93.2	111.3	101.5
8/31/2022	131.2	116.7	82.3	136.9	135.7	112.8	90.7	128.3	174.2	202.8	130.2	79.3	90.5	124.9	102.0

Note: Share price on 7/31/2020 =100; Source: Morgan Stanley Research, Datastream

Food Companies: OP Consensus

(bn yen)									As of	9/5/2022
Ticker	Company Name	FY-end	Actual (F21)	YoY	Ce (F22)	YoY	IBES(F22)	YoY	IBES(F23)	YoY
1332	Nissui	Mar	27.1	50%	22.5	-17%	24.4	-10%	25.9	6%
2002	Nisshin Seifun GP	Mar	29.4	8%	30.0	2%	31.3	6%	33.0	6%
2201	Morinaga	Mar	17.7	-8%	16.5	-7%	16.0	-10%	17.3	8%
2212	Yamazaki Baking	Dec	18.4	5%	24.0	31%	22.7	24%	24.2	7%
2229	Calbee	Mar	25.1	-7%	25.5	1%	24.8	-1%	28.0	13%
2264	Morinaga Milk Industry	Mar	29.8	3%	25.0	-16%	24.2	-19%	26.2	8%
2267	Yakult Honsha	Mar	53.2	22%	59.0	11%	60.3	13%	65.2	8%
2269	Meiji HD	Mar	92.9	-12%	92.5	0%	87.3	-6%	89.3	2%
2270	Megmilk Snow Brand	Mar	18.1	-9%	14.0	-22%	13.5	-25%	13.6	0%
2282	NH Foods	Mar	48.1	-5%	43.0	-11%	44.0	-9%	49.7	13%
2296	Ito Ham	Mar	24.6	2%	21.0	-15%	21.8	-11%	22.3	2%
2501	Sapporo HD	Dec	22.0	NM	7.3	-67%	8.6	-61%	12.4	44%
2502	Asahi Group HD	Dec	211.9	57%	217.5	3%	221.7	5%	254.0	15%
2503	Kirin HD	Dec	68.1	-34%	172.0	153%	159.0	134%	177.9	12%
2531	Takara HD	Mar	43.4	101%	31.7	-27%	38.7	-11%	36.0	-7%
2579	Coca-Cola Bottlers Japan	Dec	-21.0	NM	-11.0	NM	-11.3	NM	-3.8	-67%
2587	Suntory Beverage & Food	Dec	118.6	23%	125.5	6%	132.6	12%	139.0	5%
2593	Ito En	Apr	18.8	13%	20.0	6%		10%		7%
2602	The Nisshin Oillio GP	Mar	11.7	-5%	13.0	11%		8%		8%
2607	Fuji Oil	Mar	15.0	-16%	16.5	10%	15.9	6%	17.9	13%
2613	J-Oil Mills	Mar	0.0	NM	1.0	NM	1.5	NM	3.0	100%
2801	Kikkoman	Mar	50.7	19%	NA	NM		10%		7%
2802	Ajinomoto	Mar	124.6	23%	124.0	0%	126.2	1%	142.6	13%
2809	QP	Nov	28.0	-1%	26.0	-7%	25.9	-7%	27.7	7%
2810	House Foods	Mar	19.2	-1%	18.4	-4%	18.9	-2%	21.8	15%
2811	Kagome	Dec	14.0	31%	10.7	-24%	13.0	-7%	12.3	-5%
2871	Nichirei	Mar	31.4	-5%	31.5	0%	31.2	-1%	33.4	7%
2875	Toyo Suisan Kaisha	Mar	29.7	-18%	36.5	23%	39.0	31%	45.4	16%
2897	Nissin Foods Holdings	Mar	46.6	-16%	47.0	1%	52.0	12%	57.9	11%
2914	Japan Tobacco	Dec	499.0	6%	549.0	10%	566.9	14%	563.5	-1%

Source: Company data, Refinitiv, Morgan Stanley Research

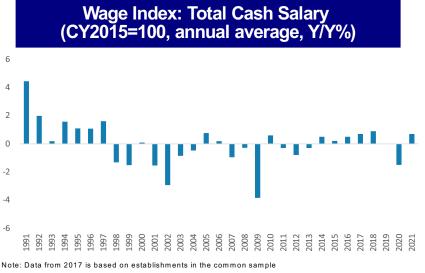
HPC Company Earnings: OP Consensus

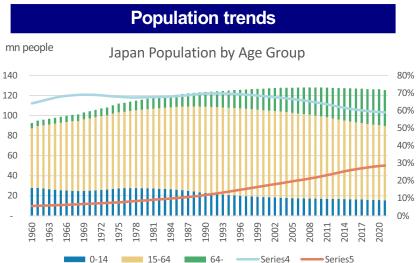
(bn yen) As of 9/5/2022

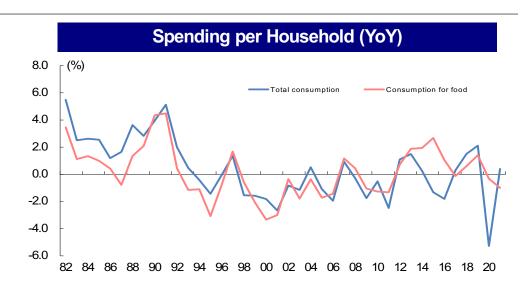
Ticker	Company Name	FY-end	Actual (F21)	YoY	Ce (F22)	YoY	IBES(F22)	YoY	IBES(F23)	YoY
4452	Kao	Dec	152.7	-15%	145.0	-5%	144.6	-5%	171.1	18%
4527	Rohto Pharmaceutical	Mar	28.2	23%	30.0	6%	30.8	9%	33.8	10%
4911	Shiseido	Dec	41.6	178%	40.0	-4%	51.5	24%	100.6	95%
4912	Lion	Dec	31.8	-28%	27.5	-14%	26.6	-16%	27.7	4%
4917	Mandom	Mar	-2.3	NM	1.0	NM	1.5	NM	3.2	107%
4921	Fancl Corp	Mar	9.8	-16%	10.4	6%	10.6	9%	13.5	27%
4922	KOSE	Dec	18.9	NM	20.0	NM	19.2	NM	31.1	62%
4927	Pola Orbis	Dec	16.9	23%	11.7	-31%	13.5	-20%	18.6	38%
7956	Pigeon	Dec	13.3	-13%	12.0	-10%	13.0	-3%	15.0	15%
8113	Unicharm	Dec	122.5	7%	127.0	4%	123.3	1%	138.8	13%

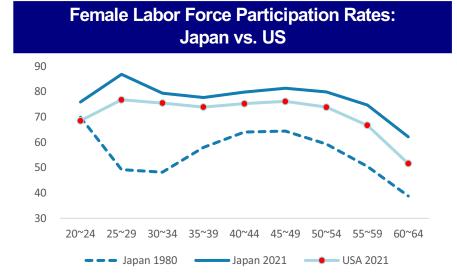
Source: Company data, Refinitiv, Morgan Stanley Research

Japan: Consumption/Macro Overviews









Source: Ministry of Internal Affairs and Communications, Ministry of Health, Labor and Welfare "Monthly Labor Statistics", World Bank, OECD, Morgan Stanley Research

Food & HPC Industries: Risks and Opportunities



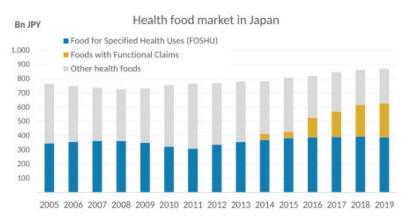
New products/technologies





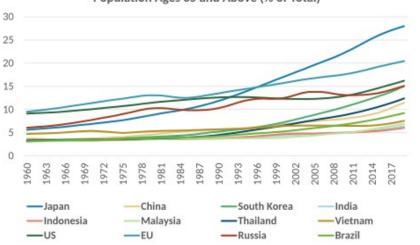
Source: Euromonitor, Yano Research Institute, World Bank, Morgan Stanley Research

Health and Wellness

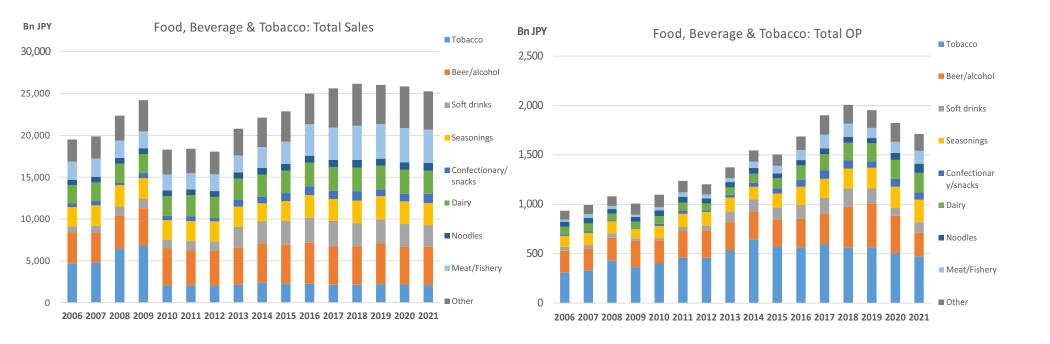


Aging population in major countries

Population Ages 65 and Above (% of Total)

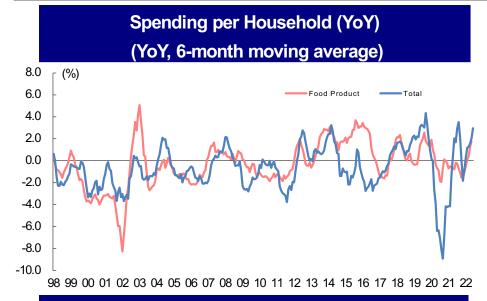


Food Industry: Sales and OP Trends



Source: Refinitiv, Company Data, Morgan Stanley Research

Food Industry Overview



METI POS Data at Supermarkets

POS Y/Y% (4WMA) at supermarkets/grocery stores: Total and Food

30.0%

20.0%

10.0%

-10.0%

-30.0%

-30.0%

-30.0%

Staple foods

Staple foods

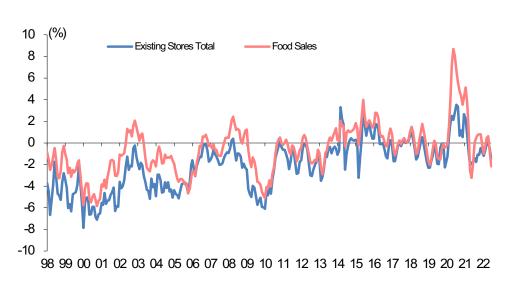
Snacks/confectionery

Nonessential grocery items

Processed foods

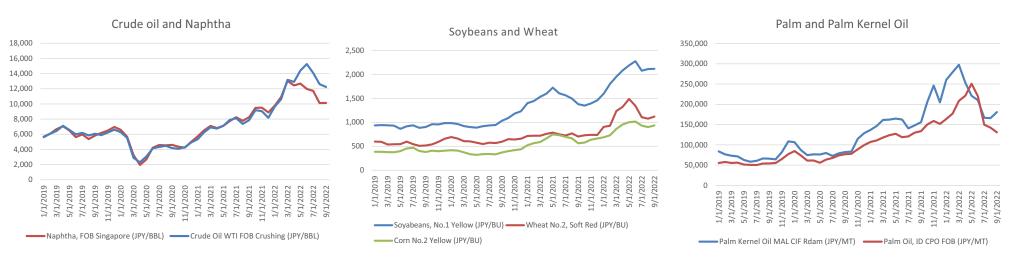
Food

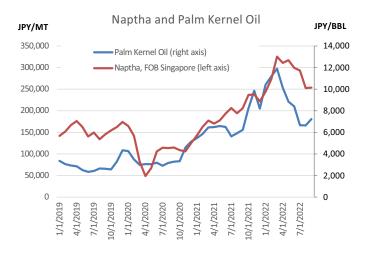
Sales at Supermarkets: Same Store Sales & Food Sales (YoY, 6-month moving average)



Source: MCA, METI, Morgan Stanley Research

Commodity Market Trends

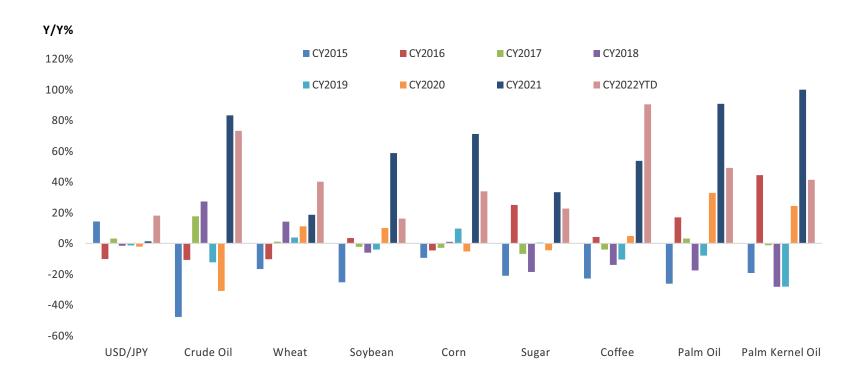




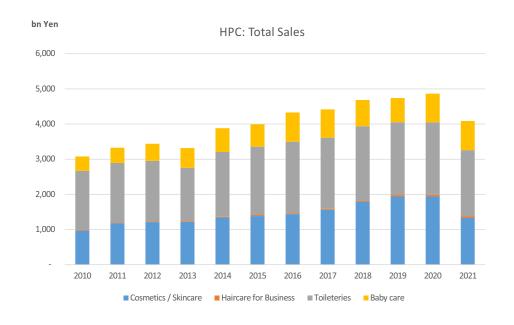


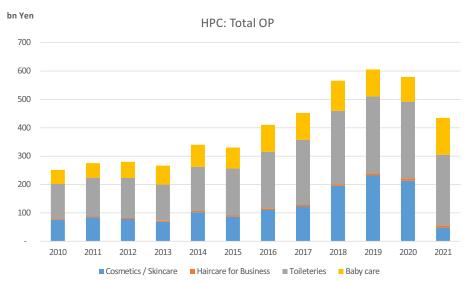
Source: Morgan Stanley Research, Datastream

Commodity Market Trends



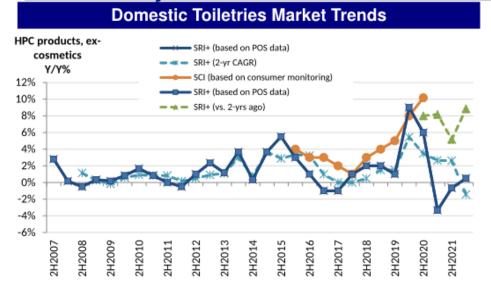
HPC Industry: Sales and OP Trends



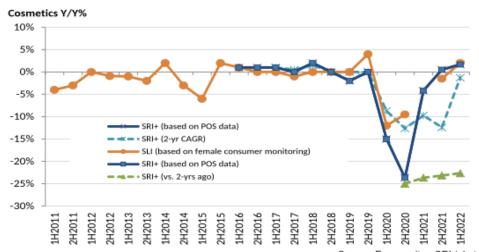


Source: Refinitiv, Company Data, Morgan Stanley Research

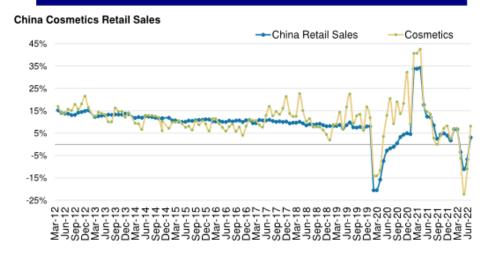
HPC Industry Trends



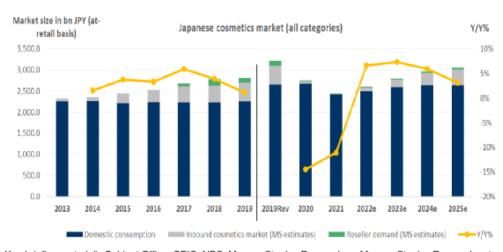
Domestic Cosmetics Market Trends



China Cosmetics Retail Sales Trends



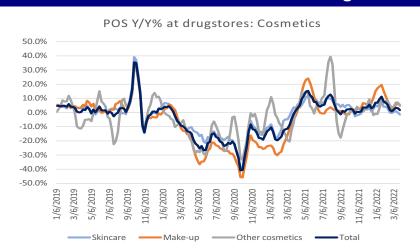
Japan Cosmetics Market: Inbound vs. Domestic



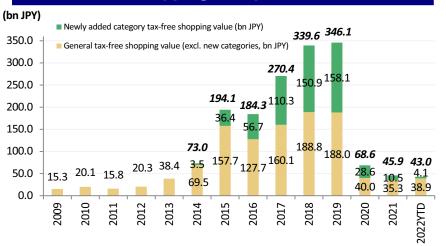
Source: Euromonitor, SRI (abstract from Kao briefing material), Cabinet Office, CEIC, NBS, Morgan Stanley Research; e=Morgan Stanley Research ests

Cosmetics Industry Trends

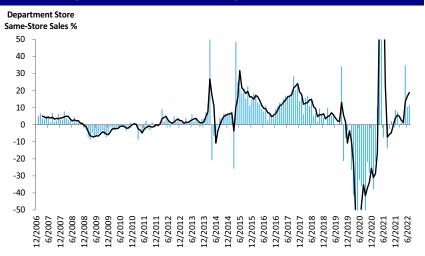
METI POS Data: Cosmetics sales at drugstores



Tax free shopping at department stores



Department store comps for cosmetics



Sales mix in Japan

As of 2019	Shiseido	Kose
Japan sales mix (incl. inbound D)		
High-end	25-30%	~50%
Mid-priced	~55%	~20%
Mass	15-20%	~30%
Japan sales mix (excl. inbound D)		
High-end	15-20%	45-50%
Mid-priced	60-65%	~20%
Mass	15-20%	30-35%
Exposure to inbound D		
High-end	40-50%	~20%
Mid-priced	5-10%	~5%
Mass	10-15%	~5%-10%

Note: Shiseido divested the mass business in 2021.

Outlook=Morgan Stanley Research estimates; Source: Japan Department Store Association, Company data, Refinitiv, Morgan Stanley Research

1. Tobacco Industry: JT (2914)

Keys are Japan profit recovery, international pricing and shareholder returns

OVERWEIGHT THESIS

As a tobacco company, and one with business in Russia, investors may disregard IT as an investment option from the ESG perspective, but for the following reasons we see scope for re-rating as undervalued. 1) Effects of rising ASP, particularly in overseas business, seem likely to remain a driver of firm expansion in earnings going forward. 2) Having few competitors in tobacco business makes it relatively easy to increase prices, and by its nature this is a product where price increases carry little risk of dampening demand. 3) Weaker JPY is a major tailwind. 4) Even assigning zero value to Russia biz and a discount for positioning as a tobacco name leaves the stock looking undervalued.

RISKS TO PT/RATING

RISKS TO UPSIDE

 FX provides a further tailwind, 2) the volume trend for combustibles proves stronger than expected, or 3) market share for heat-not-burn products in Japan rises by more than expected.

RISKS TO DOWNSIDE

 If withdrawal from Russia were to be announced, and prompt a dividend cut in reflection of the lost business, 2) FX rates turn back as headwind, or 3) consumption deterioration results in rapid downtrading.

RISK REWARD CHART AND OPTIONS IMPLIED PROBABILITIES (12M)



BULL CASE

¥4,000 BASE CASE

¥2,800

¥1,800

F12/23e Adj. EBITDA ¥1,035bn x EV/EBITDA 6.5x

Double-digit growth for adjusted OP (constant currency) over medium term, International tobacco business is brisk with support from price hikes, and domestic profits returns to growth trends, helped by continued pricing and success in RRP. Russia biz still valued at zero but additional discount for being a tobacco company is eliminated.

F12/23e Adj. EBITDA ¥943bn x EV/EBITDA 4.9x

Medium-term adjusted OP CAGR (constant FX) tracks in high-single digits. By segment, growth rate of +high-single digit for international tobacco (impact of ongoing price hikes) and flattish growth for domestic tobacco. EV/EBITDA assumes sum-of-the-parts valuations of: 1) Ox for Russia business EBITDA; 2) 9x for W. Europe biz, 5x for Japan biz, and 7.5x for biz in other regions; and 3) a discount of 15% added to the sum of fair EV/EBITDA based on relatively low appeal as a tobacco stock.

F12/23e Adj. EBITDA ¥923bn x EV/EBITDA 3.1x

BEAR CASE

Medium-term adjusted OP CAGR (constant currency) at only low single digit levels. With price hikes in international tobacco business gradual, OP CAGR slows to midsingle digits there and Japan continues to struggle as expansion of share in the RRP market fails to advance. EV/EBITDA low, given lackluster earnings growth.

Source: Refinitiv, Morgan Stanley Research, Morgan Stanley Institutional Equities Division.

The probabilities of our Bull, Base, and Bear case scenarios playing out were estimated with implied volatility data from the options market as of 02 Sep, 2022. All figures are approximate risk-neutral probabilities of the stock reaching beyond the scenario price in either three-months' or one years' time.

1. Tobacco Industry: JT (2914)

Earnings Forecast Summary											
(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e						
Revenues	2,092.6	2,324.8	2,579.8	2,758.6	2,815.6						
Operating Profit	469.1	499.0	625.1	725.3	793.9						
Adjusted OP	595.5	515.9	483.2	550.3	570.7						
EBITDA	648.7	686.1	830.7	938.3	1,005.9						
Net Income	310.3	338.5	440.1	514.5	565.4						
EPS	175	191	248	290	319						
Adjusted EPS	210	229	292	336	365						
<u>Y/Y%</u>											
Revenues		11.1%	11.0%	6.9%	2.1%						
Operating Profit		6.4%	25.3%	16.0%	9.5%						
Adjusted OP		-13.4%	-6.3%	13.9%	3.7%						
EBITDA		5.8%	21.1%	12.9%	7.2%						
Net Income		9.1%	30.0%	16.9%	9.9%						

Valuation Metrics

Rating:Overweight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Dec)	154.00	1,547	1,226	12.7%	12.1	10.1	1.5	1.93	6.6
Price	2,365.0 Yen	F20 (IFRS)	154.00	1,465	1,179	11.9%	13.5	11.2	1.6	2.01	6.9
Target Price	2,800 Yen	F21 (IFRS)	140.00	1,626	1,310	11.7%	12.4	10.3	1.5	1.81	6.6
Market Cap	41,983 100mn	F22Ce (IFRS)	150.00	NA	1,304	NA	14.0	NA	NA	2.15	NA
Avg Shares Outstanding	1,775,161 000	F22e (IFRS)	150.00	1,731	1,453	14.3%	9.5	8.1	1.4	1.63	5.4
Dilutive shares	- 000	F23e (IFRS)	135.00	1,880	1,554	15.4%	8.2	7.0	1.3	1.52	4.8
EV(F22e)	45,072 100mn	F24e (IFRS)	145.00	2,050	1,586	15.5%	7.4	6.5	1.2	1.49	4.5

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+(Total Debt-(Cash & Deposits+Warketable Securities))
EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

Ce=Company guidance; e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

JT (2914)

Segment earnings forecast

Segment Data	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e
Sales (bn yen)	2,092.6	2,324.8	2,579.8	2,758.6	2,815.6
Tobacco total	1,861.8	2,095.1	2,351.5	2,530.7	2,589.1
JT product	na	2,002.0	2,252.9	2,432.9	2,495.6
Asia	na	792.2	805.4	808.5	807.7
Western Europe	na	503.1	513.7	526.0	533.8
EMA	na	706.6	933.9	1,098.4	1,154.1
Pharmaceutical	79.0	80.4	78.6	78.2	76.8
Food/Beverage	149.3	147.2	147.2	147.2	793.9
Other	2.5	2.1	2.5	2.5	910.2
Adj. Operating Profit (bn yen)	487.0	610.4	708.7	812.7	881.3
Tobacco total	508.9	639.2	738.2	842.2	910.2
Asia	na	279.9	300.5	313.0	320.6
Western Europe EMA	na na	206.7 152.6	212.1 225.6	222.0 307.2	228.8 360.8
Pharmaceutical	17.2	11.1	9.8	10.0	10.0
Food/Beverage Other/Corporate/Elimination	-0.8 -38.4	4.0 -43.9	2.3 -41.5	1.5 -41.0	2.0 -41.0
Adj. Operating Margins (%) Tobacco total	23.3% 27.3%	26.3% 30.5%	27.5% 31.4%		
Asia Western Europe	na na	35.3% 41.1%	41.3%	42.2%	42.9%
EMA Pharmaceutical Food/Beverage	na 21.7% -0.5%	21.6% 13.8% 2.7%	12.4%	12.8%	13.1%

e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

JT (2914)

Spain

Russia

Ukraine Kazakhstan

Canada Near East

Iran

		J	ш.	Sa	162	VOI	um	e D	у А	rea					
(YoY %)	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
South & West Europe	37.6	7.3	0.4	-2.6	-3.8	3.1	-2.8	-2.2	5.7	3.2	-0.1	-0.6	1.6	2.2	4.2

Italy	23.3	8.6	9.9	-0.9	3.7	1.1	-10.4	-7.9	9.3	7.6	-2.3	0.4	-0.9	8.0	3.7
France	30.6	5.8	7.8	8.4	0.4	6.9	8.1	-2.1	6.4	2.4	-3.1	-4.0	-1.9	13.4	-1.4
Greece	94.4	5.6	-1.1	-5.2	-3.4	-	-	-	-	-	-	-	-	-	-
Switzerland	-	-	-	-	-	-	-	0.0	-0.9	10.3	3.3	-	-	-	
North & Central Europe	592.0	-2.1	7.6	3.1	0.3	1.6	1.0	0.8	2.6	2.3	-4.5	2.7	5.1	13.5	7.1
Austria	1501.7	-7.6	-0.3	1.8	-9.9	-0.6	2.2	-2.0	-2.2	-0.4	-2.0	-	-	-	-
Sweden	1436.0	5.1	2.6	3.9	0.5	-1.0	4.8	2.4	-2.0	3.0	-8.8	-	-	-	-
UK	7232.6	5.5	10.0	-0.4	-2.2	-0.8	-4.3	-3.7	-2.9	-2.7	-6.1	-1.3	-0.8	16.3	4.2
Ireland	5901.0	-4.8	-9.7	-1.7	-0.4	-1.9	2.6	-0.5	0.4	-2.3	-6.6	-	-	-	-
Poland	-	-	-	-	-	3.9	-0.9	-2.9	1.0	-3.3	-0.8	-	-	-	-
Germany	-	-	-	-	-	-	-	-	-	-	-7.3	4.9	5.2	8.5	6.4
CIS+	79.7	3.2	-2.4	-5.1	-2.8	-0.2	-6.2	-10.5	-7.9	-7.3	-5.9	0.7	-1.9	-7.1	3.3

41.1 10.4 -5.3 -11.2 -21.1 1.4 -6.5 0.6 1.9 2.2 1.5 2.8 3.8 -2.3 7.0

75.7 5.9 1.4 -4.4 -2.4 -2.8 -8.0 -13.6 -11.4 -8.6 -5.0 -9.0 0.0 -10.0 5.1

Romania	18.0	0.6	-15.2	-24.6	12.7	-1.2	0.6	0.2	3.7	2.7	0.2	-0.2	2.2	9.1	4.6	
Rest of the World	11.7	11.3	-8.0	4.0	4.7	7.2	-5.3	0.8	3.6	10.1	8.4	18.1	9.6	-5.0	7.2	
Turkey	31.8	19.8	12.5	4.9	0.0	11.7	1.3	2.3	18.1	1.1	-3.4	6.4	1.7	-3.3	15.1	
Taiwan	-7.1	8.6	-11.8	1.5	1.7	-2.1	2.1	-5.3	1.3	1.3	-2.0	-9.2	5.5	11.5	-0.3	
Malaysia	-4.0	10.8	-0.4	2.5	-7.4	1.4	-4.5	-2.7	-10.4	-25.9	-0.9	-	-	-	-	

99.2 -7.2 -12.5 -16.4 -14.9 -3.0 -8.4 -7.1 0.3 -9.8 -12.6

830.2 -9.7 -1.5 0.5 -0.2 -1.2 -5.2 -12.4 -12.5 8.2 -6.5

-/.1	0.0	-11.0	1.5	1.7	-Z. I	۷.۱	-5.5	1.3	1.3	-2.0	-9.2	5.5	11.5	-0.5	
-4.0	10.8	-0.4	2.5	-7.4	1.4	-4.5	-2.7	-10.4	-25.9	-0.9	-	-	-	-	
-1.9	-5.7	9.6	8.9	3.1	1.9	0.7	-5.1	1.6	3.0	-3.6	-	-	-	-	
31.8	19.8	12.5	4.9	0.0	-	-	-	-	-	-	-	-	-	-	
_	_	-	_	-	_	_	-	-	-	14.3	5.6	16.3	5.9	13.8	

JTI: Market Share by Area

(%)	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
South & West Europ	oe e															
Spain	18.5	20.1	20.5	20.6	20.3	20.2	20.3	21.0	21.7	22.3	22.8	24.0	24.8	26.2	26.7	27.8
Italy	15.3	16.0	17.1	18.5	19.5	20.5	21.4	21.6	19.9	21.1	23.3	23.1	23.9	24.6	25.7	26.7
France	12.9	13.4	14.2	14.8	15.7	16.0	17.5	20.0	20.8	21.4	21.9	22.0	23.2	24.8	27.1	28.9
Greece	12.3	13.7	15.0	15.5	18.3	19.1	20.2	21.3	21.9	-	-	-	-	-	-	-
Switzerland		-	-	-	-	14.6	15.0	16.3	17.1	17.5	20.0	-	-	-	-	_
North & Central Eur	оре															
Austria	-	-	35.4	35.2	34.0	32.4	31.9	32.2	32.0	31.2	31.4	-	-	-	-	-
Sweden	37.6	34.0	36.4	37.6	39.4	39.1	39.2	39.0	38.4	38.9	39.6	-	-	-	-	-
UK	38.8	38.6	38.5	39.2	37.8	38.3	39.4	40.7	41.3	42.0	41.7	40.4	41.3	44.3	45.0	45.8
Ireland	-	49.2	48.8	49.0	47.2	48.2	49.8	53.2	55.1	56.7	56.9	-	-	-	-	-
Germany		-	-	-	-	-	-	-	-	-	-	7.5	7.9	8.4	9.1	-
CIS+																
Russia	33.8	34.9	35.7	36.7	37.3	37.1	36.4	36.3	34.9	33.6	32.8	32.9	35.6	38.4	36.3	36.7
Ukraine	29.5	29.4	29.0	28.9	27.4	23.3	23.7	24.2	22.6	23.8	20.6	-	-	-	-	-
Kazakhstan	-	39.4	39.9	40.4	40.4	40.3	40.7	38.5	36.0	35.2	36.5	-	-	-	-	-
Romania	27.0	28.7	27.6	25.3	24.7	24.0	24.0	24.2	25.0	25.4	26.1	26.7	27.9	28.1	29.1	-
Rest of the World																
Turkey	11.2	14.4	16.9	19.0	22.6	24.1	26.3	26.6	29.0	30.2	29.4	28.8	27.7	27.2	26.6	27.7
Taiwan	37.2	36.0	38.7	38.0	38.1	38.1	38.9	39.4	38.4	39.2	39.9	41.7	42.5	46.1	47.8	48.1
Malaysia	18.2	18.2	18.4	19.4	20.4	20.3	20.0	21.1	21.5	21.7	21.9	-	-	-	-	-
Canada	-	-	-	-	13.6	14.6	14.8	15.1	15.3	15.9	16.6	-	-	-	-	-
Iran	-	_	-	_	-	-	-	-	-	_	-	52.1	56.2	59.6	59.4	-

Note: Numbers of sales vol. growth data include Gallaher. Source: Company data, Morgan Stanley Research

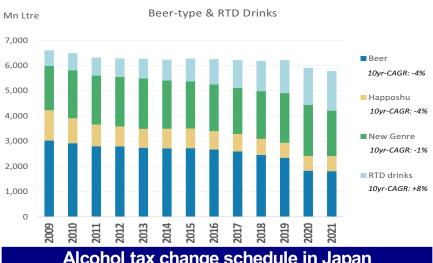
JT (2914): Global Valuation Comps

March Marc				British American					
Marcia 19/2002		Janan Tohacco	PMI		Imperial Brands	KT&G	Altria	ITC	Average
	9/2/2022								
									(11011-31)
State Rating	· · · · · · · · · · · · · · · · · · ·								
Corners SPY USD OBP SRW USD DR SRW USD DR SRW USD DR SRW USD DR DR DR DR DR DR DR	Covering Analyst	міуаке, нагика	Kaufman, Pameia	Kawan, Rasnad	Kawan, Rasnad	Kim, Kelly	Kaufman, Pamela	Ratni, Sheela	
Corners SPY USD OBP SRW USD DR SRW USD DR SRW USD DR SRW USD DR DR DR DR DR DR DR	Stock Rating	Overweight	Overweight	Overweight	Equal-Weight	Overweight	Equal-Weight	Overweight	
Pace Target 2,00.00 11.00 1.00.06 20.00.06 10.00.00 43.00 33.00 45.00 33.00 45.00 33.00 45.00 33.00 45.00 33.00 45.00 33.00 45.00 33.00 45.00 33.00 45.00 33.00 45.00 45.00 33.00 45.00 45.00 33.00 45.0									
Current Prince 1,374									
Marked Caphalisation (non local currency)	Price larget	2,800.00	112.00	41.00 GBp	20.00 GBp	100,000.00	43.00	330.00	
Marked Caphalisation (no local currency)	Current Price	2.374	94.53	34.61	19.00	83.000	45.00	323.15	
Second Process									
2022PY		1,211,202	110,711	70,100	10,000	11,000,211	01,100	0,010,020	
2025FY 3.587.297 17.026 118.272 26.228 7.713.739 113.172 3.782.935 3.782		4 206 027	172 446	118 202	27 307	7 750 670	112 210	2 700 042	
Adjusted PIE									
2021FY	2024FY	3,554,399	168,982	118,227	20,535	7,609,672	113,210	3,765,738	
2021FY									
2022FY									
2023FY	2021FY	10.3x	15.4x	10.5x	7.7x	11.1x	9.7x	26.2x	13.5x
2023FY	2022FY	8.1x	17.6x	9.5x	7.3x	10.4x	9.2x	22.6x	12.8x
	2023FY	7.1x	15.4x	8.6x	7.0x	10.5x	8.7x	20.3x	11.8x
\$\frac{2025FY}{2025FY}	202111	0.04	11.0%	0.0%	0.0%	0.7.4	0.17	10.1%	70.0%
2025FY									
PB	2022FY	5.2x	13.3x	9.0x	6.9x	4.8x	8.6x	16.7x	9.9x
PB	2023FY	4.2x	11.8x	8.4x	6.7x	4.7x	8.4x	14.9x	9.1x
	2024FY	3.5x	10.9x	8.0x	6.4x	4.3x	8.2x	13.4x	8.5x
2021FY	<u>P/B</u>	1.6x	NM	1.2x	3.7x	1.3x	20.4x	6.2x	6.6x
2021FY	FCF Yield								
11.9% 5.8% 6.6% 4.5% 7.8% 9.3% 3.9% 6.3% 2023FY		9.3%	5.7%	11.5%	15.8%	11.0%	15.9%	4.7%	10.8%
2023FY									
Dividend Yield Divi									
Dividend Yield									
2021FY 6.0% 5.1% 8.0% 8.9% 6.1% 7.4% 4.6% 6.7% 2022FY 5.7% e 5.3% e 6.9% e 7.4% e 6.0% e 8.4% e 3.8% e 6.3% 2023FY 6.1% e 5.5% e 7.6% e 7.5% e 6.3% e 9.0% e 4.2% e 6.7% 2024FY 6.3% e 5.7% e 8.1% e 7.5% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 6.3% e 5.7% e 8.1% e 7.5% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 7.5% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 7.5% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 7.5% e 6.2% e 7.6% e 8.5% e 9.4% e 7.6% e 8.5% e 7.6% e 7.6% e 8.5% e 7.6% e 8.5% e 7.6% e 8.5% e 7.6% e 8.5% e 7.6% e 7.6% e 8.5% e 7.6% e 7.6% e 8.5% e 7.6% e 7.	2024F1	10.4% E	7.176 E	11.1% E	10.7% e	9.5% €	10.0% e	5.1% E	0.9%
2022FY 5.7% e 5.3% e 6.9% e 7.4% e 6.0% e 8.4% e 3.8% e 6.3% 2023FY 6.1% e 5.5% e 7.6% e 7.5% e 6.3% e 9.0% e 4.2% e 6.7% 2024FY 6.3% e 5.5% e 8.1% e 7.5% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 6.3% e 5.7% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 8.1% e 7.5% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 8.1% e 79.4% 65.9% 56.3% 64.3% 75.5% 93.2% 72.5% 2022FY 54.4% e 94.1% e 64.7% e 53.7% e 62.7% e 76.6% e 85.0% e 72.8% 2023FY 50.0% e 84.6% e 64.7% e 52.3% e 65.5% e 77.8% e 85.0% e 71.6% 2024FY 47.1% e 80.8% e 64.7% e 49.4% e 63.2% e 77.8% e 85.0% e 70.2% 2024FY 12.3% NM 12.4% e 49.4% e 63.2% e 78.3% e 85.0% e 79.5% 2022FY 14.2% e NM 12.4% e 46.2% e 11.9% e NM 28.4% e 24.7% 2023FY 15.7% e NM 13.8% e 45.1% e 11.7% e NM 30.3% e 25.5% 2023FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 30.3% e 25.6% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 30.3% e 25.6% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 30.3% e 25.6% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 30.3% e 26.8%	Dividend Yield								
2022FY 5.7% e 5.3% e 6.9% e 7.4% e 6.0% e 8.4% e 3.8% e 6.3% 2023FY 6.1% e 5.5% e 7.6% e 7.5% e 6.3% e 9.0% e 4.2% e 6.7% 2024FY 6.3% e 5.5% e 8.1% e 7.5% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 6.3% e 5.7% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 8.1% e 7.5% e 6.5% e 9.4% e 4.6% e 7.0% 2024FY 8.1% e 79.4% 65.9% 56.3% 64.3% 75.5% 93.2% 72.5% 2022FY 54.4% e 94.1% e 64.7% e 53.7% e 62.7% e 76.6% e 85.0% e 72.8% 2023FY 50.0% e 84.6% e 64.7% e 52.3% e 65.5% e 77.8% e 85.0% e 71.6% 2024FY 47.1% e 80.8% e 64.7% e 49.4% e 63.2% e 77.8% e 85.0% e 70.2% 2024FY 12.3% NM 12.4% e 49.4% e 63.2% e 78.3% e 85.0% e 79.5% 2022FY 14.2% e NM 12.4% e 46.2% e 11.9% e NM 28.4% e 24.7% 2023FY 15.7% e NM 13.8% e 45.1% e 11.7% e NM 30.3% e 25.5% 2023FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 30.3% e 25.6% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 30.3% e 25.6% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 30.3% e 25.6% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 30.3% e 26.8%	2021FY	6.0%	5.1%	8.0%	8.9%	6.1%	7.4%	4.6%	6.7%
2023FY 6.1% e 5.5% e 7.6% e 7.5% e 6.3% e 9.0% e 4.2% e 6.7%						6.0% e			
Dividend Payout Ratio									
Dividend Payout Ratio									
2021FY 73.4% 79.4% 65.9% 56.3% 64.3% 75.5% 93.2% 72.5%									
2022FY 54.4% e 94.1% e 64.7% e 53.7% e 62.7% e 76.6% e 85.0% e 72.8% 2023FY 50.0% e 84.6% e 64.7% e 52.3% e 65.5% e 77.8% e 85.0% e 71.6% 2024FY 80.8% e 64.7% e 49.4% e 63.2% e 78.3% e 85.0% e 70.2% 2024FY 2022FY 12.3% NM 12.1% 47.9% 11.3% 300.6% 25.5% 79.5% 2022FY 14.2% e NM 12.4% e 46.2% e 11.9% e NM 28.4% e 24.7% 2023FY 15.7% e NM 13.8% e 45.1% e 11.7% e NM 30.3% e 25.2% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 32.1% e 26.8%									
2023FY 50.0% e 84.6% e 64.7% e 52.3% e 65.5% e 77.8% e 85.0% e 71.6% 2024FY 47.1% e 80.8% e 64.7% e 49.4% e 63.2% e 78.3% e 85.0% e 70.2% ROE 2021FY 12.3% NM 12.1% 47.9% 11.3% 300.6% 25.5% 79.5% 2022FY 14.2% e NM 12.4% e 46.2% e 11.9% e NM 28.4% e 24.7% 2023FY 15.7% e NM 13.8% e 45.1% e 11.7% e NM 30.3% e 25.2% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 32.1% e 26.8%									
ROE	2022FY	54.4% e	94.1% e	64.7% e	53.7% e	62.7% e	76.6% e	85.0% e	72.8%
ROE 2021FY 12.3% NM 12.1% 47.9% 11.3% 300.6% 25.5% 79.5% 2022FY 14.2% e NM 12.4% e 46.2% e 11.9% e NM 28.4% e 24.7% 2023FY 15.7% e NM 13.8% e 45.1% e 11.7% e NM 30.3% e 25.2% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 32.1% e 26.8%	2023FY	50.0% e	84.6% e	64.7% e	52.3% e	65.5% e	77.8% e	85.0% e	71.6%
2021FY 12.3% NM 12.1% 47.9% 11.3% 300.6% 25.5% 79.5% 2022FY 14.2% e NM 12.4% e 46.2% e 11.9% e NM 28.4% e 24.7% 2023FY 15.7% e NM 13.8% e 45.1% e 11.7% e NM 30.3% e 25.2% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 32.1% e 26.8%	2024FY	47.1% e	80.8% e	64.7% e	49.4% e	63.2% e	78.3% e	85.0% e	70.2%
2021FY 12.3% NM 12.1% 47.9% 11.3% 300.6% 25.5% 79.5% 2022FY 14.2% e NM 12.4% e 46.2% e 11.9% e NM 28.4% e 24.7% 2023FY 15.7% e NM 13.8% e 45.1% e 11.7% e NM 30.3% e 25.2% 2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 32.1% e 26.8%									
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2024FY 15.9% e NM 14.5% e 48.3% e 12.4% e NM 32.1% e 26.8%									
	2024FY	15.9% e	NM	14.5% e	48.3% e	12.4% e	NM	32.1% e	26.8% (ex-PMj)

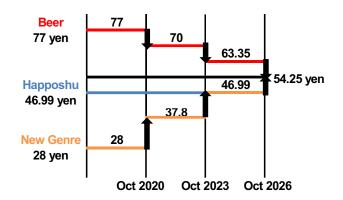
e=Morgan Stanley Research estimates; Source: Refinitiv, Morgan Stanley Research

2. Beer Industry: Domestic Market Trends

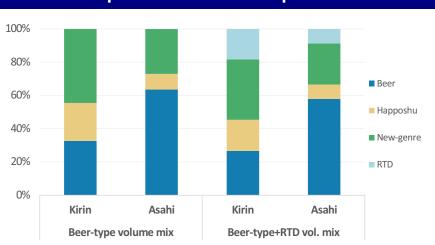
Beer-type & RTD drinks volume trends in Japan



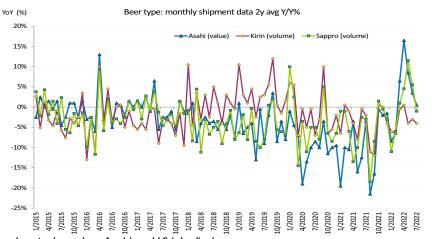
Alcohol tax change schedule in Japan



Japan: Volume mix comparisons



Beer-type monthly sales data: by company (YoY)



Note: RTD industry sizes are Suntory HD's estimates. 2019 market share data is Morgan Stanley Research ests, based on Asahi and Kirin's disclosures Source: National Tax Agency, Morgan Stanley Research, Company data

Beer Industry: RTD and Beer-type Drinks Markets

Industry	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Beer-type + RTD (Mn Lit	res)		6,605,579	6,492,927	6,317,043	6,283,885	6,263,598	6,232,407	6,277,121	6,258,262	6,213,302	6,186,859	6,215,815	5,910,269	5,782,701
Beer-type Market total	6,280,264	6,110,773	5,981,909	5,813,127	5,600,643	5,546,485	5,488,998	5,406,807	5,379,521	5,250,922	5,115,602	4,986,859	4,907,815	4,445,309	4,215,194
Beer	3,469,393	3,242,531	3,026,188	2,917,829	2,798,237	2,790,843	2,743,280	2,716,871	2,720,594	2,667,489	2,590,111	2,454,954	2,344,481	1,828,695	1,810,408
Happoshu	1,540,262	1,422,454	1,201,180	988,365	861,095	793,142	742,988	775,984	778,093	725,461	696,171	634,965	590,517	584,612	596,305
New Genre	1,270,609	1,445,788	1,754,541	1,906,933	1,941,311	1,962,500	2,002,730	1,913,876	1,880,834	1,857,972	1,829,320	1,896,939	1,972,817	2,032,001	1,808,481
RTD drinks			623,670	679,800	716,400	737,400	774,600	825,600	897,600	1,007,340	1,097,700	1,200,000	1,308,000	1,464,960	1,567,507
N#:0/															
Mix%			91%	90%	900/	88%	000/	87%	060/	84%	020/	040/	79%	750/	720/
Beer-type Market total					89%		88%		86%		82%	81%		75%	73%
Beer			46%	45%	44%	44%	44%	44%	43%	43%	42%	40%	38%	31%	31%
Happoshu			18%	15%	14%	13%	12%	12%	12%	12%	11%	10%	10%	10%	10%
New Genre			27%	29%	31%	31%	32%	31%	30%	30%	29%	31%	32%	34%	31%
RTD drinks			9%	10%	11%	12%	12%	13%	14%	16%	18%	19%	21%	25%	27%
Y/Y%				-1.7%	-2.7%	-0.5%	-0.3%	-0.5%	0.7%	-0.3%	-0.7%	-0.4%	0.5%	-4.9%	-2.2%
Beer-type Market tota	n/			-2.8%	-3.7%	-1.0%	-1.0%	-1.5%	-0.5%	-2.4%	-2.6%	-2.5%	-1.6%	-9.4%	-5.2%
Beer				-3.6%	-4.1%	-0.3%	-1.7%	-1.0%	0.1%	-2.0%	-2.9%	-5.2%	-4.5%	-22.0%	-1.0%
Happoshu				-17.7%	-12.9%	-7.9%	-6.3%	4.4%	0.3%	-6.8%	-4.0%	-8.8%	-7.0%	-1.0%	2.0%
New Genre				8.7%	1.8%	1.1%	2.0%	-4.4%	-1.7%	-1.2%	-1.5%	3.7%	4.0%	3.0%	-11.0%
RTD drinks				9.0%	5.4%	2.9%	5.0%	6.6%	8.7%	12.2%	9.0%	9.3%	9.0%	12.0%	7.0%

Note: RTD industry sizes are Suntory HD's estimates. Source: Morgan Stanley Research, Company data

Asahi Group HD (2502)

International growth remains a mid-term earnings driver

OVERWEIGHT THESIS

Besides the strength of a high share in all its main markets, we think a structural shift toward premium demand overseas will support stable growth for the firm in the medium/longer term. Full-fledged effects of reopening in Japan and Australia should also be a tailwind for the next year or two. Risk of high costs may weigh on improvement in profit margins, but one of Asahi's strengths is the ability to make continuous cost savings, and translational FX tailwind helps to alleviate the negative risks. With the stock trading at less demanding valuations despite mid-term profit growth that is not materially different from peers, we see rerating opportunity.

RISKS TO PT/RATING

RISKS TO UPSIDE

 Better-than-expected levels of volumes and ASP sustained.
 Weaker JPY.
 Strong recovery in the domestic B2B market.
 Debt repayment proceeds faster than expected, and the company resumes buybacks.

RISKS TO DOWNSIDE

 International consumption cools, and volumes decline or trading down develops.
 Japanese consumers shift back to new genres.
 Fierce price competition sweeps the soft drinks market again.

RISK REWARD CHART



BULL CASE ¥7,350 BASE CASE ¥5,500 BEAR CASE ¥3,800

F12/23e Adj. EPS ¥433 x P/E 17x

3-yr core profit CAGR at +18% (incl. FX). Japan alcohol business profit recovers to close levels with F12/19 by F12/23, helped by marketing cost rationalization and smaller vol declines. European and Oceanian businesses grow robustly as the strategy around strengthening premium beer brands play out successfully. P/E moves up to almost in line with global beer avg. as market values the profit growth and better margins through global cost synergies in beverage/overseas business.

F12/23e Adj. EPS ¥389 x P/E 14x

3-yr core profit CAGR (2021-2024, FXneutral) at ~+8% (or +10% incl. FX). Domestic alcoholic drink profits recover with full-reopening and cost cuts. Overseas is the key growth driver for the overall earnings. Assume P/E inline vs. the historical average, given economic uncertainties that may affect beer consumption globally, despite greater international earnings contribution that will continue to drive overall growth for the company.

F12/23e Adj. EPS ¥348 x P/E 11x

3-yr core profit CAGR at ~7% (incl. FX).

Domestic alcohol earnings struggles to recover from F12/20 levels due to topline weakness and cost inflation. Overseas profits still grow but at slower rate than expected. As growth expectations fade, and with delayed pace of debt paydown and greater risk of asset write-downs in sight, P/E derates to ~50% discount levels vs. food industry avg.

Source: Refinitiv, Morgan Stanley Research, Morgan Stanley Institutional Equities Division.

The probabilities of our Bull, Base, and Bear case scenarios playing out were estimated with implied volatility data from the options market as of 02 Sep, 2022. All figures are approximate risk-neutral probabilities of the stock reaching beyond the scenario price in either three-months' or one years' time.

Asahi Group HD (2502)

	Earnin	gs Foreca	st Summa	ary	
(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e
Revenues	2,027.8	2,236.1	2,514.4	2,714.9	2,785.6
Core OP	167.8	217.9	252.1	288.5	312.0
EBITDA	283.9	377.8	359.5	397.2	420.7
Net Income	92.6	153.8	165.6	197.2	216.2
EPS	197	303	327	389	427
Adjusted EPS	250	365	327	389	427
<u>Y/Y%</u>					
Revenues		10.3%	12.4%	8.0%	2.6%
Core OP		29.9%	15.7%	14.4%	8.1%
EBITDA		33.1%	-4.8%	10.5%	5.9%
Net Income		66.1%	7.7%	19.0%	9.7%

			Valuat	ion Me	trics						
Rating:Overweight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Dec)	100.00	2,721	4,123	11.3%	14.7	12.9	1.7	1.11	11.5
Price	4,574.0 Yen	F20	106.00	2,992	4,002	6.1%	23.3	18.3	1.5	1.14	13.6
Target Price	5,500 Yen	F21 (IFRS)	109.00	3,467	4,413	8.8%	15.1	12.5	1.3	1.04	10.2
Market Cap	23,178 100mn	F22Ce (IFRS)	110.00	NA	4,835	NA	19.0	NA	NA	1.14	NA
Avg Shares Outstanding	506,734 000	F22e (IFRS)	116.00	3,681	4,962	8.9%	14.0	14.0	1.2	0.92	10.7
Dilutive shares	- 000	F23e (IFRS)	130.00	3,947	5,358	9.9%	11.8	11.8	1.2	0.85	9.7
EV(F22e)	38,607 100mn	F24e (IFRS)	140.00	4,239	5,497	10.1%	10.7	10.7	1.1	0.83	9.2

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}

EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

Ce=Company guidance; e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

Asahi Group HD (2502)

Segment earnings forecast

Segment Data				
(bn yen)	F12/21	F12/22e	F12/23e	F12/24e
Sales				
Japan	1,219.4	1,313.1	1,387.7	1,364.5
Alcohol	722.1	796.2	843.9	817.4
Beverages	357.8	370.1	395.7	397.7
Food	125.9	126.8	128.1	129.4
Other	13.6	20.0	20.0	20.0
Europe	474.4	584.3	640.2	688.5
Oceania	500.0	574.9	641.7	687.0
SE Asia	42.7	50.8	54.2	54.4
Other	6.0	6.2	6.2	6.2
Adistments	-6.4	-15.0	-15.0	-15.0
Total	2,236.1	2,514.4	2,714.9	2,785.6
EBIT (Core profit)				
Japan	103.5	114.3	126.2	125.7
Alcohol	70.8	81.5	93.9	92.5
Beverages	33.1	33.0	32.3	32.9
Food	11.4	11.8	12.0	12.3
Other	-11.8	-120	-12.0	-120
Europe	75.5	81.3	92.3	106.1
Oceania	83.1	103.9	117.6	127.7
SE Asia	0.4	1.2	1.6	1.7
Other	1.2	1.0	1.0	1.0
Adistments	-14.7	-16.5	-16.5	-16.5
EBITA	249.0	285.2	322.2	345.7
Amortization of intangibles	-31.1	-33.1	-33.7	-33.7
Total	217.9	252.1	288.5	312.0
EBIT margin %	1,000		6,000 book on	l proposali
Japan	8.5%	8.7%	9.1%	9.2%
Alcohol	9.8%	10.2%	11.1%	11.3%
Beverages	9.3%	8.9%	8.2%	8.3%
Food	9.1%	9.3%	9.4%	9.5%
Other	nm	nm	nm	nm
Europe	15.9%	13.9%	14.4%	15.4%
Oceania	16.6%	18.1%	18.3%	18.6%
SE Asia	0.9%	2.4%	2.9%	3.1%
Other	20.0%	16.1%	16.1%	16.1%
Total	9.7%	10.0%	10.6%	11.2%
EBITA margin %	11.1%	11.3%	11.9%	12.4%

e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

Kirin HD (2503)

Appealing valuations but not enough growth drivers

EQUAL-WEIGHT THESIS

We see support for recovery in Kirin's earnings as full-reopening effects materialize in Japan and Australia, and prospects of good earnings at consolidated subsidiary Kyowa Kirin in the mid/longer term are also positive. Another of the firm's strengths in recent years has arguably been the capacity for organized and agile management of the business portfolio when faced with various risks, such as the decision to sell its Myanmar business. On the other side of the coin, we think a lack of drivers to power earnings growth in the medium and longer term may well remain an impediment to valuation gains. However, the low valuation within the food industry lends a relatively positive bias.

RISKS TO PT/RATING

RISKS TO UPSIDE

- Potentially greater-than-expected B2B recovery in Japan,
- 2) start of major cost-cutting efforts,
- larger than expected buybacks conducted constantly.

RISKS TO DOWNSIDE

- 1) Weaker domestic and Australian sales.
- more unfavorable volume mix in Japan,
- 3) weaker JPY to drive costs higher

RISK REWARD CHART



BULL CASE ¥3,300 BASE CASE ¥2,400 BEAR CASE

F12/23e EPS ¥200 x P/E 16.5x

Total core profit CAGR at ~+upper teens%. While domestic beer category sales remain sluggish, the firm succeeds in improving profit margins through cost cuts and premiumization. Pharma and health science business grow faster than expected, and expectations mount on the potential for higher earnings growth outlook P/E rerates to only a slight discount vs. food industry avg., thanks to accelerated earnings growth momentum and growing expectations for constant & large buybacks.

F12/23e EPS ¥174 x P/E 14x

Consolidated core profit CAGR at +~10%. Japan and Australian B2B demand recover with full-reopening, and new marketing measures in Australia also helps in recovering the segment earnings. Benchmark dividend payout ratio set around 45-50%, and continued implementation of share buybacks. Stock trades at P/E in line with its historical average, due to 1) a shrinking domestic beer market, 2) scant longer-term growth in businesses except pharma, and 3) disadvantages in liquor tax changes for Kirin.

F12/22e EPS ¥156 x P/E 12x

Consolidated core profit CAGR only at 5%, only managing to recover the F12/19 core OP level. Domestic beer business margin deteriorates slightly, despite cost reductions. Australian alcohol business earnings recovery also remains sluggish. With health science business earnings showing a not very prominent outlook for growth acceleration, the market is disappointed by Kirin's future earnings and P/E derates to ~20% discount levels vs. the stock's historical average.

¥1,800

Source: Refinitiv, Morgan Stanley Research, Morgan Stanley Institutional Equities Division.

The probabilities of our Bull, Base, and Bear case scenarios playing out were estimated with implied volatility data from the options market as of 02 Sep, 2022. All figures are approximate risk-neutral probabilities of the stock reaching beyond the scenario price in either three-months' or one years' time.

Kirin HD (2503)

Earnings Forecast Summary									
(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e				
Revenues	1,849.5	1,821.6	1,955.1	2,034.8	2,077.0				
Core OP	191.0	140.0	167.0	191.9	224.3				
EBITDA	185.0	149.2	235.6	259.5	291.9				
Net Income	71.9	8.6	115.7	143.1	169.0				
EPS	86	10	138	174	209				
Adjusted EPS	86	10	138	174	209				
<u>Y/Y%</u>									
Revenues		-1.5%	7.3%	4.1%	2.1%				
Core OP		-26.7%	19.3%	14.9%	16.9%				
EBITDA		-19.4%	57.9%	10.1%	12.5%				
Net Income		-88.0%	1240.0%	23.7%	18.1%				

	Valuation Metrics										
Rating:Equal-Weight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Dec)	64.00	1,320	2,329	5.2%	32.6	32.6	1.7	0.95	13.0
Price	2,220.0 Yen	F20 (IFRS)	65.00	1,315	2,219	6.6%	25.9	25.9	1.7	1.00	11.9
Target Price	2,400 Yen	F21 (IFRS)	65.00	1,377	2,185	0.8%	214.3	214.3	1.6	1.02	14.7
Market Cap	18,506 100mn	F22Ce (IFRS)	65.00	NA	2,387	NA	13.6	NA	NA	1.01	NA
Avg Shares Outstanding	833,599 000	F22e (IFRS)	80.00	1,444	2,345	9.9%	16.1	16.1	1.5	0.95	9.3
Dilutive shares	- 000	F23e (IFRS)	90.00	1,539	2,441	11.9%	12.8	12.8	1.4	0.91	8.5
EV(F22e)	21,971 100mn	F24e (IFRS)	102.00	1,666	2,492	13.5%	10.6	10.6	1.3	0.89	7.5

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}
EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

Ce=Company guidance; e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

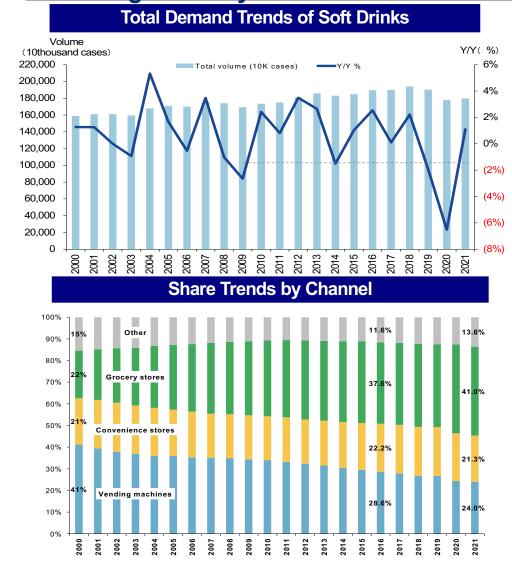
Kirin HD (2503)

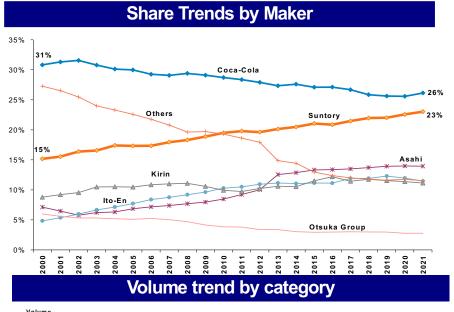
Segment earnings forecast

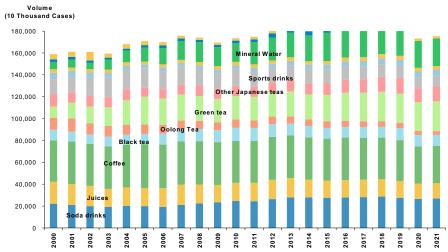
	F12/2019	F12/2020	F12/2021	12/2022e F	12/2023e F	12/2024e
Sales	1,941.3	1,849.5	1,821.6	1,955.1	2,034.8	2,077.0
Domestic beer/spirits	681.9	651.4	661.3	674.5	690.5	684.8
Domestic soft drinks	286.8	252.2	244.4	260.9	282.7	282.1
Oceania beverages	299.7	292.1	216.3	243.7	271.1	277.9
Alcohol	171.5	177.4	206.6	243.7	271.1	277.9
Dairy	128.2	114.7	-	-	-	-
Pharma/Biochem	304.9	317.8	351.7	388.0	421.0	459.0
Other	368.0	336.0	347.9	388.0	369.5	373.2
Mercian	63.9	62.1	57.9	62.5	65.0	65.7
Myammer Brewery	32.6	31.8	-	-	-	-
CCNNE	132.6	129.4	154.9	184.8	181.1	182.0
Kyowa-Hakko Bio	74.9	57.3	53.0	58.3	60.0	61.8
Other/Adjustments	64.0	55.4	62.8	82.4	63.4	63.7
Myammer Brewery	_	-	0.0	19.3	0.0	0.0
Other/Adjustments	64.0	55.4	0.0	63.1	63.4	63.7
Core OP	190.8	162.1	165.4	167.0	191.9	224.3
Domestic beer/spirits	85.2	75.5	70.5	75.0	83.7	84.1
Domestic soft drinks	26.4	21.8	21.1	15.9	16.4	17.8
Oceania beverages	41.4	22.1	26.6	33.9	44.3	47.8
Alcohol	45.1	24.4	33.2	41.5	51.1	54.6
Dairy	1.6	3.1	-	-	-	-
Inter-segment adj/eliminations	-5.3	-5.4	-7.5	-7.7	-6.8	-6.8
Pharma/Biochem	55.4	59.0	61.2	68.0	80.0	105.5
Other	27.0	29.3	31.3	29.2	24.5	26.2
Mercian	2.2	3.6	2.3	1.2	2.5	2.8
Myammer Brewery	12.9	13.8	-	-	-	-
CCNNE	5.3	9.3	16.5	14.8	14.5	14.6
Kyowa-Hakko Bio	2.3	-2.3	0.4	1.7	3.0	4.3
Other/Adjustments	4.4	4.9	5.6	11.5	4.5	4.5
Myammer Brewery	_		0.0	7.0	0.0	0.0
Other/Adjustments	4.4	4.9	0.0	4.5	4.5	4.5
Corporate/eliminations	-44.6	-45.6	-45.3	-55.0	-57.0	-57.0

e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

3. Beverage Industry: Domestic Market Trends

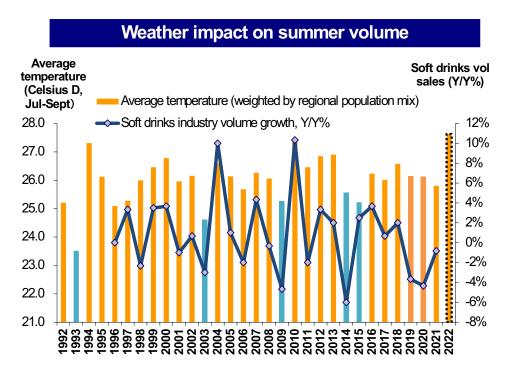




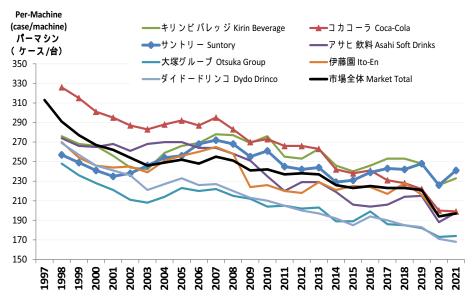


Source: Company data, Inryo Souken, Refinitiv, Morgan Stanley Research

Soft Drinks Market



Per-machine sales in the vending machine channel



Source: Company data, Inryo Souken, Japan Meteorological Agency, Morgan Stanley Research

Suntory Beverage & Food (2587)

Keys are robust growth in Asia and margin recovery in Europe

OVERWEIGHT THESIS

With earnings growth from continued brand investment and the company's flexible earnings management, we expect continued smooth and stable earnings growth over the medium to long term both domestically and abroad. Suntory Beverage & Food currently trades at a P/E of 18x our F12/23 adjusted EPS estimate of ¥294, below the level of the foods industry, but we expect the company to be able to maintain a relatively solid CAGR of +6.5% for OP on a constant exchange rate basis, and thus considering the favorable wind from forex conversion due to yen depreciation, we anticipate relative share price outperformance.

RISKS TO PT/RATING

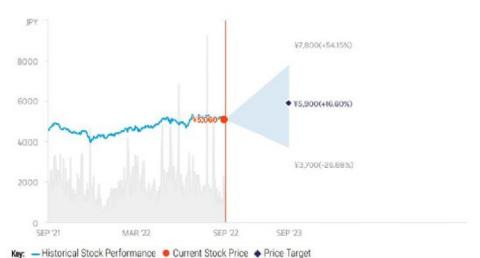
RISKS TO UPSIDE

 Sales growth in Europe exceeds our expectations.
 Health food sales momentum picks up in Asia.
 The yen continues to depreciate.

RISKS TO DOWNSIDE

 Larger-than-anticipated negative impact on overseas sales volumes as consumers reject price hikes.
 Price hikes fail to stick in Japan, reigniting price competition and putting pressure on profits.
 The yen appreciates.

RISK REWARD CHART



Neg. — Installed Stock (Charlet Stock (Inc. 4) Inc.

¥7,800

F12/22e Adj. EPS ¥356 x P/E 23x

BULL CASE

Steady sales growth in Japan/overseas drive market share growth and margins improve on ongoing cost cut efforts. OP CAGR close to +20%, and the market recognizes SBFs high quality growth story by adding a premium to valuations. External factors are also tailwinds, including the weaker yen and stabilization of prices in the domestic beverage market.

F12/22e Adj. EPS ¥294 x P/E 20x

BASE CASE

Margins continue to improve in Europe (recovers to upper-teens% levels) and solid sales momentum in Asia drives overall profit growth. Total 3-year OP CAGR at high-single digit % (FX neutral-basis, or+10% incl. FX), and Asia OP grows at mid-teens % per annum. Look for the market to evaluate SBF as a blue-chip name capable of steady and continued profit growth in Japan/overseas, and P/E to rerate to industry average levels.

BEAR CASE

¥5,900

F12/22e Adj. EPS ¥249 x P/E 15x

Competition tightens again in Japan and Europe, and Asia sales remains sluggish due to weak health-food business performance. Expect SBF to be forced to choose between sales and margins. 3-yr CAGR at only at a mid-single-digit % level. JPY also strengthens. Assessment on growth declines and P/E derates to ~30% discount levels vs. industry average.

¥3,700

Suntory Beverage & Food (2587)

Earnings Forecast Summary													
(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e								
Revenues	1,178.1	1,268.9	1,440.8	1,508.9	1,547.5								
Operating Profit	96.2	118.6	131.1	149.5	157.5								
EBITDA	166.8	187.9	212.0	232.2	241.1								
Net Income	52.2	70.0	76.0	86.8	91.4								
EPS	169	227	246	281	296								
Adjusted EPS	181	235	259	294	309								
<u>Y/Y%</u> Revenues		7.7%	13.5%	4.7%	2.6%								
Operating Profit EBITDA Net Income		23.3% 12.7% 34.1%	10.6% 12.8% 8.6%	14.0% 9.5% 14.2%	5.3% 3.8% 5.3%								

		Valuation Metrics									
Rating:Overweight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Dec)	78.00	2,448	4,205	9.1%	22.2	21.1	2.0	1.18	8.3
Price	4,960.0 Yen	F20 (IFRS)	78.00	2,530	3,813	6.7%	29.4	27.4	2.0	1.30	9.2
Target Price	5,900 Yen	F21 (IFRS)	78.00	2,782	4,107	8.1%	21.9	21.1	1.8	1.21	8.2
Market Cap	15,326 100mn	F22Ce (IFRS)	78.00	NA	4,430	NA	20.9	NA	NA	1.12	NA
Avg Shares Outstanding	309,000 000	F22e (IFRS)	78.00	2,950	4,663	8.3%	20.2	19.1	1.7	1.06	7.2
Dilutive shares	- 000	F23e (IFRS)	90.00	3,147	4,883	8.9%	17.7	16.9	1.6	1.02	6.6
EV(F22e)	15,360 100mn	F24e (IFRS)	94.00	3,351	5,008	8.8%	16.8	16.1	1.5	0.99	6.4

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}

EBITDA:(consolidated) Income before tax+Dep+Net interest expense, (parent)Oper. income+Dep,

F13Ce dividend: Adjusted diluted EPS (excl. amortization of goodwill)x30%

Suntory Beverage & Food (2587)

Consolid	Consolidated earnings estimates												
Consolidated Income Statement	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e								
Sales (bn yen)	1,178.1	1,268.9	1,440.8	1,508.9	1,547.5								
COGS	694.3	745.7	843.3	880.1	899.6								
Gross profit	483.9	523.2	597.5	628.8	647.9								
Gross margin (%)	41.1%	41.2%	41.5%	41.7%	41.9%								
SG&A	382.3	397.7	470.2	483.1	494.3								
Operating profit	96.2	118.6	131.1	149.5	157.5								
Operating margin (%)	8.2%	9.3%	9.1%	9.9%	10.2%								
EBITA	99.8	122.4	135.2	153.6	161.6								
EBITDA	172.1	194.9	216.0	236.2	245.1								
Non-operating income/expenses	-2.0	-1.5	-1.4	-0.9	-0.3								
Pre-tax income	94.2	117.1	129.7	148.6	157.2								
Taxes	29.9	34.5	38.1	43.6	45.9								
Tax rate (%)	31.7%	29.5%	29.4%	29.3%	29.2%								
Net income	64.3	83.0	91.6	105.1	111.3								
Adjusted net income	55.8	72.5	80.0	90.9	95.5								
Diluted EPS	169.0	222.3	245.9	281.0	295.8								
Adjusted EPS (yen)	180.7	234.8	259.0	294.2	309.0								

Overseas	earnings	estim	ates by	/ regio	ı
Sales	F12/21	F12/	22	F12/23	F12/24
(bn yen)	Actual	е	Guidance	е	е
Domestic	629.6	669.8	665.0	672.1	685.9
Overseas	639.3	771.1	704.0	836.8	861.6
Europe	234.9	261.7	249.0	271.0	273.5
Asia Pacific	295.9	355.1	336.0	394.1	414.7
US	108.5	154.3	119.0	171.7	173.4
Consolidated Sales	1,268.9	1,440.8	1,369.0	1,508.9	1,547.5
Y/Y%					
Domestic	-0.5%	6.4%	5.6%	0.4%	2.0%
Overseas	17.3%	20.6%	10.1%	8.5%	3.0%
Europe	23.6%	11.4%	6.0%	3.6%	0.9%
Local FX basis	14.9%	6.2%		2.3%	0.9%
Asia Pacific	11.7%	20.0%	13.6%	11.0%	5.2%
Local FX basis	6.8%	5.7%		6.8%	5.2%
Americas	20.4%	42.2%	9.7%	11.3%	1.0%
Local FX basis	16.9%	20.0%		5.0%	1.0%
Consolidated total	7.7%	13.5%	7.9%	4.7%	2.6%
OP	F12/21	F12/	22	F12/23	F12/24
(bn yen)	Actual	е	Guidance	е	е
Japan	40.9	37.4	42.0	43.3	44.7
Overseas	88.7	107.7	96.5	121.2	128.6
Europe	35.7	40.9	38.5	44.1	46.0
Asia Pacific	39.7	47.9	44.0	55.7	60.8
North America	13.3	19.0	14.0	21.4	21.8
EBITA	129.6	145.1	138.5	164.5	173.3
Amortization of goodwill	0.0	0.0	0.0	0.0	0.0
Intersegment adjustments	-11.0	-14.0	-13.0	-15.0	-15.8
Consolidated OP	118.6	131.1	125.5	149.5	157.5
Pre-tax income	117.1	129.7	124.0	148.6	157.2
OP margin %					
Domestic	6.5%	5.6%	6.3%	6.4%	6.5%
Overseas	13.9%	14.0%	13.7%	14.5%	14.9%
Europe	15.2%	15.6%	15.5%	16.3%	16.8%
Asia Pacific				44401	14.7%
Asia Facilic	13.4%	13.5%	13.1%	14.1%	14./%
Americas	13.4% 12.3%	13.5% 12.3%	13.1% 11.8%	14.1% 12.5%	14.7%

Note: Adjusted net income = net income excl. amortization of goodwill impact; e = Morgan Stanley Research estimates, Source: Company data, Morgan Stanley Research

Coca-Cola Bottlers Japan (2579)

Sales growth recovery and cost inflation still bear watching

UNDERWEIGHT THESIS

Though we think earnings are now poised to move out of the slump brought on by the pandemic, we expect high costs to take a toll for now, and and are not upbeat on the outlook for sales momentum or market share in the medium/longer term either. Even assuming the firm can turn a profit in the business profit line in F12/23, as long as low single-digit margins persist we see no grounds for favoring the stock relative to other food names.

RISKS TO PT/RATING

RISKS TO UPSIDE

 Coca-Cola's market share expands, and sales performance exceeds market expectations.
 Input cost inflation settle down faster than expected.
 Further large-scale cost reductions.

RISKS TO DOWNSIDE

- Price competition returns across the industry.
- Weak vending machine sales trends prolonged.
- Commodity prices rise and the yen falls further.

RISK REWARD CHART



BULL CASE ¥2,200 BASE CASE ¥1,400 BEAR CASE

Our F12/24e adjusted EPS x P/E 22x

Supply chain rebuilding and materialization of integration synergies advance rapidly in F12/20-23. The market environment also improves, and pricing in the soft drinks industry holds stable. Core business profit margin reaches around 4.0% in F12/24. Increasing assurance on the firm's mid/longer-term earnings, helps the stock valuation to rerate to slightly above-industry average.

EV/EBITDA 6x on our F12/23e EBITDA

OPM gradually improves but sluggish topline momentum and input cost inflation keeps the profit margin improvement gradual. The profit growth remains smaller than the company's mid-term plan. The market's disappointment should cap the stock valuations at only in-line levels with the pre-merger historical EV/EBITDA, despite the medium term restructuring story. P/B of ~0.5x.

EV/EBITDA 5.5x on our F12/23e EBITDA

¥900

The majority of CCEJ integration effects are canceled out by rising costs alongside stiffening competition in the industry, and operating margin remains at around 1% for the medium term. Shares trade at belowhistorical average (pre-merger era), or ~0.3x P/B.

Coca-Cola Bottlers Japan (2579)

Earnings Forecast Summary												
(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e							
Revenues	792.0	785.8	837.1	898.1	908.8							
Core OP	-11.7	-21.0	-15.3	-0.5	12.7							
EBITDA	47.9	36.9	40.0	54.8	68.0							
Net Income	-4.7	-2.5	-12.8	-2.8	5.9							
EPS	-26	-14	-71	-16	33							
Adjusted EPS	1	0	-59	-2	49							
Y/Y%												
Revenues		-0.8%	6.5%	7.3%	1.2%							
Core OP		NM	NM	NM	NM							
EBITDA		-22.8%	8.3%	37.0%	24.1%							
Net Income		NM	NM	NM	NM							

	Valuation Metrics										
Rating:Underweight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Dec)	44.00								
Price	1,381.0 Yen	F20	48.00								
Target Price	1,400 Yen	F21 (IFRS)	52.00	2,746	4,382	-0.5%	-99.0	NA	0.5	0.32	8.3
Market Cap	2,477 100mn	F22Ce (IFRS)	50.00	NA	4,570	NA	-31.8	NA	NA	0.31	NA
Avg Shares Outstanding	179,346 000	F22e (IFRS)	55.00	2,650	4,668	-2.7%	-19.4	-23.6	0.5	0.30	7.6
Dilutive shares	- 000	F23e (IFRS)	56.00	2,599	5,008	-0.6%	-89.1	-806.1	0.5	0.28	5.6
EV(F22e)	3,053 100mn	F24e (IFRS)	56.00	2,592	5,067	1.3%	42.3	28.2	0.5	0.27	4.5

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}

EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

4. Food Products & Seasonings: Calbee (2229)

Earnings recovery likely to start but cost/consumption outlook unclear

UNDERWEIGHT THESIS

Though we expect earnings to enter a mild recovery phase, the firm is low on powerful growth drivers for the medium/longer term, and the valuation is not cheap. Given risk of a retreat in consumption hurting its sales volumes in the wake of price increases, and few benefits of yen weakness due to the still small scale of overseas business, we think the stock will very likely underperform relative to the industry.

RISKS TO PT/RATING

RISKS TO UPSIDE

 Sustained snack demand growth over the longer term;
 sales acceleration in the US and China;
 large-scale cost-cutting measures;
 stronger JPY and lower input costs.

RISKS TO DOWNSIDE

 Domestic volume decline greater than expected;
 weaker JPY and higher materials costs;
 international biz recovery proves only temporary.

RISK REWARD CHART



BULL CASE

¥3,450 BASE CASE

¥2,750

BEAR CASE

¥2,000

F3/24e Adj. EPS ¥173 x P/E 20x

Stable topline growth and improved operating margins through cost reduction initiatives drive domestic earnings growth. International business earnings growth reaccelerates as it regains topline momentum. The market appreciates the OP CAGR recovery to ~10%, and the stock rises to valuation slightly above the food industry average.

F3/24e Adj. EPS ¥150 x P/E 18x

OP CAGR through F3/25 remains at up just a low/mid-single-digit %. International OP recovers and expands quickly, while Japan OP remains sluggish post price hikes. With no new earnings growth driver that is large enough to reaccelerate the consolidated earnings growth, the stock trades at a slight discount from the food industry average.

F3/24e Adj. EPS ¥134 x P/E 15x

CAGR in consol. OP slows down to flattish levels, and the outlook for Calbee is poorer than for industry peers. Domestic profit shows no recovery, and overseas profit growth remains slow. Shares trade down to P/E at a ~20% discount to food industry average

4. Food Products & Seasonings: Calbee (2229)

	Earnings Forecast Summary												
(bn yen)	F3/2021	F3/2022	F3/2023e	F3/2024e	F3/2025e								
Revenues	266.7	245.4	269.0	281.0	287.9								
Operating Profit	27.1	25.1	24.6	27.1	29.0								
EBITDA	35.3	34.2	33.7	36.2	38.1								
Recurring profit	27.5	26.9	24.2	26.7	28.6								
Net Income	17.7	18.1	15.9	17.7	19.0								
EPS	132	136	123	137	147								
Adjusted EPS	145	150	136	150	156								
<u>Y/Y%</u>													
Revenues		-8.0%	9.6%	4.5%	2.5%								
Operating Profit		-7.1%	-2.2%	10.2%	6.9%								
EBITDA "		-3.2%	-1.3%	7.4%	5.2%								
Recurring profit		-2.1%	-10.2%	10.4%	7.0%								
Net Income		2.1%	-11.9%	11.4%	7.2%								

	A Company of the Comp
	WATELCE
	Metrics

Rating:Underweight	(Price as of:09/05/2022)	Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Mar)	50.00	1,221	1,932	10.7%	20.8	20.0	2.2	1.41	8.9
Price	2,728.0 Yen	F20	50.00	1,312	2,013	10.1%	20.6	18.8	2.1	1.36	8.8
Target Price	2,750 Yen	F21	52.00	1,358	1,852	10.3%	20.0	18.2	2.0	1.47	9.1
Market Cap	3,615 100mn	F22Ce	52.00	NA	2,023	NA	22.9	NA	NA	1.36	NA
Avg Shares Outstanding	132,503 000	F22e	54.00	1,429	2,030	8.6%	22.2	20.1	1.9	1.34	9.2
Dilutive shares	- 000	F23e	56.00	1,513	2,121	9.1%	19.9	18.2	1.8	1.29	8.6
EV(F22e)	3,101 100mn	F24e	57.00	1,604	2,173	9.2%	18.5	17.5	1.7	1.26	8.1

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}

EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

Calbee (2229)

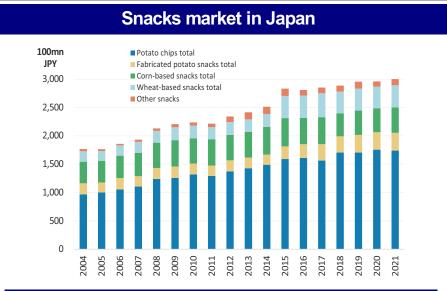
Segment earnings forecast

Regional Data	F3/2021	F3/2022	F3/2023e	F3/2024e	F3/2025e
Sales (bn yen)	266.7	245.4	268.8	281.4	288.3
Japan	213.6	213.6	223.5	228.1	231.9
International	53.1	64.4	82.0	91.6	95.7
North America	14.4	16.2	23.7	27.1	27.8
Greater China	15.1	19.6	25.4	28.6	30.2
Others	23.5	28.7	32.9	35.9	37.7
Y/Y growth %	4.2%	-8.0%	9.5%	4.7%	2.5%
Japan	1.5%	0.0%	4.6%	2.1%	1.7%
International	16.8%	21.3%	27.3%	11.7%	4.5%
North America	36.6%	11.9%	46.7%	14.4%	2.7%
Greater China		29.5%	29.6%	12.7%	5.4%
Others		21.9%	14.8%	9.0%	5.1%
OP (bn yen)	27.1	25.1	24.6	27.1	29.0
Japan	24.7	23.2	19.8	20.8	22.0
International	2.4	2.0	4.7	6.2	7.0
North America	0.6	0.0	1.6	2.4	2.8
Greater China	0.6	1.0	1.6	2.0	2.2
Others	1.1	1.0	1.5	1.8	2.0
Operating margin %	10.1%	10.2%	9.1%	9.6%	10.0%
Japan	11.6%	10.8%	8.9%	9.1%	9.5%
International	4.5%	3.1%	5.7%	6.8%	7.3%
North America	4.3%	-0.3%	6.7%	9.0%	9.9%
Greater China	4.1%	5.0%	6.4%	7.1%	7.3%
Others	4.8%	3.6%	4.6%	5.0%	5.4%

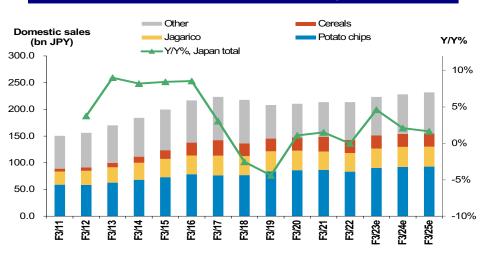
e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

Calbee (2229)

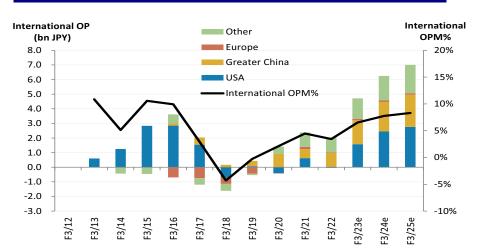




Calbee's snack sales in Japan



International OP by country



Source: JASCA, Company data, Morgan Stanley Research. e=Morgan Stanley Research estimates

Strong Japan sales already in the price; China reacceleration remains uncertain

EQUAL-WEIGHT THESIS

We think positive assessment of brisk sales momentum for value-added offerings in Japan (so popular that supply has not kept up with demand) has been largely reflected in recent share price gains. We still see scope for consensus forecasts to rise, but mainly due to FX influences, and this too may already be in the price. The shares trade at a ~30% premium over the food industry, and further upside seems limited. We do, however, see potential for continuing growth in global volumes drawing on brand strength in the medium/longer term, and in the absence of any particular identifiable negatives at this time we favor a neutral stance.

RISKS TO PT/RATING

RISKS TO UPSIDE

 Domestic growth for Yakult 1000/Y1000 remains much greater than we expected, (2)
 Volume growth momentum in China picks back up, (3) Yen keeps sliding.

RISKS TO DOWNSIDE

 Weaker consumer sentiment stagnates volume growth in key markets;
 The popularity of high-value-added products in Japan fades quicker than anticipated;
 greater cost inflation,
 China volumes remain below expectations.

RISK REWARD CHART



BULL CASE

¥10,800 BASE CASE

¥8,000

¥5,600

F3/26e EPS ¥434 x P/E 25x

Total OP CAGR (F3/25 vs. F3/22) accelerates to ~+14% (incl. FX), with international OP growing at +high-teens% p.a. and Japan OP growth at +mid-teens % p.a. China sales growth rate trends at around mid-single-digit%. With the market valuing the long-term growth story, we set our bull case based on F3/26 earnings.

F3/24e EPS ¥328 x P/E 24.5x

Total OP CAGR (F3/25 vs. F3/22) remains at mid-single digit % levels on FX-neutral basis (or +10% p.a. incl. FX), with overseas OP CAGR at mid-single digit %. 3-yr volume CAGR in China trends at only low-single digit %. We apply P/E at a ~30+% premium over the food industry average, justified by: 1) brand power and strong sales channels which enables the firm to maintain growth in globally, 2) product mix improvement in Japan, driven by value-added offerings, 3) FX benefits.

F3/25e EPS ¥294 x P/E 19x

BEAR CASE

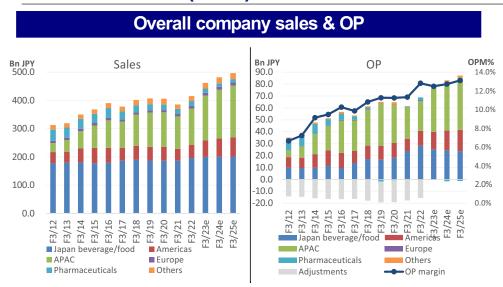
Total OP CAGR (3-years vs. F3/22, incl. FX) slows to mid-single-digit %. Unit CAGR in China down low-single digit% levels through F3/25 vs. F3/22. Overseas OP growth slows down to mid-single digit. P/E comes down to slightly below the food industry average.

	Earnin	igs Forec	ast Summ	ary	
(bn yen)	F3/2021	F3/2022	F3/2023e	F3/2024e	F3/2025e
Revenues	385.7	415.1	452.6	477.0	489.7
Operating Profit	43.7	53.2	61.3	67.3	71.7
EBITDA	66.8	78.0	86.8	92.7	97.1
Recurring profit	57.6	68.5	73.8	79.8	84.2
Net Income	39.3	44.9	48.1	52.0	55.1
EPS	245	280	303	328	347
<u>Y/Y%</u>					
Revenues		7.6%	9.0%	5.4%	2.7%
Operating Profit		21.8%	15.2%	9.7%	6.5%
EBITDA		16.7%	11.3%	6.9%	4.7%
Recurring profit		19.0%	7.7%	8.1%	5.5%
Net Income		14.4%	7.0%	8.2%	5.8%

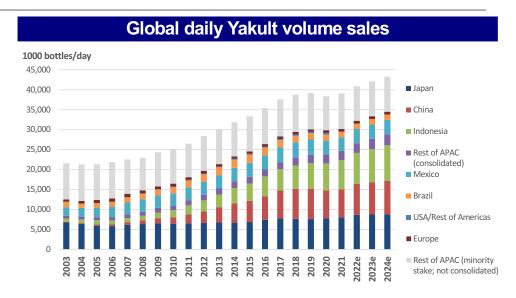
		Valuation Metrics										
Rating:Equal-Weight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA	
(Consolidated)		F19(FY ending Mar)	46.00	2,331	2,534	10.6%	32.5	NA	3.5	3.18	17.6	
Price	8,050.0 Yen	F20	52.00	2,524	2,407	9.7%	32.9	NA	3.2	3.34	18.2	
Target Price	8,000 Yen	F21	72.00	2,813	2,591	10.1%	28.7	NA	2.9	3.11	15.6	
Market Cap	12,897 100mn	F22Ce	82.00	NA	2,918	NA	26.0	NA	NA	2.74	NA	
Avg Shares Outstanding	160,217 000	F22e	82.00	3,039	2,825	10.0%	26.6	NA	2.6	2.85	14.0	
Dilutive shares	- 000	F23e	88.00	3,282	2,977	10.0%	24.5	NA	2.5	2.70	13.1	
EV(F22e)	12,124 100mn	F24e	90.00	3,540	3,057	9.8%	23.2	NA	2.3	2.63	12.5	

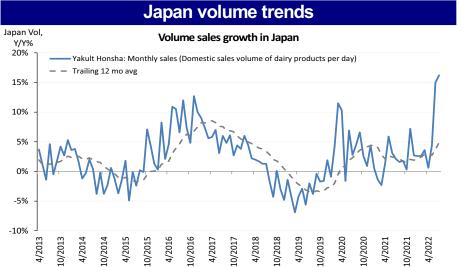
EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}

EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep









Source: Company data, Morgan Stanley Research; e=Morgan Stanley Research estimates

Segment earnings forecast

(bn yen)	F3/21	F3/22	F3/23e	F3/24e	F3/25e	F3/2026e
[Sales]	N. W. (1990)	Compression of the	Tax reserves		10000000000	4752 HATELO
Beverages/Foods	351.9	380.7	417.6	444.0	456.3	469.4
Domestic	186.5	195.7	201.4	205.2	207.1	207.7
Overseas	165.4	185.0	216.2	238.8	249.2	261.8
Americas	41.9	47.4	59.9	65.9	69.4	73.0
Asia/Oceania	115.0	128.2	146.0	162.3	169.0	177.9
Europe	8.6	9.4	10.3	10.6	10.8	10.9
Pharmaceuticals	18.1	17.0	15.0	12.5	12.4	12.0
Others	15.7	17.4	20.0	20.5	21.0	21.0
Consolidated Total	385.7	415.1	452.6	477.0	489.7	502.4
[Operating Income]	2012000	1004-01800	Valences	N=000	0.22	(0.000000
Beverages/Foods	61.2	66.2	77.2	85.1	89.4	94.4
Domestic	23.8	28.2	30.5	31.9	32.3	32.6
Overseas	37.4	38.0	46.7	53.2	57.0	61.8
Americas	10.4	12.6	15.2	16.8	18.3	19.9
Asia/Oceania	26.4	24.8	30.6	35.5	37.9	41.1
Europe	0.6	0.6	0.9	0.9	0.9	0.9
Pharmaceuticals	0.2	2.6	-0.4	-1.7	-1.4	-1.2
Others	-0.1	-0.7	1.2	1.3	1.4	1.5
Adjustments	-17.5	-14.9	-16.7	-17.4	-17.7	-18.0
Consolidated Total	43.7	53.2	61.3	67.3	71.7	76.7
[OP Margin %]	11500000		10.1007.100			11115
Beverages/Foods	17.4%	17.4%	18.5%	19.2%	19.6%	20.1%
Domestic	12.7%	14.4%	15.1%	15.5%	15.6%	15.7%
Overseas	22.6%	20.5%	21.6%	22.3%	22.9%	23.6%
Americas	24.8%	26.5%	25.4%	25.5%	26.3%	27.2%
Asia/Oceania	22.9%	19.4%	21.0%	21.9%	22.4%	23.1%
Consolidated Total	11.3%	12.8%	13.5%	14.1%	14.6%	15.3%

e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

Appreciate the stable growth but the stock looks overvalued

UNDERWEIGHT THESIS

We expect solid earnings growth to continue over the longer term, levering the powerful brand, and the substantial FX conversion benefits emerging currently from the weaker yen provide appeal. But we forecast a constant-currency OP CAGR over the medium term of +6%, and relative to this the valuation premium built into the current share price (which we estimate to be about 100%) looks excessive. Although we do not see immediate catalysts that would spark a steep correction, we expect the share price to underperform in relative terms, and assign an UW rating.

RISKS TO PT/RATING

RISKS TO UPSIDE

 Acceleration in growth overseas; 2) yen depreciation; 3) larger-than-expected share buybacks.

RISKS TO DOWNSIDE

 JPY strengthens; 2) international sales (esp. in N. America) decelerate significantly; 3) higher raw materials costs; 4) Japanese macro environment weakens, putting volume sales at risk; 5)
 Corporate tax hike in the US triggers negative sentiment

RISK REWARD CHART



Key: — Historical Stock Performance ● Current Stock Price ◆ Price Target

BULL CASE

¥10,000 BASE CASE

¥6,800

¥4,500

F3/26e EPS ¥369 x P/E 27x

Consolidated OP CAGR robust at around +upper-teens% (incl. FX). JPY trends weaker. Market appreciates the strong profit growth and long-term sustainability, allowing the stock to trade on P/E at a ~60% premium to the food industry average.

F3/24e EPS ¥254 x P/E 27x

Consolidated OP CAGR at +high-single digit% (FX-neutral basis; or, +low-teens% incl. FX) on 3yr CAGR basis (F3/22-25). Recognition of stable earnings growth, as well as a business model with the strong, globally-operated Kikkoman brand (especially in developed markets) allows P/E to trend at ~40% premium to the food industry average.

F3/24e EPS ¥223 x P/E 20x

BEAR CASE

Consolidated OP CAGR at a low/mid-singledigit. Market expectations for profit growth subside, compressing P/E to a level almost in line with the food industry average.

Earnings Forecast Summary								
(bn yen)	F3/2021	F3/2022	F3/2023e	F3/2024e	F3/2025e			
Revenues	439.4	516.4	610.9	645.7	669.7			
Operating Profit	41.7	49.1	59.5	65.5	70.1			
EBITDA	60.9	69.1	76.0	82.0	86.6			
Net Income	31.2	38.9	44.0	48.7	52.0			
EPS	162	203	230	254	272			
Adjusted EPS	162	203	230	254	272			
<u>Y/Y%</u> Revenues		17.5%	18.3%	5.7%	3.7%			
Operating Profit EBITDA Net Income		17.8% 13.5% 24.9%	21.3% 10.0% 13.2%	10.0% 7.8% 10.6%	7.1% 5.7% 6.9%			

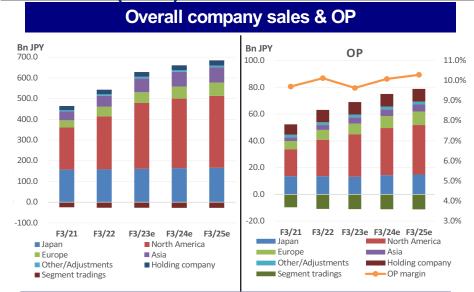
	Valuation Metrics										
Rating:Underweight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Mar)	42.00	1,447	2,444	9.6%	62.0	59.6	5.9	3.51	26.0
Price	8,590.0 Yen	F20	45.00	1,633	2,292	9.9%	52.9	52.9	5.3	3.75	24.7
Target Price	6,800 Yen	F21	61.00	1,900	2,694	10.7%	42.3	42.3	4.5	3.19	21.8
Market Cap	16,467 100mn	F22Ce	61.00	NA	3,113	NA	32.0	NA	NA	2.18	NA
Avg Shares Outstanding	191,703 000	F22e	50.00	2,067	3,187	11.1%	37.4	37.4	4.2	2.70	19.8
Dilutive shares	- 000	F23e	52.00	2,271	3,368	11.2%	33.8	33.8	3.8	2.55	18.4
EV(F22e)	15,049 100mn	F24e	56.00	2,489	3,493	10.9%	31.6	31.6	3.5	2.46	17.4

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}
EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

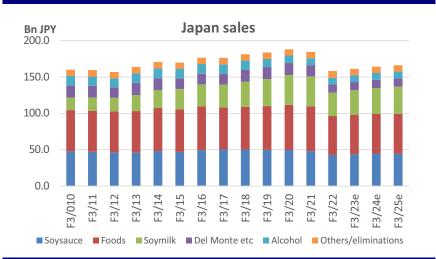
Segmental Earnings Forecasts

Segment Data (bn yen)	F3/21	F3/22	F3/23e	F3/24e	F3/25e
Sales	,	,	,	. 2/2 /6	. 5,250
Domestic	157.1	158.2	163.4	165.6	167.2
Overseas	286.6	362.7	451.4	483.6	505.4
North America	203.8	256.0	322.7	343.6	356.1
Europe	34.2	46.4	54.0	60.6	66.7
Asia	42.4	52.9	67.1	71.5	74.5
Other/Adjustments	6.1	7.4	7.6	7.8	8.0
Holding company	20.6	22.3	23.1	23.9	24.7
Segment tradings	-24.8	-26.7	-27.0	-27.3	-27.6
Consolidated Total	439.4	516.4	610.9	645.7	669.7
Business profit					
Domestic	13.6	13.5	12.9	13.8	14.3
Overseas	31.0	40.4	49.4	54.4	58.5
North America	20.2	27.3	34.4	38.0	40.6
Europe	6.0	7.3	8.1	9.2	10.5
Asia	2.8	3.6	4.7	5.1	5.4
Other/Adjustments	2.0	2.1	2.1	2.1	2.1
Corporate/eliminations	-1.9	-1.6	-1.7	-1.7	-1.7
Consolidated Total	42.7	52.3	60.5	66.5	71.1
Business profit margin (%)					
Domestic	8.6%	8.5%	7.9%	8.3%	8.6%
Overseas	10.8%	11.1%	10.9%	11.2%	11.6%
North America	9.9%	10.7%	10.7%	11.1%	11.4%
Europe	17.5%	15.8%	15.0%	15.2%	15.7%
Asia	6.5%	6.9%	7.1%	7.1%	7.2%
Consolidated Total	9.7%	10.1%	9.9%	10.3%	10.6%

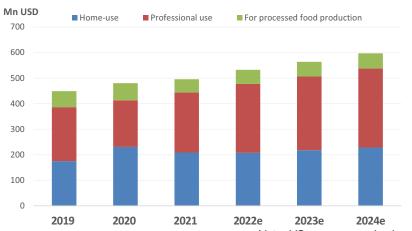
e = Morgan Stanley Research estimates, Source: Morgan Stanley Research, Company data



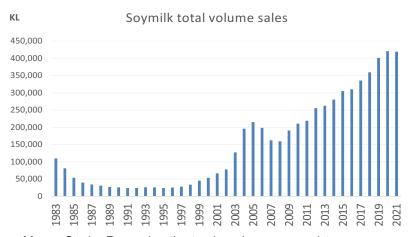
Japan sales: category mix



US soy sauce sales by purpose



Soymilk market volume in Japan



Note: US soy sauce sales breakdown figures are Morgan Stanley Research estimates, based on company data. Source: Japan Soymilk Association, Company data, Morgan Stanley Research

Ajinomoto (2802)

Volume trends post-price hikes and ABF sales momentum bear watching

EQUAL-WEIGHT THESIS

With the rise in Ajinomoto's share price since 2021, we believe solid medium- to long-term earnings growth overseas and growth potential in functional materials—a highly profitable business—has been fully discounted in market expectations. We give the company high marks for flexibly announcing and implementing price hikes to deal with cost increases, but with the risk of stagnant or declining consumption up ahead a concern, it is important to be aware of the possibility of reopening after Covid-19 in Japan creating adverse conditions for Ajinomoto's B2C business. The stock does not appear particularly undervalued, and we recommend a neutral stance.

RISKS TO PT/RATING

RISKS TO UPSIDE

 better than expected overseas consumer business, 2) continued sales growth strength in Japan, post-price hikes, 3) weaker JPY, 4) stronger than expected ABF earnings growth.

RISKS TO DOWNSIDE

 Weaker consumer sentiment result in weaker volume demand and trade down in key markets,
 faster and greater input cost inflation,
 greater than expected deceleration of electric materials sales momentum.

RISK REWARD CHART



BULL CASE

¥4,500 BASE CASE

¥3,600

¥2,600

F3/24e Adj. EPS ¥185 x P/E 24x

Core profit CAGR tracks at +low-teens%, with stable top-line growth (led by steady international food sales growth, as well as robust functional materials sales at low-teens % p.a.), business mix improvement and continued cost cuts. Stock carries a 25% premium vs. industry P/E, given higher-thanavg, profit growth.

F3/24e Adj. EPS ¥170 x P/E 21x

Core profit CAGR at high single digit % (incl. FX) through F3/25. While the seasonings/foods OP CAGR remains at only flattish levels, healthcare/other segment OP CAGR accelerates to +~10%, with particular strength in electronic materials earnings growth. Stock trades at a slight premium vs. the food industry average, given 1) stable international growth, 2) robust earnings growth by the functional materials segment, 3) FX tallwind.

F3/24e Adj. EPS ¥153 x P/E 17x

BEAR CASE

Core profit CAGR at low-single digit% through F3/25. Earnings fall in domestic foods, hurt by poor sales and higher cost inflation. Healthcare/other segment OP CAGR remains only at high-single digit%. With sluggish earnings trends overall and lack of catalysts to reaccelerate earnings growth, stock slips to 15% discount vs. industry avg. P/E.

Ajinomoto (2802)

Earnings Forecast Summary									
(bn yen)	F3/2021	F3/2022	F3/2023e	F3/2024e	F3/2025e				
Revenues	1,071.5	1,149.4	1,313.9	1,374.7	1,406.9				
Operating Profit	101.1	124.6	128.7	140.6	149.8				
Core OP	93.2	99.2	108.9	106.6	106.3				
EBITDA	164.2	190.8	181.0	192.9	202.1				
Net Income	59.4	75.7	80.7	89.4	96.2				
EPS	108	139	150	167	179				
<u>Y/Y%</u>									
Revenues		7.3%	14.3%	4.6%	2.3%				
Operating Profit		23.2%	3.3%	9.3%	6.5%				
Core OP		6.4%	9.8%	-2.1%	-0.3%				
EBITDA		16.2%	-5.1%	6.6%	4.8%				
Net Income		27.4%	6.6%	10.8%	7.5%				

	Valuation Metrics										
Rating:Equal-Weight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Mar)	32.00	1,080	2,025	3.2%	110.9	101.7	3.5	1.88	19.7
Price	3,812.0 Yen	F20e (IFRS)	42.00	1,218	1,973	8.9%	35.2	34.2	3.1	1.93	13.3
Target Price	3,600 Yen	F21e (IFRS)	52.00	1,379	2,116	10.2%	27.3	26.7	2.8	1.80	11.5
Market Cap	20,704 100mn	F22Ce (IFRS)	58.00	NA	2,412	NA	25.1	NA	NA	1.49	NA
Avg Shares Outstanding	543,132 000	F22e (IFRS)	34.00	1,475	2,419	10.2%	25.3	24.7	2.6	1.58	12.1
Dilutive shares	- 000	F23e (IFRS)	34.00	1,599	2,531	10.4%	22.9	22.4	2.4	1.51	11.3
EV(F22e)	21,849 100mn	F24e (IFRS)	34.00	1,734	2,590	10.3%	21.3	20.8	2.2	1.47	10.8

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}

EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

Ajinomoto (2802)

Sales and OP Forecasts by Segment

Detailed Segment Breakdown	F3/2020	F3/2021	F3/2022	F3/2023e	F3/2024e	F3/2025e
Total Sales (bn yen)	1,100.0	1,071.5	1,149.4	1,313.9	1,374.7	1,406.9
Seasonings and Food	641.7	620.5	664.2	760.7	790.9	801.7
Seasonings	293.0	288.9	315.7	383.3	407.6	417.6
Nutritions and Processed Food	193.6	186.3	192.5	208.3	213.7	214.5
Solutions and Ingredients	155.1	145.1	155.9	169.1	169.6	169.6
Frozen Food	211.2	198.3	221.7	263.7	283.5	292.6
Healthcare	231.6	239.5	251.3	277.2	287.9	300.1
Amino Acids	98.5	91.4	104.8	114.9	119.6	123.4
Medical and Food use amino acids	44.5	42.5	49.0	57.2	59.5	61.0
Bio-performance	52.5	49.0	55.5	57.7	60.0	62.4
Chemicals	36.3	45.1	60.5	67.9	73.0	80.4
Others	96.7	102.8	85.8	94.4	95.3	96.3
Others	15.3	13.2	12.2	12.3	12.4	12.5

	F3/2020	F3/2021	F3/2022	F3/2023e	F3/2024e	F3/2025e
Core profit (IFRS)	99.2	113.1	120.9	132.7	144.6	153.8
Seasonings and Food	81.6	86.8	81.3	88.2	96.5	101.4
Seasonings	62.2	64.0	64.2	74.1	82.1	86.4
Nutritions and Processed Food	16.8	20.9	19.1	16.2	16.0	16.5
Solutions and Ingredients	22.8	21.0	18.2	17.9	18.4	18.4
Adjustments	-20.2	-19.1	-20.2	-20.0	-20.0	-20.0
Frozen Food	0.0	2.3	-0.7	-2.4	-1.9	-1.8
Frozen Food (pre-adj)	6.5	8.2	5.4	4.4	5.2	5.5
Healthcare	19.5	26.3	43.4	49.4	52.4	56.7
Amino Acids	14.7	11.9	16.2	19.5	20.6	21.5
Medical and Food	9.0	10.1	11.5	13.1	13.7	14.2
Bio-performance	5.4	2.8	5.5	6.4	6.9	7.3
Chemicals	13.6	18.9	28.9	33.1	35.5	39.4
Others	-1.1	2.8	5.5	4.5	4.5	4.5
Adjustments	-7.7	-7.3	-7.2	-7.7	-8.2	-8.7
Others/Adj	-1.9	-2.3	-3.1	-2.4	-2.4	-2.4

e=Morgan Stanley Research estimates, Source: Company data, Morgan Stanley Research

5. HPC Industry: Unicharm (8113)

Winner in Asian EMs; China adult incontinence growth the next key growth driver

OVERWEIGHT THESIS

We envisage medium-term CAGRs of +6% for both sales and OP on a constantcurrency basis. Despite strong earnings growth in F12/20-21 amid surging demand for masks and other items in the pandemic. we think the firm is capable of maintaining earnings growth at a steady clip in the medium term as well, and attribute this to the quality of its business portfolio and powerful execution capability. In the short term, raw material cost inflation will continue to be a headwind but should peak out in 1H next FY. The stock ranks high in our consumer goods coverage for the appeal of longer-term growth potential, and we rate it Overweight as a high-quality name on a longer-term view.

RISKS TO PT/RATING

RISKS TO UPSIDE

 Sales for adult diapers and sanitary products in overseas markets outpace projections.
 Weaker JPY.
 Milder decline in mask demand in Japan.
 Price hikes implemented with no volume impact.

RISKS TO DOWNSIDE

 Rising materials prices take a larger toll and for a longer duration than expected.
 Consumer sentiment in EMs or Japan weaken, driving lower volumes, demand trade-down, and fiercer competition.

RISK REWARD CHART



BULL CASE

...

¥8,100 BASE CASE

¥5,500

BEAR CASE

¥3,100

F12/25e EPS ¥272 x P/E 30x

3-yr OP CAGR of mid-teen % (incl. FX). All regional segments continue to generate healthy topline growth and margin expansion, partially driven by better product mix. Given Unicharm's relatively stronger growth potential in the global HPC industry, the stock market focuses on longer horizon (5-year forward), and we assume P/E of 30x to be sustained (~40-50% premium vs. industry).

F12/23e EPS ¥161 x P/E 34x

Company can generate mid-single-digit medium-term OP CAGR (FX-neutral basis), despite the tough comp from F12/20-21. We assume a ~20% premium for Unicharm's valuation vs. the stock's 5-yr historical average, given that its OP growth is expected to remain stronger, driven by structural factors, as well as its organic profit growth outlook that remains comparable to or even better than that of the global cosmetics stocks.

F12/23e EPS ¥139 x P/E 22x

Earnings momentum slows, with businesses that used to be at the core of high earnings overseas suffering from lower market growth and intensified competition.

Stronger yen is also a negative. OP CAGR for the next 3 years is only in low-single digits. China adult incontinence business struggles to grow market share. Reflecting lack of clarity on earnings momentum recovery, P/E moves lower, closer to the lower-end of the historical valuation range.

5. HPC Industry: Unicharm (8113)

Earnings Forecast Summary								
(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e			
Revenues	727.5	782.7	893.0	978.6	1,037.2			
Operating Profit	114.7	122.5	124.3	142.3	159.6			
EBITDA	150.9	160.4	163.8	181.3	198.6			
Net Income	52.3	72.7	84.5	96.0	122.9			
EPS	88	122	142	161	206			
Adjusted EPS	88	122	142	161	206			
Y/Y%								
Revenues		7.6%	14.1%	9.6%	6.0%			
Operating Profit		6.7%	1.5%	14.5%	12.2%			
EBITDA "		6.3%	2.1%	10.7%	9.6%			
Net Income		39.0%	16.2%	13.5%	28.1%			

		Valuation Metrics									
Rating:Overweight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Dec)	28.00	911	1,195	8.5%	60.2	60.2	5.1	3.90	20.1
Price	4,665.0 Yen	F20 (IFRS)	32.00	939	1,217	9.3%	53.3	53.3	5.0	3.83	17.1
Target Price	5,500 Yen	F21 (IFRS)	36.00	1,066	1,309	11.4%	38.3	38.3	4.4	3.56	16.1
Market Cap	27,886 100mn	F22Ce (IFRS)	38.00	NA	1,422	NA	41.4	NA	NA	3.87	NA
Avg Shares Outstanding	597,781 000	F22e (IFRS)	38.00	1,140	1,494	12.4%	32.9	32.9	4.1	3.12	15.7
Dilutive shares	- 000	F23e (IFRS)	42.00	1,228	1,637	13.1%	29.0	29.0	3.8	2.85	14.2
EV(F22e)	25,793 100mn	F24e (IFRS)	54.00	1,321	1,735	15.6%	22.6	22.6	3.5	2.69	13.0

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}

EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

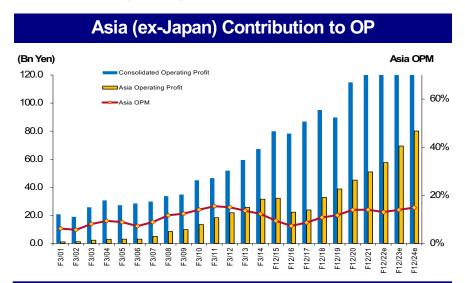
Unicharm (8113)

Segment earnings forecast

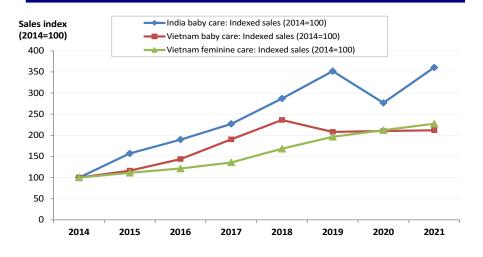
Regional Data	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e
Sales (bn yen)	727.5	782.7	893.0	978.6	1,037.2
Domestic	292.4	294.9	301.6	305.9	313.2
Overseas	435.1	487.9	591.4	672.7	724.0
Asia	323.1	363.7	442.8	504.8	546.7
China	95.7	111.6	134.0	153.7	165.4
Asia exChina	227.4	252.1	308.8	351.1	381.3
Other	111.9	124.2	148.6	167.9	177.3
Elimination/Corporate	0.0	0.0	0.0	0.0	0.0
Operating Profit	114.7	122.5	124.3	142.3	159.6
Domestic	57.5	58.3	52.6	53.9	59.0
Overseas	56.7	63.8	71.3	88.0	100.2
Asia	45.2	51.0	54.8	68.4	79.1
China	20.0	21.8	24.7	28.9	33.2
Asia exChina	25.2	29.2	30.1	39. <i>4</i>	<i>45</i> .9
Other	11.6	12.9	16.5	19.6	21.1
Elimination/Corporate	0.5	0.3	0.4	0.4	0.4
Operating Margins(%)	15.8%	15.6%	13.9%	14.5%	15.4%
Domestic	19.7%	19.8%	17.4%	17.6%	18.9%
Overseas	13.0%	13.1%	12.1%	13.1%	13.8%
Asia	14.0%	14.0%	12.4%	13.5%	14.5%
China	20.8%	19.5%	18.4%	18.8%	20.1%
Asia exChina	11.1%	11.6%	9.8%	11.2%	12.0%
Other	10.3%	10.4%	11.1%	11.7%	11.9%

e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

Unicharm (8113)



Sales Growth in Vietnam and India (F3/15=100)





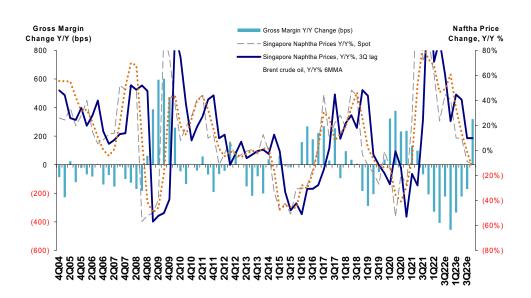


Unicharm (8113)

Raw materials cost mix

Raw materials cost mix% (ests)	Unicharm
Crude oil/naphtha based materials	~80%
SAP	~20%
Other	~60%
Paper/pulp-related materials	~10+%
Palm kernel oil	-
Other materials	~10%

Unicharm's gross margin vs. naphtha prices



Source: Company data, Morgan Stanley Research

Kao (4452)

Earnings trends and market sentiment to bottom out

OVERWEIGHT THESIS

Market expectations and valuations have already corrected sizably since 2021. Kao still maintains a high share of the Japanese personal and household care products market, and despite a challenging environment it is maintaining at least a 10% operating margin via continued cost-cutting efforts, which we consider a tribute to highquality management and execution capabilities. Earnings recovery should accelerate with Japan's full-reopening. driving Kao's earnings to bottom out. Given the undemanding valuations and market's low expectations, along with now cheaper palm kernel oil and peaking crude oil prices, we think the market perception turnaround is imminent.

RISKS TO PT/RATING

RISKS TO UPSIDE

(1) Stronger sales growth of cosmetics and baby diapers and better than expected margins due to aggressive cost reductions and eased competition in the markets; (2) greater than expected size of share buyback.

RISKS TO DOWNSIDE

 Poor sales;
 oil or palm oil prices climb;
 greater-than-expected deceleration in Asia consumer biz, domestic diaper sales, and inbound demand.

RISK REWARD CHART



Source: Refinitiv, Morgan Stanley Research

BULL CASE

-

¥8,500 BASE CASE

¥6,600 BEAR CASE

¥5,000

F12/23e EPS ¥335 x P/E 25x

Assumes OP CAGR of low-teens % for F12/21-F12/24. All-around growth, with strong earnings growth in cosmetics and stable earnings expansion in health & beauty care, as well as recovery in sanitary. Fair-value P/E is at slight premium vs. Kao's long-term historical range, appreciating the strong earnings growth outlook.

F12/23e EPS ¥288 x P/E 23x

Assumes high-single digit% OP CAGR for F12/21-F12/24. Cosmetics in China remains the growth driver, while Japan cosmetics segment recovers with full-reopening, and other segment earnings also trend up gradually. Our target P/E is at a slight discount to global peers.

F12/23e EPS ¥273 x P/E 18x

Assumes OP CAGR to be down mid-single digit % for F12/21-F12/24. Japan earnings recovery remains sluggish, due to weaker than expected cosmetics and sanitary topline recovery, as well as slower growth for other businesses, which also lead to fiercer sales competition and promotional pressure. Top-line growth in Asian consumer business also slows down. With growth set to slow down, P/E trades down to the levels close to the historical bottom.

Source: Refinitiv, Morgan Stanley Research, Morgan Stanley Institutional Equities Division.

The probabilities of our Bull, Base, and Bear case scenarios playing out were estimated with implied volatility data from the options market as of 02 Sep, 2022. All figures are approximate risk-neutral probabilities of the stock reaching beyond the scenario price in either three-months' or one years' time.

Kao (4452)

	Earnin	ıgs Foreca	ast Summa	ary	
(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e
Revenues	1,382.0	1,418.8	1,531.6	1,635.7	1,687.5
Operating Profit	175.6	143.5	145.9	179.3	200.9
EBITDA	261.6	230.9	220.9	249.3	265.9
Net Income	126.1	109.6	110.3	133.7	149.4
EPS	262	231	235	288	327
Adjusted EPS	307	320	235	288	327
Y/Y%					
Revenues		2.7%	7.9%	6.8%	3.2%
Operating Profit		-18.3%	1.7%	22.9%	12.1%
<i>É</i> BITDA Ö		-11.8%	-4.3%	12.8%	6.7%
Net Income		-13.1%	0.6%	21.2%	11.8%

		1	/aluatio	n Metri	cs						
Rating:Overweight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Dec)	130.00	1,812	3,160	17.0%	19.4	19.4	3.3	1.88	8.8
Price	5,942.0 Yen	F20 (IFRS)	140.00	1,951	2,907	13.4%	22.7	19.4	3.0	2.04	9.9
Target Price	6,600 Yen	F21 (IFRS)	144.00	2,076	2,984	11.1%	25.8	18.6	2.9	1.99	11.2
Market Cap	28,252 100mn	F22Ce (IFRS)	148.00	NA	3,302	NA	27.9	NA	NA	2.00	NA
Avg Shares Outstanding	475,466 000	F22e (IFRS)	148.00	2,071	3,221	11.4%	25.3	25.3	2.9	1.84	11.7
Dilutive shares	- 000	F23e (IFRS)	160.00	2,110	3,440	13.8%	20.6	20.6	2.8	1.73	10.4
EV(F22e)	25,933 100mn	F24e (IFRS)	170.00	2,177	3,549	15.1%	18.2	18.2	2.7	1.67	9.8

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}
EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

Kao (4452)

Segment	earni	ings f	orecas	t

						Regional Data					
(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e	(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e
Sales	1,382.0	1,418.8	1,531.6	1,635.7	1,687.5	Sales (post-elimination)	1,382.0	1,418.8	1,531.6	1,635.7	1,687.5
Consumer Products	1,151.3	1,143.7	1,228.8	1,313.0		Domestic	888.1	856.3	889.7	912.3	940.3
Hygiene & Living Care	503.2	496.8	522.9	543.4	543.8		493.9	562.5	728.3	804.5	819.5
Health & Beauty Care	362.3	354.5	380.8	406.6		Overseas					
Life Care	52.2	53.0	56.7	60.0	60.6	Asia .	254.1	285.2	363.3	414.3	426.6
Cosmetics	233.6	239.3	268.5	303.0	333.3	Americas	126.3	145.2	195.3	213.7	214.3
Chemicals	269.2	314.3	346.7	366.7	373.4	Europe	113.5	132.0	169.8	176.5	178.6
Adj/⊟imination	-38.5	-39.2	-44.0	-44.0	-42.0						
•						Consumer Products					
Operating Profit	175.6	143.5	145.9	179.3	200.9	Sales	1,151.3	1,143.7	1,228.8	1,313.0	1,356.1
Consumer Products	147.2	112.6	112.5	143.9		Domestic	811.0	768.1	786.4	818.3	846.2
Hygiene & Living Care	79.6	51.8	44.9	61.3	69.4	Overseas	340.3	375.6	442.4	494.7	509.9
Health & Beauty Care	60.5	49.7	46.0	53.6		Asia	200.3	214.7	255.6	291.1	303.5
Life Care	4.7	3.6	3.4	3.9	4.2	Americas	83.6	96.2	115.4	127.4	128.0
Cosmetics	2.4	7.5	18.2	25.1	31.9	Europe	56.4	64.6	71.5	76.2	78.4
Chemicals	27.7	29.6	32.9	34.9	36.4	Сагоро	00.4	04.0	7 1.0	70.2	70.4
Adj/⊟imination	0.7	1.3	0.5	0.5	0.5	Chemicals					
						Sales	269.2	314.3	346.7	366.7	373.4
Operating Profit Margin %	12.7%	10.1%	9.5%			Domestic	111.1	122.1	140.4	132.0	133.3
Consumer Products	12.8%	9.8%									
Hygiene & Living Care	15.8%	10.4%	8.6%	11.3%		Overseas	158.1	192.2	292.1	316.7	316.7
Health & Beauty Care	16.7%	14.0%	12.1%			Asia	56.5	73.9	111.7	127.8	127.8
Life Care	8.9%	6.8%	6.0%	6.6%	6.9%	Americas	42.8	49.0	79.9	86.3	86.3
Cosmetics	1.0%	3.1%				Europe	58.9	69.2	100.5	102.6	102.6
Chemicals	10.3%	9.4%									
Adj/⊟imination	-1.8%	-3.4%				Other/Corporate Adj.	-38.5	-39.2	-43.3	-44.9	-46.3

e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

Full-reopening benefit likely in the price but Chinese demand outlook uncertain

EOUAL-WEIGHT THESIS

From a longer-term perspective we see multiple positive earnings drivers for Shiseido, including significant growth potential for prestige cosmetics with support from Chinese consumers, as well as re-opening benefits in Japan. However, we think the market is already factoring in a strong earnings recovery, with consensus P/E maintained at about 30x for F3/24, which does not look cheap even on historical or peer comparisons. There is also some uncertainty at this point as to whether growth in cosmetics demand supported by Chinese consumers might be slowing so we will have to watch this for a while, and we take a wait-and-see approach for now.

RISKS TO PT/RATING

RISKS TO UPSIDE

(1) Stronger-than-expected sales recovery in Japan/TR, (2) announcement of initiatives for further fixed cost reductions, (3) higher brand power resulting in clear sales growth in the US and Europe.

RISKS TO DOWNSIDE

(1) China sales growth deceleration, (2) longer than expected negative impact related to Covid (including 2nd/3rd waves), and (3) heavier promotional cost burden potentially impacting operating margins.

RISK REWARD CHART AND OPTIONS IMPLIED PROBABILITIES (12M)



BULL CASE

¥8,600 BASE CASE

¥5.600 BEAR CASE

¥3.000

F12/24e EPS ¥307 x P/E 28x

CAGR for consolidated sales in F12/21-24 is a brisk ~+10%. Drivers are China and TR (up ~+10% and +30% p.a., respectively) while other areas are also solid. F12/23 OP almost reaches the company's ~¥150bn target. Market regains confidence in global cosmetics stocks, extending the base valuation to 3-year forward basis.

F12/23e EPS ¥186 x P/E 30x

Driven by strong Chinese consumer demand, China and TR sales grow strongly.

Meanwhile, Japan sales CAGR also up by mid-single digit%, due to full-reopening finally materializing. Timing of achieving the OP target of ~¥15Obn is delayed until F12/25. Stock trades at P/E in-line with large global peers on 2-yr forward basis.

F12/23e EPS ¥142 x P/E 22x

F12/23 OP still does not recover to the F12/19 levels as TR and China's 4-year OP CAGR slows and Japan OPM remains below 5% in F12/23. Profitability improvements at the Americas and European businesses also progresses slowly. Total operating margin remains just at high-single-digit levels, and additional measures towards structural fixed-cost reduction would be needed. Market's expectations for growth fade and P/E contracts closer to the historical low.

	Adjusted EPS -14 122 93 186 224														
(bn yen)	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e										
Revenues	920.9	1,035.2	1,127.9	1,285.7	1,370.1										
Operating Profit	15.0	41.6	57.3	110.4	131.9										
EBITDA	83.0	112.7	107.2	160.3	181.8										
Net Income	-11.7	42.4	37.3	74.4	89.5										
EPS	-29	106	93	186	224										
Adjusted EPS	-14	122	93	186	224										
<u>Y/Y%</u>															
Revenues		12.4%	9.0%	14.0%	6.6%										
Operating Profit		177.9%	37.9%	92.6%	19.4%										
EBITDA		35.8%	-4.9%	49.5%	13.4%										
Net Income		NM	-12.2%	99.6%	20.4%										

		,	<i>V</i> aluatio	n Metri	cs						
Rating:Equal-Weight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Dec)	60.00	1,246	2,833	14.8%	27.6	25.3	4.1	1.79	11.6
Price	5,079.0 Yen	F20	40.00	1,216	2,305	-2.4%	-174.0	-356.9	4.2	2.20	24.5
Target Price	5,600 Yen	F21	50.00	1,367	2,591	7.8%	47.8	41.6	3.7	1.96	18.1
Market Cap	20,290 100mn	F22Ce	100.00	NA	2,678	NA	87.7	NA	NA	2.09	NA
Avg Shares Outstanding	399,480 000	F22e	54.00	1,406	2,824	6.6%	54.4	54.4	3.6	1.80	19.0
Dilutive shares	- 000	F23e	68.00	1,524	3,219	12.2%	27.3	27.3	3.3	1.58	12.7
EV(F22e)	20,359 100mn	F24e	75.00	1,674	3,430	13.4%	22.7	22.7	3.0	1.48	11.2

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}

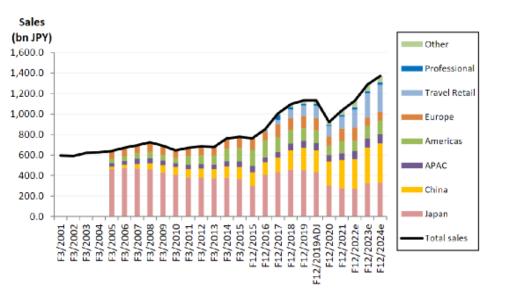
EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

Segment earnings forecast

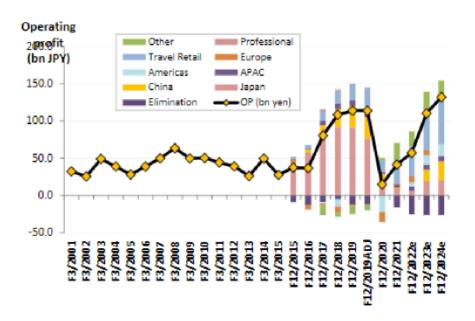
Segment Data	F12/2020	F12/2021	F12/2022e	F12/2023e	F12/2024e
Sales (bn yen)	920.9	1,035.2	1,127.9	1,285.7	1,370.1
Japan	303.0	276.2	273.1	328.5	332.2
China	235.8	274.7	285.8	346.3	381.3
APAC	59.2	65.0	80.0	87.8	90.9
Americas	91.4	121.4	99.3	120.8	133.8
Europe	94.3	117.0	130.2	77.4	83.6
Travel Retail	98.5	120.5	176.2	240.4	263.9
Professional	12.8	15.9	18.8	19.9	19.9
Other	25.9	44.5	64.5	64.5	64.5
Core OP (bn yen)		-	61.8	114.9	136.4
OP (bn yen)	15.0	41.6	-		-
Japan	10.5	9.6	6.2	19.0	20.5
China	18.4	1.2	-1.1	16.0	25.3
APAC	3.2	3.7	5.9	6.8	7.4
Americas	-22.3	-13.2	5.8	12.8	15.5
Europe	-13.2	2.5	7.9	5.5	6.4
Travel Retail	14.6	22.0	39.2	55.8	61.3
Professional	0.0	0.8	1.0	1.1	1.1
Other/elimination	3.7	15.1	-3.1	-2.1	-1.1
Core OPM%			5.5%	8.9%	10.0%
Operating margin %	1.6%	4.0%			-
Japan	3.5%	3.5%	2.3%	5.8%	6.2%
China	7.8%	0.4%	-0.4%	4.6%	6.6%
APAC	5.5%	5.7%	7.3%	7.7%	8.1%
Americas	-24.3%	-10.9%	5.8%	10.6%	11.6%
Europe	-14.0%	2.1%	6.1%	7.1%	7.7%
Travel Retail	14.9%	18.2%	22.2%	23.2%	23.2%
Professional	-0.3%	4.8%	5.6%	5.6%	5.6%
Other/elimination	14.4%	34.0%	-4.9%	-3.3%	-1.7%

e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

Sales: historical trends and forecasts



Operating profit: historical trends and forecasts



e=Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

KOSE (4922)

Relatively strong Japan biz attractive but China biz conditions bear watching

EQUAL-WEIGHT THESIS

The company commands a strong market share in Japan, particularly at the high end, and has real brand strength, so as reopening benefits kick in we look for Kose's sales momentum to exceed the rate of expansion in the market as a whole. However, concerns remain on the China business: the unclear prospects for growth in demand for prestige cosmetics products driven by Chinese consumers, and intensified competition in is denting profit margins. It will take some time for these concerns to blow over, so for now we take a wait-andsee stance on the shares. Consensus forecasts have already come down but valuations are not cheap, so we assign an EW rating.

RISKS TO PT/RATING

RISKS TO UPSIDE

 Strong domestic sales recovery, 2) China sales and OPM trend stronger than expected, 3) Tarte sales reaccelrates.

RISKS TO DOWNSIDE

 Domestic sales recovery slows or weakens with consumer sentiment deterioration;
 market competition heats up in China by more than foreseen as rivals go on the offensive;
 overseas (Chinese) sales increasingly bleak;
 earnings start to decline at Tarte.

RISK REWARD CHART



BULL CASE

¥17,000 BASE CASE

¥12.000

¥7.000

F12/24e Adi. EPS ¥610 x P/E 28x

3-year sales CAGR (F12/24e vs. F12/21) at ~+11%. Japan sales CAGR at ~10%, China subsidiary and TR at mid-teens% to ~20%, Tarte at low-teens%. With OP exceeding F12/19 levels in F12/23 and showing strong grow, expectations mount for sustainable growth, centered around international expansion. Market bases valuation on 3-year forward earnings forecasts, and valuation multiple rises to levels closer to the recent peak.

F12/23e Adi. EPS ¥402 x P/E 30x

3-yr CAGR to F12/24 holds at ~+8% for sales. OP recovers to F12/19 levels in F12/24. Japan sales recovers at +mid-single digit% CAGR, while China/Asia business grows at low-to-mid teens%. Tarte grows at ~10%. Market recognizes smooth earnings momentum and remains optimistic on the post-Covid normalization, allowing valuation multiple above the long-term historical average.

F12/23e Adi, EPS ¥331 x P/E 21x

BEAR CASE

Scenario in which overall sales growth remains sluggish and F12/24 sales still fall short of F12/19 levels. Sales growth in Asia slows. KOSE is affected by a tradedown to low-price brackets in Japan as the economy worsens, and intensified competition in the industry. As profit growth expectations fall, P/E multiples contract to levels close to the lower end of the historical valuation range.

KOSE (4922)

	Earnin	gs Foreca	ast Summa	ary	
(bn yen)	F3/2021	F3/2022	F3/2023e	F3/2024e	F3/2025e
Revenues	279.4	225.0	288.3	315.5	335.1
Operating Profit	13.3	18.9	20.9	34.7	41.1
EBITDA	24.5	27.3	31.6	45.4	51.8
Recurring profit	18.7	22.4	21.6	35.4	41.8
Net Income	12.0	13.3	12.2	21.8	26.2
EPS	210	234	214	382	459
Adjusted EPS	230	254	234	402	479
<u>Y/Y%</u>					
Revenues		-19.5%	28.2%	9.4%	6.2%
Operating Profit		41.8%	11.1%	65.5%	18.4%
EBITDA		11.6%	15.8%	43.6%	14.2%
Recurring profit		19.3%	-3.2%	63.4%	18.0%
Net Income		11.3%	-8.6%	78.7%	20.2%

		V	<i>l</i> aluatior	Metric	s						
Rating:Equal-Weight	(Price as of:09/05/2022)		Dividend	BPS	SPS	ROE	P/E	Adj. P/E	P/B	PSR	EV/EBITDA
(Consolidated)		F19(FY ending Mar)	148.00	3,920	5,745	11.9%	27.9	26.7	3.3	2.27	12.2
Price	13,030.0 Yen	F20	200.00	3,953	4,897	5.3%	62.0	56.8	3.3	2.66	25.0
Target Price	12,000 Yen	F21	220.00	4,178	3,944	5.6%	55.7	51.3	3.1	3.30	22.4
Market Cap	7,433 100mn	F22Ce	170.00	NA	5,136	NA	17.9	NA	NA	2.34	NA
Avg Shares Outstanding	57,049 000	F22e	230.00	4,217	5,054	5.1%	61.0	55.7	3.1	2.58	19.3
Dilutive shares	- 000	F23e	230.00	4,384	5,530	8.7%	34.1	32.4	3.0	2.36	13.5
EV(F22e)	6,107 100mn	F24e	230.00	4,613	5,874	10.0%	28.4	27.2	2.8	2.22	11.8

EPS: Earnings/Share, BPS: Book Value/Share, SPS: Sales/Share ROE: Return on Equity, Enterprise Value (EV): Market Cap.+{Total Debt-(Cash & Deposits+Marketable Securities)}

EBITDA: (consolidated) Income before tax+Dep+Net interest expense, (parent)Operating income+Dep

KOSE (4922)

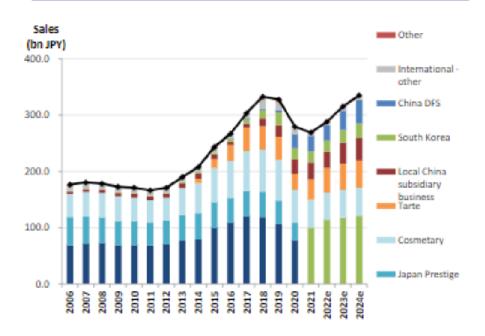
Segmental Earnings Forecasts

Segment Data				F12/21			
	F3/2020	F3/2021	F12/2021	Annualized	F12/2022e	F12/2023e	F12/2024e
Sales (bn yen)	327.7	279.4	225.0	269.0	288.3	315.5	335.1
Cosmetics business	251.9	218.5	189.1	217.7	238.6	264.4	282.9
Cosmetary business	71.9	58.4	34.4	49.1	47.8	49.1	50.2
Other	3.9	2.5	1.6	2.2	2.0	2.0	2.0
OP (bn yen)	40.2	13.3	18.9	15.7	20.9	34.7	41.1
Cosmetics business	44.7	18.7	22.7	19.7	25.3	38.2	44.0
Cosmetary business	0.2	-0.1	-0.8	0.3	0.3	1.3	2.1
Other	1.3	1.0	0.8	0.7	0.5	0.5	0.5
Operating margin %	12.3%	4.8%	8.4%	5.8%	7.3%	11.0%	12.3%
Cosmetics business	17.7%	8.5%	12.0%	9.0%	10.6%	14.4%	15.6%
Cosmetary business	0.3%	-0.1%	-2.2%	0.6%	0.6%	2.6%	4.1%
Other	32.7%	39.3%	52.1%	31.9%	25.0%	25.0%	25.0%

Earnings Estimates of Tarte Cosmetics



Earnings Estimates of Tarte Cosmetics



e = Morgan Stanley Research estimates; Source: Company data, Morgan Stanley Research

Global Food Stock Valuation Comparisons

2-Sep-22	Listed	Price	Market	MS	Price	Unside		P/E (x)		EF	S growth ([%)	CAGR	F	CF yield* (%)	E	V/EBITDA ((x)	I	EV/EBIT (x	:)	E	V/NOPAT	(x)	Divi	idend yield	(%)
2-3ep-22	CCY	Close	cap (€bn)	Rating	Target	opside	CY22	CY23	CY24	CY22	CY23	CY24	CY21-24e	CY22	CY23	CY24	CY22	CY23	CY24	CY22	CY23	CY24	CY22	CY23	CY24	CY22	CY23	CY24
MSCI Europe							12.0	11.7	11.1	17.0%	2.2%	5.4%	8.0%													3.6%	3.7%	4.0%
Europe*			457.5				22.2	20.8	20.0	13.0%	6.6%	9.8%	9.0%	4.6%	4.0%	4.3%	16.7	15.9	14.3	21.6	20.5	18.2	30.4	27.5	24.8	2.6%	2.8%	2.8%
Nestlé	CHF	113	324.5	EW	124	9%	24.2	22.8	20.7	12.9%	6.0%	10.1%	9.6%	5.7%	4.8%	5.0%	20.6	20.0	18.7	25.5	24.5	22.7	36.3	32.8	30.3	2.6%	2.8%	3.0%
Danone	EUR	52	33.4	EW	57	9%	15.7	14.7	13.1	0.3%	7.4%	12.2%	6.5%	8.1%	8.4%	10.5%	9.9	9.1	8.2	13.0	11.9	10.5	21.5	18.5	16.2	3.7%	4.0%	4.4%
Associated British Foods	GBp	1,503	13.7	EW	1,850	23%	11.4	10.6	9.9	43.4%	7.9%	7.2%	18.4%	NA	NA	NA	5.2	4.8	4.5	8.8	8.0	7.3	11.8	10.6	9.6	3.3%	3.6%	3.8%
Lindt & Spruengli	CHF	10,340	25.6	NC	NC	NC	43.7	39.8	NA	20.2%	9.9%	NM	NM	NA	NA	NA	24.0	22.3	NA	32.9	30.2	NA	42.0	38.8	NA	1.3%	1.3%	NA
Kerry Group PLC	EUR	100	17.8	NC	NC	NC	23.0	20.8	19.0	14.8%	10.7%	9.5%	11.6%	NA	NA	NA	16.4	14.7	13.2	21.4	19.1	NA	24.5	22.1	NA	1.0%	1.1%	1.2%
JDE Peets	EUR	31	15.6	NC	NC	NC	16.5	16.0	14.7	8.7%	3.1%	9.0%	6.9%	NA	NA	NA	11.9	10.6	9.6	15.3	13.5	12.4	20.2	17.8	16.3	2.5%	2.6%	2.7%
Barry Callebaut	CHF	1,978	11.1	NC	NC	NC	25.1	22.0	NA	17.0%	13.9%	NM	NM	NA	NA	NA	14.7	13.2	NA	20.2	17.8	NA	24.4	21.6	NA	1.6%	1.8%	NA
Orkla	NOK	83	8.4	NC	NC	NC	15.3	14.9	14.3	8.0%	2.8%	4.2%	5.0%	NA	NA	NA	9.7	9.8	NA	12.7	12.9	NA	17.7	17.6	NA	3.7%	3.8%	4.0%
Tate & Lyle	GBp	758	3.5	NC	NC	NC	15.2	14.5	13.3	-14.9%	4.7%	9.2%	NM	NA	NA	NA	11.0	10.0	8.9	16.2	14.1	12.5	18.2	15.8	14.1	2.8%	2.8%	2.9%
Glanbia	EUR	12	3.4	NC	NC	NC	12.7	11.4	10.8	11.0%	10.8%	6.4%	9.4%	NA	NA	NA	8.9	7.7	NA	13.2	11.0	NA	15.3	12.9	NA	2.6%	2.9%	3.1%
Bakkavor	GBp	84	0.6	NC	NC	NC	8.2	7.3	6.6	-0.8%	13.0%	10.4%	7.4%	NA	NA	NA	5.4	4.8	NA	9.3	8.2	NA	11.7	10.7	NA	8.0%	8.6%	9.1%
MSCI US							19.1	17.7	16.2	7.9%	8.0%	8.9%	8.3%													1.5%	1.6%	1.7%
US*			362.8				18.7	17.9	18.9	18.7%	6.7%	5.3%	7.4%	5.2%	5.4%	4.2%	13.2	12.6	11.7	16.1	15.2	14.1	20.8	20.7	18.1	2.6%	2.7%	2.6%
Mondelez	USD	61	85.2	OW	70	15%	20.6	19.2	18.1	17.3%	6.9%	6.1%	10.0%	5.4%	5.1%	1.5%	15.8	14.6	14.0	18.4	17.0	16.3	23.2	21.4	20.5	2.4%	2.5%	2.8%
General Mills	USD	77	46.4	UW	66	-14%	18.8	19.0	18.3	11.7%	5.6%	3.9%	7.0%	5.3%	5.2%	5.0%	14.7	14.8	14.2	17.2	17.3	16.6	24.5	24.5	23.6	2.7%	2.9%	3.0%
Kellogg	USD	73	24.8	EW	72	-1%	17.6	16.8	16.1	13.4%	5.0%	3.8%	7.3%	6.7%	4.5%	4.4%	13.5	12.9	12.4	17.0	16.2	15.5	21.5	20.5	19.6	3.3%	3.3%	3.4%
Kraft Heinz	USD	37	45.8	EW	41	10%	14.0	12.9	12.2	3.8%	7.9%	6.5%	6.1%	7.6%	9.1%	9.9%	10.7	9.9	9.3	13.2	12.0	11.2	16.7	15.2	14.1	4.3%	4.3%	4.3%
The Hershey Company	USD	224	46.4	EW	222	-1%	27.0	25.3	24.4	32.1%	6.7%	3.5%	13.4%	3.3%	3.6%	3.9%	18.7	17.6	16.8	23.0	21.5	20.6	29.1	27.2	26.1	1.7%	1.8%	1.9%
Campbell Soup	USD	49	14.8	EW	48	-2%	17.0	16.4	16.1	11.9%	5.2%	1.9%	6.3%	6.9%	6.5%	6.5%	11.2	10.6	10.3	14.4	13.5	13.0	18.2	17.1	16.5	3.0%	3.1%	3.2%
Hostess Brands	USD	23	3.2	OW	26	14%	23.9	20.0	18.5	24.0%	19.5%	8.0%	17.0%	4.2%	2.5%	5.1%	13.5	11.9	10.7	17.6	15.1	13.7	27.1	23.2	21.1	0.0%	0.0%	0.0%
JM Smucker	USD	140	15.0	NC	NC	NC	16.9	15.2	14.3	7.9%	11.4%	6.2%	8.5%	4.0%	5.3%	6.5%	11.7	10.9	10.1	13.8	12.5	11.6	18.2	16.5	15.3	3.0%	3.1%	3.1%
ConAgra Brands	USD	34	16.6	EW	34	-1%	14.2	14.0	13.5	6.0%	6.1%	4.0%	5.4%	5.4%	6.1%	6.4%	11.2	10.9	10.4	14.1	13.4	12.8	17.8	17.0	16.2	3.3%	3.3%	3.5%
McCormick Foods	USD	83	22.4	NC	NC	NC	27.5	25.4	23.6	12.8%	8.2%	7.5%	9.5%	3.4%	4.0%	4.5%	20.4	18.8	NA	24.4	22.3	NA	31.1	28.7	NA	1.8%	1.8%	1.9%
TreeHouse Foods	USD	45	2.6	NC	NC	NC	31.8	16.8	NA	37.7%	89.0%	NM	NM	10.7%	11.8%	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	0.0%	0.0%	NA
Flowers Foods	USD	27	5.8	NC	NC	NC	21.4	20.5	19.8	14.5%	4.7%	3.5%	7.4%	2.8%	4.0%	NA	12.9	12.2	11.6	18.0	16.8	16.1	23.6	22.3	NA	3.2%	3.3%	3.5%
Hain Celestial	USD	20	1.8	NC	NC	NC	19.3	20.0	16.0	-13.6%	-4.3%	24.0%	0.8%	5.7%	5.6%	6.2%	13.4	12.0	10.6	18.8	16.5	14.1	24.5	21.8	18.9	0.0%	0.0%	0.0%
Hormel Foods	USD	46	25.5	NC	NC	NC	24.9	22.7	NA	19.1%	10.0%	NM	NM	2.7%	2.9%	NA	17.9	16.5	NA	21.3	19.4	NA	26.9	24.5	NA	2.2%	2.3%	NA
Pilgrims Pride	USD	28	6.7	NC	NC	NC	6.7	8.3	NA	114.8%	-18.8%	NM	NM	9.6%	13.3%	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	0.0%	0.0%	NA
MSCI World							15.7	14.8	13.8	10.9%	6.0%	7.8%	8.2%													2.2%	2.3%	2.5%
ROW*			82.4				20.1	17.9	19.1	12.6%	13.0%	12.5%	10.2%	3.6%	5.6%	5.4%	11.1	10.0	9.2	14.2	12.2	11.5	19.0	16.4	15.2	2.5%	2.7%	2.0%
Want Want	HKD	5	8.7	EW	7	35%	12.2	11.3	NA	10.9%	8.3%	NM	NM	8.6%	9.2%	NA	7.8	7.2	NA	8.8	8.1	NA	12.3	11.3	NA	8.3%	9.2%	NA
Ajinomoto	JPY	3,821	14.7	NC	NC	NC	25.9	23.0	20.4	20.0%	12.3%	12.8%	15.0%	3.8%	4.6%	5.3%	10.5	9.6	8.7	NA	NA	NA	NA	NA	NA	1.5%	1.6%	1.8%
Tingyi	HKD	14	10.0	OW	16	12%	24.6	17.8	15.5	-21.0%	38.7%	14.3%	7.8%	5.7%	8.8%	10.0%	22.7	15.3	13.0	18.9	13.2	11.4	25.0	17.4	15.1	5.7%	5.6%	6.4%
China Mengniu Dairy	HKD	34	17.3	OW	48	41%	20.2	17.7	15.3	20.3%	14.3%	15.3%	16.6%	-2.5%	1.9%	2.8%	20.2	16.3	13.3	30.6	23.9	18.8	40.8	31.9	25.1	1.6%	1.8%	2.1%
Calbee	JPY	2,725	2.6	NC	NC	NC	21.6	19.6	18.5	-6.3%	10.5%	5.4%	3.0%	3.6%	4.3%	4.7%	8.6	8.0	7.4	NA	NA	NA	NA	NA	NA.	2.0%	2.1%	2.1%
Yakult Honsha	JPY	8,100	9.9	NC	NC	NC	26.8	24.9	23.3	10.4%	7.7%	6.8%	8.3%	2.3%	3.0%	3.7%	13.4	12.5	11.4	NA	NA	NA.	NA.	NA	NA	1.0%	1.1%	1.2%
Kikkoman	JPY	8,580	11.9	NC	NC	NC	40.2	37.6	35.2	10.6%	7.0%	6.6%	8.0%	1.5%	2.0%	2.3%	20.1	18.6	17.4	NA	NA	NA	NA.	NA	NA	0.7%	0.8%	0.8%
CJ Cheil Jedang Corp	KRW	400.000	4.4	OW	500.000	25%	8.4	8.3	7.3	18.5%	0.1%	14.9%	10.9%	18.5%	23.3%	25.2%	5.4	5.1	4.6	9.5	9.1	8.0	12.5	12.0	10.5	1.4%	1.5%	1.6%
Orion Corp	KRW	97,000	2.8	EW	115,000	19%	11.5	10.4	9.5	30.5%	10.6%	9.6%	16.5%	8.1%	9.4%	10.5%	5.1	4.3	3.6	6.6	5.5	4.5	8.7	7.2	5.9	0.9%	1.0%	1.2%
	MAT	27,000			. 10,000	1270																						
Global Food			902.7				20.5	19.3	19.5	15.5%	7.3%	8.2%	8.4%	NA	NA	NA	14.5	13.8	12.7	18.5	17.4	15.9	24.9	23.5	21.0	2.6%	2.7%	2.7%

e = Morgan Stanley Research estimates; Source: Morgan Stanley Research; Note: **Please see the explanation of the Morgan Stanley ModelWare initiative later in this report. NC: Not covered, O:Overweight, E:Equal-weight, U:Underweight; Industry Views: North America=Beverage: In-Line, Food: Cautious, Tobacco: In-Line, Europe=Beverage: In-Line, Food: In-Line, Food: In-Line, Food: In-Line, Tobacco: Attractive, Asia/Pacific: Australian Consumer: Attractive, China Consumer: Attractive, India= Consumer: Cautious, S. Korea Consumer: In-Line, Latin America=Mexico Consumer: In-Line, Brazil Consumer: In-Line, Japan=Food: In-Line.

Global Beverages Valuation Comparisons

	111111	D.i.	Marilant	140	D.1.			P/E (x)		L E	S growth (%)	OAOD	_ 0	CF yield* (%)		V/EBITDA ((v)		EV/EBIT (x	·)	l _E	V/NOPAT ((v)	Divi	idend yield	(%)
2-Sep-22	Listed	Price Close	Market cap (€bn)	MS Rating	Price Target	Upside	ovaa		OVA			<u> </u>	CAGR CY21-24e		<u> </u>	<u> </u>			<u> </u>		<u> </u>	<u>′ </u>			`			
MCOI Furana	CCI	Ciuse	cap (EDII)	Natility	raiget		CY22 12.0	CY23	CY24	CY22	CY23	CY24		CY22	CY23	CY24	CY22	CY23	CY24	CY22	CY23	CY24	CY22	CY23	CY24	CY22	CY23	CY24
MSCI Europe			387.5				19.1	11.7 17.4	11.1 15.9	17.0% 23.2%	2.2% 9.5%	5.4% 10.1%	8.0% 13.9%	3.9%	3.6%	3.7%	12.2	11.0	10.0	15.9	14.3	12.9	21.6	19.4	17.6	3.6% 2.1%	3.7% 2.2%	4.0% 2.4%
Europe*	EUR	49	98.2	EW	54	11%	16.3	14.8	13.3	21.6%	10.0%	11.7%	14.3%	5.0%	2.9%	3.3%	10.8	9.2			12.4	11.1	20.1	17.3		1.7%	1.9%	2.4%
Anheuser-Busch	EUR	89	51.5	EW	100	12%	17.9	16.9	15.0	41.1%	5.7%	13.0%	19.0%	7.5%	7.1%	7.7%	10.0	9.2	8.4 8.3	14.4 14.7	13.5	11.8	20.1	18.8	15.5 16.5	2.0%	2.1%	2.1%
Heineken	DKK	953	19.5	EW	1.000	5%	14.9	14.0	12.5	33.1%	6.7%	12.1%	16.8%	4.4%	6.2%	4.8%	12.3	11.5	10.7	16.0	15.8	14.7	20.3	20.3	19.0	2.7%	3.0%	3.3%
Carlsberg																												
Diageo	GBp	3,780	109.1	OW OW	4,300	14%	23.2	21.0	19.6	22.3%	10.3%	7.1%	13.1%	2.8%	3.0%	3.4%	16.6	15.4	14.3	19.0	17.2	15.9	24.9	22.4	20.8	2.1%	2.2%	2.3%
Pernod Ricard	EUR	189	50.4	OW	207	9%	22.4	20.0	18.8	12.3%	12.2%	6.3%	10.2%	2.7%	3.1%	2.8%	15.6	15.0	14.0	17.7	17.0	15.8	23.4	22.5	20.9	2.2%	2.5%	2.7%
Coca-Cola European Partners	EUR	49	22.4	EW	53	9%	14.8	13.3	12.4	16.7%	11.0%	7.5%	11.7%	NA 0.6%	NA 2.0%	NA 1.00/	11.1	9.8	9.1	15.4	13.4	12.1	19.9	17.3	15.7	3.3%	3.8%	4.0%
Campari	EUR	10	11.3	EW	10	4%	29.1	26.6	24.2	26.1%	9.4%	10.1%	14.9%	0.6%	2.0%	-1.0%	18.8	17.0	15.6	21.8	19.7	18.0	30.6	27.1	24.6	0.9%	0.9%	1.0%
Coca-Cola Hellenic	GBp	1,973	8.4	EW	2,200	12%	15.3	14.1	12.4	-5.1%	8.2%	14.1%	5.4%	5.8%	6.9%	7.8%	8.6	8.1	7.1	13.2	12.4	10.7	17.8	16.7	14.5	3.0%	3.2%	3.7%
Rémy Cointreau	EUR	183	9.5	UW	160	-13%	34.1	30.1	28.3	36.8%	10.9%	6.6%	17.4%	1.8%	2.9%	3.0%	21.8	19.2	17.7	24.3	21.4	19.7	34.9	30.6	28.2	1.2%	1.2%	1.2%
Fever Tree	GBp	876	1.2	EW	1,200	37%	39.5	31.2	22.5	-43.6%	26.9%	38.3%	NM	2.1%	3.2%	4.0%	21.7	16.6	12.0	28.1	20.7	14.3	34.7	26.8	18.8	1.1%	1.4%	2.0%
Britvic	GBp	773	2.4	OW	940	22%	13.7	12.9	11.7	19.7%	5.7%	10.8%	11.9%	5.7%	6.6%	6.9%	9.0	8.3	7.5	12.2	11.3	10.0	15.6	14.5	12.8	3.7%	3.9%	4.3%
Royal Unibrew	DKK	543	3.7	NC	NC	NC	18.0	17.6	15.6	11.6%	2.1%	13.1%	8.8%	NA	NA	NA	15.7	12.8	11.4	19.9	16.3	14.3	24.8	20.6	18.2	3.0%	2.9%	3.3%
MSCI US							19.1	17.7	16.2	7.9%	8.0%	8.9%	8.3%													1.5%	1.6%	1.7%
US*			702.6				25.2	23.3	21.2	20.6%	9.1%	10.1%	13.3%	3.8%	4.2%	4.8%	18.2	16.8	15.2	21.3	19.6	17.7	26.8	24.7	22.0	2.4%	2.5%	2.6%
Coca-Cola	USD	61	267.5	OW	74	21%	24.7	23.7	21.8	21.9%	3.8%	9.1%	11.4%	4.7%	4.5%	4.9%	20.0	19.1	17.5	22.0	20.9	19.0	26.6	25.4	23.2	2.9%	3.0%	3.2%
Pepsi	USD	171	238.0	OW	198	16%	25.5	23.5	21.5	22.4%	8.5%	9.4%	13.2%	2.7%	4.0%	4.9%	17.7	16.3	14.8	21.8	20.2	18.2	27.5	25.4	23.1	2.7%	2.8%	3.0%
Molson Coors	USD	52	11.4	EW	51	-1%	13.4	12.7	11.8	6.4%	5.4%	7.3%	6.3%	10.1%	10.3%	10.3%	8.6	8.1	7.4	13.3	12.2	11.1	20.5	18.8	11.1	2.9%	3.2%	3.4%
Constellation Brands	USD	245	45.4	OW	298	22%	21.7	18.9	16.0	21.7%	20.3%	18.0%	20.0%	3.7%	4.1%	5.5%	16.3	14.3	12.2	18.4	16.4	14.0	23.2	20.3	17.4	1.3%	1.5%	1.7%
Dr Pepper Snapple	USD	38	54.2	EW	36	-5%	22.5	20.6	19.1	20.5%	8.9%	7.8%	12.2%	5.1%	4.9%	4.9%	14.8	13.6	12.7	18.0	16.5	15.3	23.5	21.2	19.8	2.0%	2.1%	2.2%
Monster Beverages	USD	88	47.3	OW	109	23%	37.7	28.7	25.1	3.8%	31.2%	14.6%	16.0%	1.7%	3.1%	3.5%	25.4	19.4	16.8	26.5	20.2	17.5	34.7	26.4	22.9	0.0%	0.0%	0.0%
Brown-Forman	USD	72	34.6	UW	66	-8%	36.6	33.7	31.3	23.1%	12.6%	7.4%	14.2%	2.5%	2.6%	2.8%	25.4	23.6	21.8	27.0	25.0	23.0	35.2	32.2	29.7	1.5%	1.2%	1.3%
Boston Beer	USD	331	4.1	NC	NC	NC	37.8	29.4	22.5	NM	28.4%	30.6%	116.6%	4.2%	4.2%	NA	15.5	12.3	11.1	24.7	17.7	15.1	33.7	23.6	NA	0.0%	0.0%	0.0%
MSCI World							15.7	14.8	13.8	10.9%	6.0%	7.8%	8.2%													2.2%	2.3%	2.5%
ROW*			693.5				33.0	28.6	24.3	19.9%	16.0%	17.3%	17.3%	2.4%	3.0%	3.4%	18.3	15.8	12.4	22.9	19.6	16.4	30.3	26.1	21.9	1.5%	1.7%	1.9%
AmBev	BRL	15	47.4	UW	12	-26%	21.6	20.1	17.1	9.7%	7.3%	17.4%	11.4%	2.7%	4.0%	4.7%	10.4	9.6	8.5	13.9	12.8	11.2	15.1	14.5	12.8	2.5%	3.8%	3.6%
Kweichow Moutai	CNY	1,875	343.1	OW	2,329	24%	38.2	32.7	27.8	23.6%	16.8%	17.6%	19.3%	1.7%	2.0%	2.4%	25.4	21.2	17.6	25.9	21.6	17.8	34.5	28.8	23.8	1.2%	1.3%	1.5%
Wuliangye Yibin	CNY	162	91.5	OW	225	39%	23.7	20.3	16.8	19.4%	16.4%	21.2%	19.0%	3.1%	5.1%	5.4%	15.2	12.6	10.0	15.5	12.8	10.1	20.6	17.0	13.5	1.9%	2.1%	2.5%
FEMSA	USD	65	23.4	OW	89	37%	16.4	13.3	11.2	14.1%	21.9%	16.9%	17.6%	9.8%	9.3%	9.6%	6.4	5.5	4.8	10.0	8.6	7.3	14.7	12.6	10.7	4.7%	4.6%	5.4%
Kirin Holdings	JPY	2,236	14.6	NC	NC	NC	14.0	14.5	12.6	59.1%	-2.9%	14.5%	20.9%	6.6%	5.3%	6.1%	8.9	8.1	NA	NA	NA	NA	NA	NA	NA	3.0%	3.2%	3.4%
Asahi Group Holdings	JPY	4,658	16.9	NC	NC	NC	15.8	13.4	12.0	-9.1%	18.1%	11.1%	6.1%	6.7%	9.0%	9.6%	11.0	9.3	NA	NA	NA	NA	NA	NA	NA	2.4%	2.7%	3.0%
Coca-Cola FEMSA	MXN	122	103.6	EW	114	-7%	142.5	122.4	108.9	7.8%	16.4%	12.4%	12.2%	0.7%	0.8%	0.9%	52.0	47.5	43.7	74.7	67.9	61.9	113.1	102.7	93.7	0.7%	0.7%	0.8%
Treasury Wine Estates	AUD	13	6.5	NC	NC	NC	26.2	22.1	19.9	22.1%	17.5%	10.8%	16.7%	3.4%	3.9%	4.6%	13.3	12.4	11.5	16.9	15.4	13.9	23.8	21.6	19.5	2.6%	3.1%	3.5%
Tsingtao Brewery	CNY	102	16.5	UW	78	-24%	42.0	35.2	30.4	10.5%	19.4%	15.7%	15.1%	2.3%	3.0%	3.6%	22.8	18.7	15.8	28.7	22.6	18.6	38.2	30.1	24.8	1.2%	1.4%	1.6%
United Spirits	INR	825	7.6	NC	NC	NC	59.8	50.4	44.0	29.9%	19.0%	14.2%	20.9%	1.6%	1.7%	2.2%	35.7	30.6	26.2	42.9	36.0	30.9	56.6	47.6	40.8	0.0%	0.0%	0.8%
Cuervo	MXN	41	7.5	OW	79	91%	25.1	16.8	13.4	38.3%	49.7%	24.8%	37.2%	-0.4%	4.4%	5.7%	16.3	11.4	9.2	17.9	12.4	9.9	27.2	18.7	15.0	1.2%	3.0%	3.7%
Coca-Cola Bottlers Japan Holdings Inc.	JPY	1,404	2.1	NC	NC	NC	NA	NA	243.4	NM	-59.8%	-134.2%	NM	-2.7%	1.4%	2.3%	9.3	7.7	NA	-23.6	NA	NA	-35.5	NA	NA	3.2%	3.3%	3.5%
Suntory Beverage & Food	JPY	5,060	11.2	NC	NC	NC	20.0	19.2	17.9	5.8%	4.0%	7.1%	5.7%	5.9%	5.9%	6.2%	7.9	7.5	NA	12.3	NA	NA	17.1	NA	NA	1.5%	1.7%	1.7%
Hite Jinro	KRW	29,600	1.5	EW	37,000	25%	16.7	14.1	13.5	75.1%	18.6%	4.4%	29.4%	1.9%	7.9%	7.6%	6.1	5.3	5.0	10.0	8.3	7.7	13.2	11.0	10.1	3.0%	3.4%	3.5%
Global Beverages			1,783.5				25.8	23.3	20.7	21.1%	11.4%	12.5%	14.7%	NA	NA	NA	16.1	14.4	12.5	19.9	17.8	15.7	26.0	23.3	20.5	2.0%	2.1%	2.3%

e = Morgan Stanley Research estimates; Source: Morgan Stanley Research; Note: **Please see the explanation of the Morgan Stanley ModelWare initiative later in this report. NC: Not covered, O:Overweight, E:Equal-weight, U:Underweight; Industry Views: North America=Beverage: In-Line, Food: Cautious, Tobacco: In-Line, Europe=Beverage: In-Line, Food: In-Line, Food: In-Line, Food: In-Line, Food: In-Line, Food: Consumer: Attractive, China Consumer: Attractive, India= Consumer: Cautious, S. Korea Consumer: In-Line, Latin America=Mexico Consumer: In-Line, Brazil Consumer: In-Line, Japan=Food: In-Line.

Global HPC Valuation Comparisons

0.0	Listed	Price	Market	MS	//S Price		_	P/E (x)	_	EF	S growth ((%)	CAGR		CF yield* (%)	E\	V/EBITDA	(x)		EV/EBIT (x) _	EV/NOPAT (x)			Dividend yield (%)		
2-Sep-22	CCY	Close	cap (€bn)	Rating	Target	Upside	CY22	CY23	CY24	CY22	CY23	CY24	CY21-24e	CY22	CY23	CY24	CY22	CY23	CY24	CY22	CY23	CY24	CY22	CY23	CY24	CY22	CY23	CY24
MSCI Europe							12.0	11.7	11.1	17.0%	2.2%	5.4%	8.0%													3.6%	3.7%	4.0%
Europe*			453.0				22.0	20.5	18.5	7.2%	7.3%	11.7%	7.6%	3.3%	3.9%	4.7%	14.7	14.0	12.7	18.1	16.9	15.2	25.1	22.9	20.5	2.3%	2.6%	2.8%
L'Oréal	EUR	345	185.4	EW	385	12%	31.4	29.3	27.4	24.7%	7.1%	7.0%	12.6%	3.1%	2.5%	3.4%	20.9	20.7	19.6	26.3	25.5	23.6	35.6	36.3	33.6	1.5%	1.7%	1.8%
Unilever	GBp	3,906	116.1	EW	3,800	-3%	17.9	17.4	15.5	-3.9%	3.3%	11.9%	3.6%	4.6%	5.5%	6.4%	12.5	12.0	11.0	14.6	13.9	12.6	19.6	18.3	16.6	3.8%	3.9%	4.1%
Reckitt Benckiser	GBp	6,400	52.8	OW	7,500	17%	18.8	18.3	16.7	14.9%	2.4%	9.7%	8.9%	3.1%	4.4%	4.4%	14.7	13.9	12.7	16.8	15.7	14.4	20.7	19.4	17.8	2.7%	2.9%	3.1%
Henkel	EUR	63	26.8	UW	58	-8%	17.5	15.3	11.6	-21.0%	14.0%	32.3%	6.0%	2.2%	5.3%	7.1%	9.6	8.9	6.9	13.0	11.6	8.5	18.6	16.5	12.2	3.0%	3.2%	3.3%
Haleon	GBp	247	26.4	EW	285	15%	13.6	12.7	11.7	NM	7.5%	8.1%	NM	3.5%	7.4%	8.9%	12.2	10.8	9.8	13.6	12.0	10.9	27.4	17.2	15.1	1.2%	3.2%	3.8%
Beiersdorf	EUR	101	23.0	UW	92	-9%	28.7	26.8	24.5	17.3%	7.0%	9.3%	11.1%	2.9%	3.5%	4.1%	14.8	13.5	12.1	19.2	17.6	15.6	27.5	25.1	22.2	0.7%	0.7%	0.7%
Intercos S.p.A.	EUR	13	1.2	EW	15	16%	23.5	18.9	15.4	19.8%	24.7%	22.4%	22.3%	2.7%	5.5%	5.7%	11.0	9.0	7.6	17.9	14.1	11.3	24.4	19.2	15.4	0.0%	1.3%	1.7%
Essity	SEK	234	15.3	NC	NC	NC	18.9	14.2	12.7	-3.1%	33.7%	11.8%	13.2%	NA	NA	NA	11.2	9.1	8.2	18.8	13.6	11.9	24.5	18.0	15.7	3.1%	3.3%	3.5%
AAK	SEK	161	3.9	NC	NC	NC	20.5	18.3	16.7	25.7%	11.9%	9.7%	15.5%	NA	NA	NA	13.1	11.5	10.4	16.6	14.1	12.8	22.3	18.5	16.8	1.6%	1.8%	1.9%
Corbion	EUR	29	1.7	NC	NC	NC	19.5	18.3	NA	19.0%	6.5%	NM	NM	NA	NA	NA	11.9	10.6	NA	19.8	18.6	NA	26.5	25.0	NA	2.0%	2.0%	NA
Ontex	EUR	6	0.5	NC	NC	NC	144.4	8.4	NA	-91.8%	NM	NM	NM	NA	NA	NA	11.5	6.8	NA	39.8	11.5	NA	51.6	15.7	NA	0.0%	1.5%	NA
MSCI US							19.1	17.7	16.2	7.9%	8.0%	8.9%	8.3%													1.5%	1.6%	1.7%
US*			606.1				24.7	22.5	21.0	12.2%	10.5%	10.0%	9.9%	3.9%	4.5%	4.8%	16.9	15.2	14.1	20.3	18.1	16.5	29.0	26.6	24.1	2.3%	2.4%	2.6%
Procter & Gamble	USD	137	347.1	OW	177	29%	23.9	22.1	20.3	11.7%	8.6%	8.8%	9.7%	4.0%	4.5%	5.0%	17.9	16.2	14.7	20.8	18.7	16.9	32.9	30.4	27.4	2.4%	2.6%	2.7%
Colgate Palmolive	USD	78	65.7	EW	82	5%	25.8	24.1	22.1	7.8%	7.4%	8.8%	8.0%	3.6%	4.3%	4.6%	16.8	15.5	14.1	19.5	17.9	16.2	25.6	23.6	21.3	2.3%	2.3%	2.4%
Kimberly-Clark	USD	126	43.0	EW	137	8%	22.6	19.4	17.6	3.7%	16.5%	10.4%	10.1%	4.1%	6.3%	5.5%	14.7	12.7	11.6	19.0	15.9	14.3	24.3	20.6	18.5	3.6%	3.8%	4.4%
Estee Lauder	USD	248	90.3	OW	320	29%	33.8	29.9	25.9	18.2%	15.2%	15.2%	16.2%	2.3%	2.8%	3.6%	21.0	18.3	16.0	25.6	22.3	19.3	32.9	28.9	24.9	1.0%	1.2%	1.3%
Clorox	USD	143	17.8	UW	130	-9%	33.5	28.5	22.7	-17.3%	24.1%	23.4%	8.2%	3.2%	4.1%	4.7%	19.1	16.7	14.6	24.2	20.6	17.6	30.6	26.0	22.3	3.2%	3.4%	3.5%
Newell Rubbermaid	USD	18	7.3	EW	25	43%	9.6	9.9	9.0	14.9%	-2.8%	9.8%	7.0%	5.5%	10.3%	11.2%	8.1	7.7	7.1	10.2	9.6	8.7	12.1	12.6	11.4	5.3%	5.3%	5.3%
Coty	USD	8	7.0	EW	9	20%	24.1	17.3	NA	147.4%	32.5%	NM	NM	17.8%	10.0%	NA	9.0	8.0	NA	15.6	12.9	NA	16.6	18.4	NA	0.0%	0.0%	NA
Energizer Holdings	USD	28	2.0	EW	35	25%	9.0	8.4	8.1	4.1%	6.5%	4.1%	4.9%	18.1%	18.7%	18.9%	8.3	7.5	6.9	10.6	9.5	8.7	14.6	12.5	11.4	4.4%	4.5%	4.7%
WW International	USD	5	0.4	EW	9	75%	5.0	4.5	4.2	6.0%	10.7%	7.9%	8.2%	27.6%	29.5%	31.9%	7.1	6.2	5.4	8.7	7.5	6.6	11.1	9.7	8.5	0.0%	0.0%	0.0%
Church & Dwight	USD	84	20.9	UW	82	-3%	27.9	25.4	23.5	14.1%	9.9%	8.0%	10.6%	3.4%	3.8%	4.0%	17.9	16.2	15.0	21.8	19.5	17.8	28.4	25.3	23.1	1.2%	1.3%	1.4%
Tupperware Brands	USD	11	0.5	NC	NC	NC	7.5	5.2	NA	-50.3%	42.4%	NM	NM	8.8%	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	0.0%	0.0%	NA
Edgewell Personal care	USD	38	2.1	EW	40	4%	14.7	13.1	NA	1.1%	13.2%	NM	NM	4.6%	7.4%	NA	9.6	8.8	NA	13.3	11.9	NA	17.8	14.4	NA	1.6%	1.6%	NA
Elf Beauty	USD	38	2.1	OW	42	10%	36.2	36.0	33.1	31.4%	12.9%	8.7%	17.3%	2.1%	2.8%	3.0%	21.8	21.4	19.4	28.6	25.2	21.7	53.5	45.3	37.6	0.0%	0.0%	0.0%
MSCI World							15.7	14.8	13.8	10.9%	6.0%	7.8%	8.2%													2.2%	2.3%	2.5%
ROW*			194.7				41.5	32.9	28.9	-1.3%	33.9%	13.9%	10.7%	1.9%	2.8%	3.3%	20.8	17.8	10.9	33.5	27.6	23.7	48.7	39.9	34.4	1.4%	1.6%	1.8%
Hengan	HKD	37	5.6	EW	42	13%	14.7	11.9	11.2	-15.9%	22.8%	6.5%	3.2%	5.4%	7.5%	8.5%	10.0	8.6	7.8	12.8	10.9	9.8	18.2	15.6	14.0	4.1%	5.1%	5.4%
Shiseido	JPY	5,107	14.6	NC	NC	NC	59.8	30.2	23.6	-8.3%	98.4%	27.7%	32.5%	1.8%	2.9%	3.3%	19.1	13.5	NA NA	NA	NA	NA	NA	NA	NA	1.9%	1.4%	1.5%
Kao	JPY	6,001	20.4	NC	NC	NC	25.4	21.9	20.7	-12.3%	16.2%	5.7%	2.5%	3.2%	4.2%	4.4%	11.1	10.0	NA	NA.	NA	NA	NA.	NA	NA	2.5%	2.6%	2.7%
Natura	BRL	15	4.0	EW	21	41%	35.1	12.8	9.8	-70.7%	175.4%	30.0%	1.7%	-4.5%	2.1%	6.9%	7.6	5.8	4.6	28.5	13.7	9.2	43.2	20.8	13.9	1.3%	0.0%	1.0%
Hindustan Unilever	INR	2,604	77.1	EW	2,230	-14%	61.7	58.7	52.4	12.4%	13.3%	11.9%	12.5%	1.7%	2.0%	2.2%	43.1	40.7	36.4	47.1	44.4	39.5	71.3	67.2	59.8	1.3%	1.5%	1.7%
KOSE	JPY	13,120	5.7	NC	NC	NC	46.1	35.2	29.3	15.2%	31.0%	20.2%	22.0%	1.0%	1.3%	5.4%	20.8	15.2	NA	NA	NA	NA	NA	NA	NA	1.1%	1.3%	1.4%
Unicharm	JPY	4,727	21.0	NC	NC	NC	34.7	30.5	27.1	-4.2%	13.5%	12.5%	6.9%	2.6%	3.1%	3.5%	16.2	14.4	NA	NA	NA	NA	NA.	NA	NA	0.8%	0.9%	1.0%
Amorepacific	KRW	119,500	5.2	OW	200,000	67%	36.9	21.8	18.2	3.1%	69.0%	19.8%	27.8%	0.9%	4.1%	4.9%	12.0	8.9	7.5	22.2	13.7	10.8	29.3	18.1	14.2	0.8%	1.2%	1.4%
LG Household & Health Care	KRW	691.000	8.0	OW	880,000	27%	21.2	13.7	12.7	-38.2%	54.7%	8.3%	1.2%	3.2%	6.8%	6.8%	9.5	6.7	5.9	11.7	7.9	6.9	15.4	10.4	9.2	1.7%	2.0%	2.3%
Dabur Dabur	INR	571	12.7	EW	537	-6%	53.6	47.5	41.2	9.9%	16.5%	15.0%	13.8%	1.3%	1.9%	2.4%	43.0	37.9	32.7	48.8	42.7	36.6	73.5	64.3	55.2	1.0%	1.0%	1.1%
Marico	INR	524	8.5	OW	605	16%	50.2	43.7	37.5	16.1%	17.8%	16.5%	16.8%	1.5%	2.1%	2.5%	35.7	31.2	26.9	38.9	33.9	29.1	58.9	51.4	44.1	1.7%	2.0%	2.3%
Godrej Consumer Products	INR	916	11.8	OW	1,101	20%	47.6	42.3	35.3	11.7%	20.8%	19.5%	17.3%	1.6%	2.2%	2.6%	33.5	29.1	24.4	36.6	31.5	26.2	54.6	47.0	39.1	0.0%	0.5%	1.3%
			1,253.9	· · · ·	.,	20.0	25.2	22.8	20.9	9.0%	11.7%	11.2%	9.0%	NA	NA	NA	16.4	15.0	13.1	20.1	18.2	16.4	28.4	25.8	23.2	2.2%	2.3%	2.5%

⁺⁺ Rating, Price target or estimates for this company have been removed from consideration in this report because, under applicable law and/or Morgan Stanley policy, Morgan Stanley may be precluded from issuing such information with respect to this company at this time. e = Morgan Stanley Research estimates; Source: Morgan Stanley Research; Note: "Please see the explanation of the Morgan Stanley ModelWare initiative later in this report. NC: Not covered, O:Overweight, E:Equal-weight, U:Underweight; Industry Views: North America=Beverage: In-Line, Food: In-Line, Food: In-Line, Tobacco: Attractive, Asia/Pacific: Australian Consumer: Attractive, China Consumer: Attractive, India= Consumer: In-Line, Latin America=Mexico Consumer: In-Line, Brazil Consumer: In-Line, Japan=Food: In-Line

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Within the last 12 months, Morgan Stanley has received compensation for investment banking services from Ajinomoto, Asahi Group Holdings, Calbee, Kirin Holdings.

In the next 3 months, Morgan Stanley expects to receive or intends to seek compensation for investment banking services from Ajinomoto, Asahi Group Holdings, Calbee, Japan Tobacco, Kao, Kikkoman, Kirin Holdings, KOSE, Shiseido, Suntory Beverage & Food, Unicharm, Yakult Honsha.

Within the last 12 months, Morgan Stanley has provided or is providing investment banking services to, or has an investment banking client relationship with, the following company: Ajinomoto, Asahi Group Holdings, Japan Tobacco, Kao, Kikkoman, Kirin Holdings, KOSE, Shiseido, Suntory Beverage & Food, Unicharm.

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Global Stock Ratings Distribution

(as of August 31, 2022)

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	COVERAGE UI	NIVERSE	INVESTI	MENT BANKING CLIENTS	OTHER MATERIAL INVESTMENT SERVICES CLIENTS (MISC)			
STOCK RATING CATEGORY	COUNT	% OF TOTAL	COUNT	% OF TOTAL IBC	% OF RATING	COUNT	% OF TOTAL	
					CATEGORY		OTHER MISC	
Overweight/Buy	1356	38%	304	41%	22%	596	39%	
Equal-weight/Hold	1589	45%	349	47%	22%	716	47%	
Not-Rated/Hold	0	0%	0	0%	0%	0	0%	
Underweight/Sell	610	17%	90	12%	15%	225	15%	
TOTAL	3,555		743			1537		

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Data include common stock and ADRs currently assigned ratings. Investment Banking Clients are companies from whom Morgan Stanley received investment banking compensation in the last 12 months. Due to rounding off of decimals, the percentages provided in the "% of total" column may not add up to exactly 100 percent.

Analyst Stock Ratings

Overweight (O). The stock's total return is expected to exceed the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 12-18 months. Equal-weight (E). The stock's total return is expected to be in line with the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 12-18 months. Not-Rated (NR). Currently the analyst does not have adequate conviction about the stock's total return relative to the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 12-18 months.

Underweight (U). The stock's total return is expected to be below the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 12-18 months.

Unless otherwise specified, the time frame for price targets included in Morgan Stanley Research is 12 to 18 months.

Analyst Industry Views

Attractive (A): The analyst expects the performance of his or her industry coverage universe over the next 12-18 months to be attractive vs. the relevant broad market benchmark, as indicated below.

In-Line (I): The analyst expects the performance of his or her industry coverage universe over the next 12-18 months to be in line with the relevant broad market benchmark, as indicated below.

Cautious (C): The analyst views the performance of his or her industry coverage universe over the next 12-18 months with caution vs. the relevant broad market benchmark, as indicated below.

Benchmarks for each region are as follows: North America - S&P 500; Latin America - relevant MSCI country index or MSCI Latin America Index; Europe - MSCI Europe; Japan - TOPIX, Asia - relevant MSCI country index or MSCI sub-regional index or MSCI AC Asia Pacific ex Japan Index.

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INDUSTRY COVERAGE: Food

COMPANY (TICKER)	RATING (AS OF)	PRICE* (09/05/2022)
Haruka Miyake		
Ajinomoto (2802.T)	E (07/26/2022)	¥3,812
Asahi Group Holdings (2502.T)	O (07/26/2022)	¥4,574
Calbee (2229.T)	U (07/26/2022)	¥2,728
Coca-Cola Bottlers Japan Holdings Inc. (2579.T)	U (07/26/2022)	¥1,381
Japan Tobacco (2914.T)	O (07/26/2022)	¥2,365
Kikkoman (2801.T)	U (07/26/2022)	¥8,590
Kirin Holdings (2503.T)	E (07/26/2022)	¥2,220
Suntory Beverage & Food (2587.T)	O (07/26/2022)	¥4,960
Yakult Honsha (2267.T)	E (07/26/2022)	¥8,050

Stock Ratings are subject to change. Please see latest research for each company.

^{*} Historical prices are not split adjusted.

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INDUSTRY COVERAGE: Household & Personal Care Products

COMPANY (TICKER)	RATING (AS OF)	PRICE* (09/05/2022)		
Haruka Miyake				
Kao (4452.T) KOSE (4922.T) Shiseido (4911.T) Unicharm (8113.T)	O (07/26/2022) E (07/26/2022) E (07/26/2022) O (07/26/2022)	¥5,942 ¥13,030 ¥5,079 ¥4,665		

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